



DRAFT 2026 BUDGET

December 2025

Mississippi Valley Conservation Authority



MVCA was established in 1968 to deliver programs for the **conservation, restoration, development and management of natural resources** in the Mississippi River and Carp River watersheds and in areas draining to the Ottawa River from the outlet of the Mississippi River downstream to Shirley's Bay.

We are a not-for-profit organization governed by a Board of Directors comprised of 17 representatives from the eleven municipalities we serve, and a provincially appointed agricultural representative.

Our annual budget was developed in accordance with Ontario Regulation 402/22 under the *Conservation Authorities Act*.

Our Board of Directors:

Rear: Taylor Popkie, Steven Lewis, Roy Huetl, Wayne Baker, Paul Kehoe

Front: Bev Holmes, Janet Mason, Clarke Kelly, Dena Comley, and Jeff Atkinson

Absent: Allan Hubley, Cathy Curry, Cindy Kelsey, Glen Gower, Helen Yanch, Jeannie Kelso, Mary Lou Souter, & Richard Kidd

What we do

MVCA delivers a variety of programs and services ranging from the planning, design, and operation of water control structures through to the delivery of shoreline planting programs, and the operation of conservation areas. Our primary mandate is to deliver the following **Category 1** programs and services:

- Identify and delineate natural hazards (flooding, erosion, and unstable soils).
- Administer a permitting system that limits development in hazardous areas.
- Undertake regulatory compliance promotion, monitoring and enforcement.
- Review and comment on planning applications on behalf of the province.
- Forecast and issue flood warnings and coordinate drought response.
- Monitor and manage ice.
- Manage water and erosion control structures we own or operate for others.
- Manage conservation lands we own or operate for others.

These activities constitute the majority of our work and ~86% of the Draft 2026 Operating Budget.

Category 1

- CA programs and services mandated by regulation.

Category 2

- Services that MVCA provides to help municipalities meet their legislated responsibilities.

Category 3

Optional, largely community-based programs that MVCA delivers as funding allows

Our eleven municipalities pay an annual levy that covers ~70% of our annual operating costs. Five percent (5%) of the Municipal Levy is budgeted for Category 2 and 3 programs in 2026.

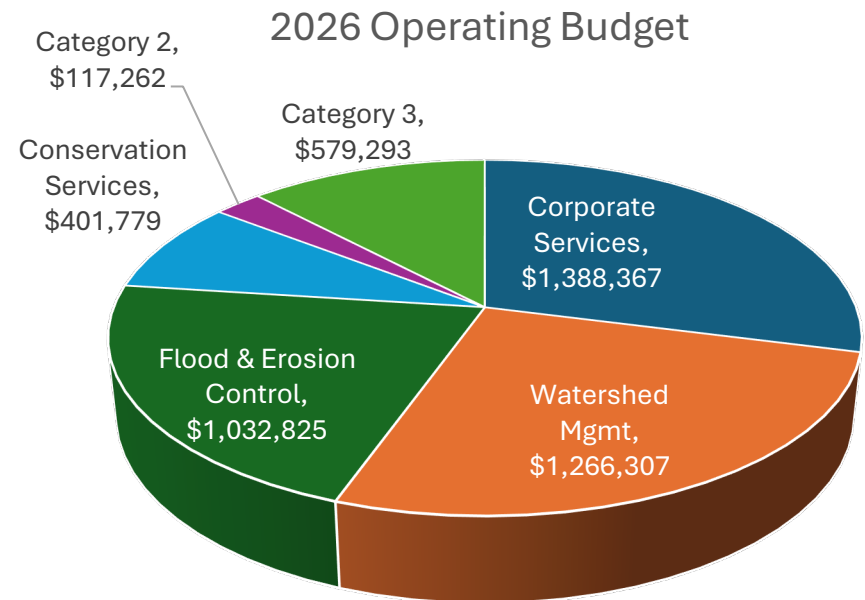
Budget Summary

	2024 Actuals	2025 Budget	2026 Budget
Operating	\$4,462,491	\$4,573,975	\$4,785,833
Capital	\$970,317	\$2,046,744	\$2,308,586
Total	\$5,432,808	\$6,620,719	\$7,094,419

The above chart demonstrates that MVCA in a period of significant capital renewal reserve building to address the needs of water and erosion control structures. In 2026, detailed design for replacement of the Kashwakamak Lake Dam will be completed, and Dam Safety Reviews are planned at two other sites. MVCA is continuing to expand its water gauge system, enhance its predictive modeling capabilities, and implement its hazard identification and mapping program.

Operating budget increases are largely associated with employee wages to address cost of living and market rate conditions and increasing goods and service costs.

The budget is divided by regulatory category and by program area. Appendix 1 shows the impact of this budget on our operating and capital reserves. Appendix 2 provides a summary of municipal level apportionments. Appendix 3 contains details budget sheets.



Operating Summary: Category 1 and Corporate

Category 1	BUDGET		2026 REVENUE (Draft Proposed)					
	2025 (APPROVED)	2026 (Draft Proposed)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
Watershed Management								
Technical Studies	\$127,799	\$117,706	\$102,706	\$15,000	\$0	\$0	\$0	\$117,706
Planning & Regulations	\$1,046,915	\$1,148,601	\$848,601	\$20,000	\$0	\$280,000	\$0	\$1,148,601
Subtotal	\$1,174,714	\$1,266,307	\$951,307	\$35,000	\$0	\$280,000	\$0	\$1,266,307
Flood & Erosion Control								
Flood Forecasting & Warning	\$801,514	\$858,623	\$680,187	\$40,000	\$133,436	\$5,000	\$0	\$858,623
Dam Operations & Maintenance	\$194,101	\$174,202	\$113,695	\$0	\$0	\$60,507	\$0	\$174,202
Subtotal	\$995,615	\$1,032,825	\$793,882	\$40,000	\$133,436	\$65,507	\$0	\$1,032,825
Conservation Areas								
Conservation Areas	\$312,620	\$379,115	\$332,090	\$0	\$0	\$42,025	\$5,000	\$379,115
Technical Studies	\$60,629	\$22,664	\$7,664	\$15,000	\$0	\$0	\$0	\$22,664
Subtotal	\$373,249	\$401,779	\$339,754	\$15,000	\$0	\$45,025	\$5,000	\$401,779

O.Reg. 686/21 defines mandatory Category 1 programs and services, and O.Reg. 402/22 sets out how they and corporate (general) services are to be recovered.

General / Corporate Services								
Subtotal	\$1,283,917	\$1,388,367	\$1,322,275	\$20,204	\$0	\$13,325	\$32,563	\$1,388,367
TOTAL	\$3,827,495	\$4,089,277	\$3,407,218	\$110,204	\$133,436	\$400,857	\$37,563	\$4,089,277

Operating Summary: Categories 2 & 3

CATEGORY 2	BUDGET		2026 REVENUE (Draft Proposed)					
	2025 (APPROVED)	2026 (Draft Proposed)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
Watershed Management								
Monitoring & Watershed Planning	\$161,017	\$117,262	\$35,865	\$3,397	\$0	\$78,000	\$0	\$117,262
TOTAL	\$161,017	\$117,262	\$35,865	\$3,397	\$0	\$78,000	\$0	\$117,262
CATEGORY 3	BUDGET		2026 REVENUE (Draft Proposed)					
	2025 (APPROVED)	2026 (Draft Proposed)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
Stewardship								
Stewardship	\$285,325	\$301,274	\$74,774	\$0	\$0	\$155,000	\$71,500	\$301,274
Education								
Education	\$134,044	\$111,291	\$7,971	\$0	\$0	\$99,320	\$4,000	\$111,291
Visitor Services								
Visitor Services	\$74,024	\$63,843	\$1,056	\$0	\$0	\$56,700	\$6,087	\$63,843
Museum								
Museum	\$92,070	\$102,886	\$59,662	\$0	\$13,445	\$10,990	\$18,789	\$102,886
TOTAL	\$585,463	\$579,293	\$143,462	\$0	\$13,445	\$322,010	\$100,376	\$579,293

O.Reg. 687/21 defines Category 2 programs and services and sets out how they and Category 3 programs and services are to be cost recovered.

2026 Budget

MVCA has just over 30 full-time employees who are responsible for delivering a combination of Category 1, 2, and 3 programs and services.

The following budget sheets indicate the break-down in costs between payroll compensation, program expenses, and costs to be incurred to implement special projects. A list of projects is provided where applicable.

The budget also shows how each program is funded through a combination of municipal levy, reserves, fees for service, federal and provincial grants, and other contributions.



CATEGORY 1: PROGRAMS & SERVICES	BUDGET		2026 REVENUE (Draft Proposed)					
	2025 (APPROVED)	2026 (Draft Proposed)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
Watershed Management								
Technical Studies								
Compensation	\$90,599	\$96,506						
Operating Expenses	\$7,200	\$6,200						
Special Projects	\$30,000	\$15,000						
Subtotal	\$127,799	\$117,706	\$102,706	\$15,000	\$0	\$0	\$0	\$117,706
Planning & Regulations								
Compensation	\$950,402	\$1,056,882						
Operating Expenses	\$96,513	\$91,719						
Special Projects	\$0	\$0						
Subtotal	\$1,046,915	\$1,148,601	\$848,601	\$20,000	\$0	\$280,000	\$0	\$1,148,601
TOTAL	\$1,174,714	\$1,266,307	\$951,307	\$35,000	\$0	\$280,000	\$0	\$1,266,307

Scope

Watershed management activities focus on the identification and management of natural hazards by:

- Monitoring water flows and levels, ice, surface and ground water quality, and changes in hydrologic and hydraulic conditions.
- Carrying out field investigations and developing predictive tools to identify and manage natural hazards.
- Administering the regulatory permitting system to direct development away from hazards.
- Reviewing and commenting on planning applications on behalf of the province for compliance with provincial policy and regulations.

2026 Special Projects

- Climate change analysis (Carp River watershed)

Details

Refer to sheets 1 thru 3 in Appendix 3.

CATEGORY 1: PROGRAMS & SERVICES	BUDGET		2026 REVENUE (Draft Proposed)					
	2025 (APPROVED)	2026 (Draft Proposed)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
Flood & Erosion Control								
Flood Forecasting & Warning								
Compensation	\$742,694	\$794,908						
Operating Expenses	\$58,820	\$63,716						
Special Projects								
Subtotal	\$801,514	\$858,623	\$680,187	\$40,000	\$133,436	\$5,000	\$0	\$858,623
Dam Operations & Maintenance								
Compensation	\$132,784	\$117,850						
Operating Expenses	\$61,317	\$56,351						
Special Projects								
Subtotal	\$194,101	\$174,202	\$113,695	\$0	\$0	\$60,507	\$0	\$174,202
TOTAL	\$995,615	\$1,032,825	\$793,882	\$40,000	\$133,436	\$65,507	\$0	\$1,032,825

Scope

Flood & Erosion control activities focus on the following:

- Monitoring and analysis of current water levels and flows and weather conditions.
- Using predictive tools to identify short and medium-term risks of flooding and the potential need to operate control structures.
- operating water control structures to mitigate potential flooding and comply with Mississippi River Watershed Management Plan.
- notifying the public and key stakeholders of potential flood risks and coordinating drought response.
- collaborating with partner organizations such as OPG and MNRF for overall river management.

2026 Special Projects

No special projects are planned.

Details

Refer to sheets 4 and 5 in Appendix 3.

CATEGORY 1: PROGRAMS & SERVICES	BUDGET		2026 REVENUE (Draft Proposed)					
	2025 (APPROVED)	2026 (Draft Proposed)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
Conservation Areas								
Conservation Areas								
Compensation	\$246,140	\$310,485						
Operating Expenses	\$66,480	\$68,629						
Special Projects								
Subtotal	\$312,620	\$379,115	\$332,090	\$0	\$0	\$42,025	\$5,000	\$379,115
Technical Studies								
Compensation	\$29,129	\$5,814						
Operating Expenses	\$0	\$350						
Special Projects	\$31,500	\$16,500						
Subtotal	\$60,629	\$22,664	\$7,664	\$15,000	\$0	\$0	\$0	\$22,664
TOTAL	\$373,249	\$401,779	\$339,754	\$15,000	\$0	\$42,025	\$5,000	\$401,779

Scope

MVCA has six conservation areas: four that it owns, and two at City of Ottawa properties. Operational activities at these sites include the following:

- Year-round site maintenance (parking areas, trails and bridges, washrooms, signage, grass).
- Hazard tree, drinking water and other health and safety inspections and measures.
- Public notifications and other communications.

2026 Special Projects

- K&P ownership project
- Mill of Kintail Masterplan Update

Details

Refer to sheets 6 and 7 in Appendix 3.

	BUDGET		2026 REVENUE (Draft Proposed)					
	2025 (APPROVED)	2026 (Draft Proposed)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
Corporate Services								
Corporate Services								
Compensation	\$811,186	\$897,592						
Operating Expenses	\$472,731	\$490,775						
Special Projects	\$0	\$0						
TOTAL	\$1,283,917	\$1,388,367	\$1,322,275	\$20,204	\$0	\$13,325	\$32,563	\$1,388,367

Scope

Corporate services refers to the variety of services used to support delivery of our mandate and includes the following activities:

- Board administration and corporate governance.
- Financial management.
- Fleet management.
- Information and communication technology support.
- Communications.
- Utility and other operating expenses at our office on Highway 7.

2026 Special Projects

No special projects are planned.

Details

Refer to sheets 8 thru 12 in Appendix 3

CATEGORY 2: PROGRAMS & SERVICES	BUDGET		2026 REVENUE (Draft Proposed)					
	2025 (APPROVED)	2026 (Draft Proposed)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
Watershed Management								
Technical Studies								
Compensation	\$97,817	\$53,912						
Operating Expenses	\$45,700	\$48,350						
Special Projects	\$17,500	\$15,000						
TOTAL	\$161,017	\$117,262	\$35,865	\$3,397	\$0	\$78,000	\$0	\$117,262

Scope

Approximately ~1% of the Annual Operating Levy goes towards the following technical supports to our eleven member municipalities:

- Field monitoring of surface water bodies that are not captured in the provincial monitoring program and for parameters not captured under that program.
- Watershed planning and implementation of watershed plans.
- Public engagement including administrative support to the Mississippi River Watershed Plan Implementation Public Advisory Committee.

2026 Special Projects

- Facilitation of Large Park Planning
- Indigenous Engagement

Details

Refer to sheets 13 and 14 in Appendix 3

CATEGORY 3: PROGRAMS & SERVICES	BUDGET		2026 REVENUE (Draft Proposed)					
	2025 (APPROVED)	2026 (Draft Proposed)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
Stewardship								
Stewardship								
Compensation	\$136,325	\$153,634						
Operating Expenses	\$5,500	\$5,889						
Special Projects	\$143,500	\$141,750						
TOTAL	\$285,325	\$301,273	\$74,773	\$0	\$0	\$155,000	\$71,500	\$301,273

Scope

MVCA administers a variety of programs to help property owners, community groups and the public at large take action to prevent soil erosion, maintain and restore ecological features and functions, including:

- County of Lanark Program - Community Forest
- Ottawa Clean Water Program
- Shoreline Naturalization
- ALUS Project Delivery
- City Stream Watch
- Trees Canada Program (RVCA Partnership)

2026 Special Projects

- Invasive Phragmite Control

Details

Refer to sheet 15 in Appendix 3

CATEGORY 3: PROGRAMS & SERVICES	BUDGET		2026 REVENUE (Draft Proposed)					
	2025 (APPROVED)	2026 (Draft Proposed)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
Education								
Education								
Compensation	\$112,244	\$97,804						
Operating Expenses	\$21,800	\$13,488						
Special Projects	\$0	\$0						
TOTAL	\$134,044	\$111,291	\$7,971	\$0	\$0	\$99,320	\$4,000	\$111,291

Scope

The Education Program will be entering its third year since being reinstated post the COVID pandemic. School-aged and adult programming are primarily offered at the Mill of Kintail, as well as at schools and in the broader community.

2026 Special Projects

No special projects are planned.

Details

Refer to sheet 16 in Appendix 3

CATEGORY 3: PROGRAMS & SERVICES	BUDGET		2026 REVENUE (Draft Proposed)					
	2025 (APPROVED)	2026 (Draft Proposed)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
Visitor Services								
Visitor Services								
Compensation	\$35,594	\$35,553						
Operating Expenses	\$33,430	\$28,290						
Special Projects	\$5,000	\$0						
Subtotal	\$74,024	\$63,843	\$1,056	\$0	\$0	\$56,700	\$6,087	\$63,843
Museum								
Compensation	\$75,000	\$71,536						
Operating Expenses	\$17,070	\$31,350						
Special Projects	\$0	\$0						
Subtotal	\$92,070	\$102,886	\$59,662	\$0	\$13,445	\$10,990	\$18,789	\$102,886
TOTAL	\$166,094	\$166,729	\$60,718	\$0	\$13,445	\$67,690	\$24,876	\$166,729

Scope

Our Mill of Kintail site has been developed over the years to provide a variety of community-based services including the following:

- The Mill of Kintail Museum – displays artifacts from the lives of James Naismith and R. Tait McKenzie, renowned Canadians.
- Gate House – rented by community groups and individuals; houses our museum archives.
- Cloister and Picnic Shelter – rented by community groups and individuals for special events.
- This budget provides for museum and site management. MVCA is working towards full cost-recovery of these programs.

2026 Special Projects

No special projects are planned.

Details

Refer to sheet 17 and 18 in Appendix

Capital Budget	BUDGET		2026 REVENUE (Draft Proposed)					
	2025 (APPROVED)	2026 (Draft Proposed)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
Capital Budget								
Category 1								
WECI Capital Projects	\$360,244	\$480,000	\$81,750	\$45,000	\$250,000	\$0	\$103,250	\$480,000
Hazard Mapping	\$305,456	\$343,957	\$103,250	\$61,466	\$67,348	\$111,894	\$0	\$343,957
Conservation Areas	\$61,100	\$109,412	\$94,412	\$0	\$0	\$0	\$15,000	\$109,412
Corporate Projects	\$860,750	\$968,000	\$218,000	\$0	\$0	\$0	\$750,000	\$968,000
Tech Studies - Capital	\$78,475	\$69,500	\$48,055	\$21,445	\$0	\$0	\$0	\$69,500
Debt Repayment	\$328,669	\$312,417	\$277,005	\$35,412	\$0	\$0	\$0	\$312,417
Category 3								
Mill of Kintail	\$52,050	\$25,300	\$15,300	\$0	\$0	\$0	\$10,000	\$25,300
TOTAL	\$2,046,744	\$2,308,586	\$837,772	\$163,323	\$317,348	\$111,894	\$878,250	\$2,308,586

Water & Erosion Control Infrastructure (WECI) projects:

- Widow Lake Dam Safety Review
- Bennett Lake Dam Safety Review
- Kashwakamak Lake Dam Design
- Kashwakamak Lake Dam access road work

Hazard Mapping Projects:

- Ottawa Floodplain Mapping Update (Carp Tributaries,

Kinburn Drain, Upper Shirley's Brook)

- Upper Mississippi River floodplain mapping

Conservation Area projects:

- CA Site signage
- Purdon Stairs
- MOK – Workshop Site
- MICA bridge improvements
- Morris Island washroom holding tank

- Palmerston Canonto Parking

Category 3:

- Accessibility improvements at Education Centre

Other projects:

- MVCA FFW System Model
- Water & Sewer connection at HQ

Details

Refer to sheets 19-25 in Appendix 3.

Appendix 1: Impact on Reserves

	Dec 31, 2024, Balance	2025 Projected Net Reserve Allocation	Projected Dec 31, 2025, Balance	2026 Budgeted Net Reserve Allocation	Projected Dec 31, 2026, Balance
Capital Reserves					
Building (HQ) Reserve	\$534,701	\$0	\$534,701	\$0	\$534,701
Conservation Areas Reserve	\$185,700	\$0	\$185,700	\$0	\$185,700
Information & Communication Technology Res.	\$65,956	-\$10,212	\$55,744	\$0	\$55,744
Priority Projects (Formerly Glen Cairn)	\$413,397	\$0	\$413,397	-\$97,911	\$251,952
Sick Pay (STD) Reserve	\$73,843	\$0	\$73,843	\$0	\$73,843
Vehicles & Equipment Reserve	\$253,537	\$0	\$253,537	\$0	\$253,537
Water Control Structure Reserve - MVCA	\$916,925	-\$67,588	\$849,337	-\$80,412	\$747,397
Category 3 Capital Reserve	\$0	\$0	\$0	\$0	\$0
Total	\$2,444,059	-\$77,800	\$2,366,259	-\$178,323	\$2,187,937
Operating Reserves					
Operating Reserve	\$905,307	-\$155,156	\$750,151	-\$55,204	\$694,947
Category 2 Operating Reserve	\$89,000	\$53,567	\$142,567	-\$3,397	\$139,170
Category 3 Operating Reserve	\$91,017	-\$12,082	\$78,935	\$0	\$78,935
Total	\$1,085,324	-\$113,671	\$971,653	-\$58,601	\$913,052
TOTAL	\$3,529,383	-\$191,471	\$3,337,912	-\$236,924	\$3,100,988

Appendix 2: 2026 Total Municipal Levy (General Benefiting)

Municipality	2025 Apportionment %	2025 Levy	2026 Apportionment %	2026 Levy	Variance	% Ch.
Addington Highlands	0.1535	\$6,299	0.1526	\$6,752	\$453	7.18%
Beckwith	0.6987	\$28,676	0.6947	\$30,736	\$2,060	7.18%
Carleton Place	2.7932	\$114,633	2.8244	\$124,960	\$10,327	9.01%
Central Frontenac	0.4284	\$17,579	0.4257	\$18,834	\$1,255	7.14%
Drummond/North Elmsley	0.4849	\$19,899	0.4825	\$21,347	\$1,448	7.28%
Greater Madawaska	0.0352	\$1,446	0.0352	\$1,557	\$111	7.70%
Lanark Highlands	1.1065	\$45,411	1.0956	\$48,473	\$3,062	6.74%
Mississippi Mills	2.8059	\$115,153	2.8027	\$124,000	\$8,847	7.68%
North Frontenac	0.8997	\$36,925	0.8905	\$39,399	\$2,474	6.70%
Ottawa*	89.9756	\$3,692,554	89.9814	\$3,981,062	\$288,508	7.81%
Tay Valley	0.6183	\$25,374	0.6147	\$27,196	\$1,822	7.18%
Total	100	\$4,103,949	100	\$4,424,317	\$320,368	7.81%

* Plus special levy of \$78,000 for City of Ottawa Baseline Monitoring Program

Appendix 3: Budget Details

Category 1: Watershed Management - Technical Studies

Expenditures	2025 Budget	2026 Budget	Variance
Wages/Benefits	\$22,407	7,114	(15,293)
Mileage & General Expenses	\$350	350	-
Materials/Supplies/Gen Expenses	\$350	350	-
Ice Monitoring Program Costs			-
Technical Studies			-
Carp River Climate Change Study	\$15,000	15,000	-
Mississippi River Climate Change Study	\$15,000		(15,000)
Total	\$53,107	22,814	(30,293)
Revenues	2025 Budget	2026 Budget	
Municipal Levy - Operating	\$18,107	7,814	(10,293)
Reserve Funds	\$30,000	15,000	(15,000)
Special Reserves - Priority Projects (formerly Glen Cairn	\$30,000	15,000	
Provincial and Federal Grants	\$0	-	
Fees for Service	\$5,000	-	(5,000)
Other -Professional Services / Staff Time	\$5,000		
Other Revenue	\$0	-	-
Total	\$53,107	22,814	(30,293)

Category 1: Watershed Management - Technical Studies - Monitoring

Expenditures	2025 Budget	2026 Budget
Wages/Benefits	\$68,192	89,392
Mileage & General Expenses	\$5,000	4,500
Materials & Supplies	\$1,500	1,000
Lab Analysis (throughout watershed)	\$0	-
Total	\$74,692	94,892
Revenues	2025 Budget	2026 Budget
Municipal Levy - Operating	\$61,705	94,892
Reserve Funds Priority Funds		
Provincial and Federal Grants	\$12,987	-
Student Grants	\$12,987	
Fees for Service		
Other Revenue		
Total	\$74,692	94,892

Category 1: Watershed Management - Planning & Regulations

Expenditures	2025 Budget	2026 Budget
Wages/Benefits	\$950,402	1,056,882
Mileage & General Expenses	\$13,500	13,500
Materials & Supplies	\$1,500	500
Staff Development	\$16,320	16,500
Insurance	\$15,193	15,219
Legal Fees	\$40,000	41,000
Contracted Services	\$10,000	5,000
Consulting - Fee Study	\$0	-
Total	\$1,046,915	1,148,601
Revenues	2025 Budget	2026 Budget
Municipal Levy - Operating	\$750,115	848,601
Reserve Funds	\$16,800	20,000
Operating Reserve (Fee Freeze lost revenues)	\$16,800	20,000
Provincial and Federal Grants		
Fees for Service	\$280,000	280,000
User Fees - Plan Review	\$180,000	120,000
User Fees - Permit Processing Fees	\$100,000	160,000
Other Revenue	\$0	-
Total	\$1,046,915	1,148,601

Category 1: Flood Erosion & Control - Flood Forecasting and Warning

Expenditures	2025 Budget	2026 Budget
Wages/Benefits	\$742,694	794,908
Mileage & General Expenses	\$16,500	21,525
Materials & Supplies	\$5,000	3,075
Staff Development & Engagement	\$21,320	21,853
Equip Rent Purchase Repair & Mtce	\$5,500	4,000
Utilities - Telephone & Hydro	\$10,500	10,763
Ice Monitoring Expenses		2,500
Total	\$801,514	858,623
Revenues	2025 Budget	2026 Budget
Municipal Levy - Operating	\$673,078	680,187
Reserve Funds		40,000
Operating Reserve		40,000
Provincial and Federal Grants	\$128,436	133,436
Provincial Grant - Section 39	\$128,436	128,436
Student Grants		5,000
Fees for Service		5,000
Other -Professional Services / Staff Time		5,000
Other Revenue		
Total	\$801,514	858,623

Category 1: Flood Erosion & Control - Dam Operations & Maintenance

Expenditures	2025 Budget	2026 Budget
Wages/Benefits	\$132,784	117,850
Mileage & General Expenses	\$21,000	12,300
Materials & Supplies	\$5,000	6,150
Taxes/Insurance	\$17,817	18,262
Health & Safety Clothing & Equipment	\$2,500	3,639
Stop Log Replacement	\$15,000	16,000
Total	\$194,101	174,202
Revenues	2025 Budget	2026 Budget
Municipal Levy - Operating	\$135,101	113,695
Reserve Funds		
Provincial and Federal Grants		
Fees for Service	\$59,000	60,507
User Fees - OPG Contract	\$47,000	48,175
Other - MNR Bancroft & Kemptville	\$12,000	12,332
Other Revenue		
Total	\$194,101	174,202

Category 1: Conservation Areas

Expenditures	2025 Budget	2026 Budget
Wages/Benefits	\$246,140	310,486
Mileage & General Expenses	\$23,500	24,088
Materials & Supplies	\$11,000	14,350
Staff Development & Engagement	\$6,090	6,090
Contractor Services	\$10,000	10,250
Service & Maintenance Contracts	\$5,000	5,125
Taxes	\$6,500	4,613
Insurance	\$1,890	1,552
Utilities	\$2,500	2,563
Total	\$312,620	379,115
Revenues	2025 Budget	2026 Budget
Municipal Levy - Operating	\$272,620	332,090
Reserve Funds	\$0	-
Provincial and Federal Grants		
Fees for Service	\$35,000	42,025
Parking Revenue - CAs	\$20,000	25,625
Bell Canada - Annual Easement - K&P	\$2,000	
CA Passes	\$13,000	16,400
Other Revenue	\$5,000	5,000
Donation Boxes - CAs	\$4,000	4,000
Charitable Donations	\$1,000	1,000
Total	\$312,620	379,115

Category 1: Conservation Areas - Technical Studies

Expenditures	2025 Budget	2026 Budget
Wages/Benefits	\$29,129	5,814
Mileage & General Expenses		150
Materials & Supplies		200
Technical Studies		
K&P Ownership Project	\$15,000	15,000
Mill of Kintail Masterplan Update	\$1,500	1,500
Accessibility Study	\$15,000	
Total	\$60,629	22,664
Revenues	2025 Budget	2026 Budget
Municipal Levy - Operating	\$45,629	7,664
Reserve Funds	\$15,000	15,000
Operating Reserve (K&P Ownership project)	\$15,000	15,000
Provincial and Federal Grants		
Fees for Service		
Other Revenue		
Total	\$60,629	22,664

Category 1: Corporate Services - Admin

Expenditures	2025 Budget	2026 Budget
Wages/Benefits	\$536,995	618,452
Mileage & General Expenses	\$5,000	2,050
Materials & Supplies	\$11,000	11,275
Staff Development & Engagement	\$15,020	17,396
Member Expenses & Allowances	\$17,000	17,425
Banking and Payroll Fees	\$18,000	18,450
Equipment and Telephone	\$16,000	18,963
Insurance	\$51,819	46,870
Professional Services (Legal, Audit etc.)	\$50,000	80,000
Human Resources Services	\$5,000	10,000
Conservation Ontario Membership	\$31,500	32,288
OH&S-Other Costs	\$3,500	3,588
Contribution to Operating Reserve	\$2,486	-
5 Year Strategic Plan Update	\$15,000	-
Total	\$778,320	876,755
Revenues	2025 Budget	2026 Budget
Municipal Levy - Operating	645,133	810,663
Reserve Funds	\$64,664	20,204
Operating Reserve	\$64,664	20,204
Provincial and Federal Grants		
Fees for Service	\$17,000	13,325
Rental Income	\$12,000	8,200
Miscellaneous	\$5,000	5,125
Other Revenue	51,523	32,563
Interest	\$49,023	30,000
Donations (General)	\$2,500	2,563
Total	\$778,320	876,755

Category 1: Corporate Services - Communications & Outreach

Expenditures	2025 Budget	2026 Budget
Wages/Benefits	\$45,973	49,634
Mileage & General Expenses	\$250	565
Materials & Supplies	\$500	1,859
Printing	\$1,000	1,500
Advertising/Education/Promotion (Category 1)	\$10,000	3,325
Eko-Trekr App Annual Fee/Support	\$3,500	
Comms Shared Services (RVCA)	\$15,000	2,500
Website Expenses	\$5,000	5,000
Total	\$81,223	64,383
Revenues	2025 Budget	2026 Budget
Municipal Levy - Operating	\$77,723	64,383
Reserve Funds		
Provincial and Federal Grants		
Fees for Service		
Other Revenue	\$3,500	-
MVCF - Contribution (Eco-Trekr)	\$3,500	
Total	\$81,223	64,383

Category 1: Corporate Services - Information Technology

Expenditures	2025 Budget	2026 Budget
Wages/Benefits	\$86,786	91,871
Mileage & General Expenses	\$1,000	750
Materials & Supplies	\$1,000	750
Equipment Purchase, Repair & Mtce	\$10,000	7,500
Maintenance/IT Support	\$40,000	42,300
Software Licenses	\$45,000	45,000
High Speed Internet Access	\$7,000	6,900
CADIMS - Contracted Services (CLOCA)	\$10,000	10,000
Total	\$200,786	205,071
Revenues	2025 Budget	2026 Budget
Municipal Levy - Operating	\$200,786	205,071
Reserve Funds		
Provincial and Federal Grants		
Fees for Service		
Other Revenue		
Total	\$200,786	205,071

Category 1: Corporate Services - Vehicles & Equipment

Expenditures	2025 Budget	2026 Budget
Wages/Benefits	\$33,468	24,588
Mileage & General Expenses	\$3,000	3,075
Materials & Supplies	\$5,000	5,125
Communications - Radios & Pagers	\$4,692	4,809
Equipment Purchase - non-capital	\$3,000	5,638
Fuel	\$30,000	30,750
Maintenance & Repairs	\$29,000	21,000
Insurance/Licensing	\$11,007	10,250
Vehicle/Equipment Charges	-\$110,000	(112,750)
Total	\$9,167	(7,515)
Revenues	2025 Budget	2026 Budget
Municipal Levy - Operating	\$9,167	(7,515)
Reserve Funds		
Provincial and Federal Grants		
Fees for Service		
Other Revenue		
Total	\$9,167	(7,515)

Category 1: Corporate Services - Head Office

Expenditures	2025 Budget	2026 Budget
Wages/Benefits	\$107,963	113,047
Mileage & General Expenses	\$1,500	1,538
Materials & Supplies	\$7,000	10,500
Contractor Services	\$18,000	26,250
Service & Maintenance Contracts	\$24,500	39,900
Taxes	\$1,200	1,279
Insurance	\$23,257	21,284
Utilities	\$31,000	35,875
Total	\$214,420	249,673
Revenues	2025 Budget	2026 Budget
Municipal Levy - Operating	\$214,420	249,673
Reserve Funds		
Provincial and Federal Grants		
Fees for Service		
Other Revenue		
Total	\$214,420	249,673

Category 2: Watershed Management - Technical Studies - Watershed Plan

Expenditures	2025 Budget	2026 Budget
Wages/Benefits	\$14,130	11,403
Mileage & General Expenses	\$0	
Materials & Supplies	\$10,000	
Technical Studies		
Facilitation of Watershed Park Planning	\$2,500	
Indigenous Engagement	\$15,000	15,000
Total	\$41,630	26,403
Revenues	2025 Budget	2026 Budget
Municipal Levy - Category 2	\$41,630	23,006
Reserve Funds		3,397
Provincial and Federal Grants	\$0	-
Fees for Service		
Other Revenue		
Total	\$41,630	26,403

Category 2: Watershed Management - Technical Studies - Monitoring

Expenditures	2025 Budget	2026 Budget
Wages/Benefits	\$83,687	42,509
Mileage & General Expenses	\$6,500	8,200
Materials/Supplies/Gen Expenses	\$4,200	4,305
Lab Analysis	\$25,000	35,845
Total	\$119,387	90,859
Revenues	2025 Budget	2026 Budget
Municipal Levy - Category 2	\$48,387	12,859
Reserve Funds		
Provincial and Federal Grants		
Fees for Service	\$71,000	78,000
Special Levy - City of Ottawa	\$71,000	78,000
Other Revenue		
Total	\$119,387	90,859

Category 3: Stewardship Programs

Expenditures	2025 Budget	2026 Budget
Wages/Benefits	\$136,325	153,634
Mileage & General Expenses	\$2,000	1,195
Materials & Supplies	\$2,500	4,100
Publicity /Outreach events	\$1,000	594
Program Delivery		
County of Lanark Program - Community Forest	\$9,500	9,750
Ottawa Clean Water Prog	\$10,000	25,000
Shoreline Naturalization	\$14,000	20,000
ALUS Project Delivery	\$100,000	80,000
City Stream Watch	\$500	
Rural Stream Watch	\$4,000	
Trees Canada Program (RVCA Partnership)	\$5,500	5,500
Invasive Phragmite Control		1,500
Total	\$285,325	301,273
Revenues	2025 Budget	2026 Budget
Municipal Levy - Category 3	\$73,825	74,773
Reserve Funds		
Provincial and Federal Grants	\$0	-
Fees for Service	\$145,000	155,000
Lanark County - Community Forest	\$13,500	15,000
Ottawa Rural Clean Water Program'	\$13,500	30,000
Shoreline Naturalization	\$8,000	30,000
ALUS - Lanark	\$110,000	80,000
Other Revenue	\$66,500	71,500
Danbe Foundation	\$50,000	50,000
Phragmite Mgmt Area Funding		10,000
Donations	\$1,500	1,500
MVCF - Contribution	\$7,000	5,000
Microgrants	\$8,000	5,000
Total	\$285,325	301,273

Category 3: Education Services

Expenditures	2025 Budget	2026 Budget
Program Admin	\$112,244	43,505
Direct Program Staff		54,298
Mileage & General Expenses	\$4,000	3,188
Materials & Supplies	\$12,500	6,300
Publicity	\$5,300	4,000
Total	\$134,044	111,291
Revenues	2025 Budget	2026 Budget
Municipal Levy - Category 3	\$19,719	7,971
Reserve Funds		
Provincial and Federal Grants	\$13,000	-
Summer Student Job Grants	\$13,000	
Fees for Service	\$96,325	99,320
Camp Fees	\$88,825	84,820
Guided Tours	\$2,500	1,500
Programs	\$5,000	13,000
Other Revenue	\$5,000	4,000
Grants	\$5,000	4,000
Total	\$134,044	111,291

Category 3: Visitor Services

Expenditures	2025 Budget	2026 Budget
Wages/Benefits	\$35,594	35,553
Materials & Supplies	\$100	103
Mileage & General Expenses	\$130	513
Utilities	\$10,200	6,150
Insurance & Taxes	\$13,000	11,275
Building & Site Maintenance	\$2,500	2,563
Special Events	\$7,500	7,688
Feasibility Study - Gatehouse Archive	\$5,000	
Total	74,024	63,843
Revenues	2025 Budget	2026 Budget
Municipal Levy - Category 3	24,524	1,056
Reserve Funds		
Provincial and Federal Grants	-	-
Fees for Service	43,000	56,700
Special Events	\$15,000	15,375
Rentals	\$8,000	13,000
Weddings	\$12,500	15,000
User Fees - MOK	\$7,500	13,325
Other Revenue	6,500	6,087
MVCF - Contribution	\$2,500	2,500
Donations Received	\$4,000	3,587
Total	74,024	63,843

Category 3: Museum

Expenditures	2025 Budget	2026 Budget
Wages/Benefits	\$75,000	71,536
Materials & Supplies	\$1,000	2,500
Mileage & General Expenses	\$270	513
Repairs & Maintenance		2,563
Utilities	\$4,800	11,275
Insurance & Taxes	\$11,000	14,500
Total	92,070	102,886
Revenues	2025 Budget	2026 Budget
Municipal Levy - Category 3	\$31,360	59,662
Reserve Funds		
Provincial and Federal Grants	\$24,989	13,445
Student Grants	\$11,544	
Special Grant - Provincial Grant	\$13,445	13,445
Fees for Service	\$17,500	10,990
User Fees - MOK	\$17,500	8,610
Gift Shop - sales		2,380
Other Revenue	\$18,221	18,789
Special Grant - Miss Mills Grant - MOK & Naismith	\$12,221	13,408
Donations Received	\$6,000	5,381
Total	\$92,070	102,886

Category 1 Capital: Water Control Structures

Expenditures	2025 Budget	2026 Budget
Lanark Dam	\$206,000	\$0
Farm Lake Dam - Safety Assessment	\$0	\$0
Carleton Place Dam	\$0	\$0
Shab Lake Dam Commissioning & Inspections	\$0	\$0
Widow Lake Dam DSR (WECI)	\$0	\$120,000
Bennett Lake Dam DSR		\$100,000
Kash Lake Dam Design	\$128,750	\$200,000
Kash Lake Dam Other		
Land Issues various dam		\$60,000
Staff time in budgets	\$109,887	\$129,745
Staff Allocation	-\$109,887	-\$129,745
Contributions to WCS Reserve	\$25,494	
Total	\$360,244	\$480,000
Revenues	2025 Budget	2026 Budget
Municipal Levy - Capital	\$86,142	\$81,750
Reserve Funds	\$0	\$45,000
WCS Reserve	\$0	\$45,000
Provincial and Federal Grants	\$193,125	\$250,000
WECI Grant	\$141,625	\$170,000
DMAF Grant	\$51,500	\$80,000
Fees for Service		
Other Revenue	\$80,977	\$103,250
Interest from Investments	\$80,977	\$103,250
Total	\$360,244	\$480,000

Category 1 Capital: Hazard Mapping

Expenditures	2025 Budget	2026 Budget
Wages/Benefits	\$182,456	155,957
Mileage & General Expenses	\$500	500
Materials & Supplies	\$500	500
Technical Studies		
<i>City of Ottawa Floodplaining Mapping Projects</i>	\$10,000	117,000
City of Ottawa - Landslide	\$2,000	
MVCA FPM Projects (Fall River)	\$110,000	
FHIMP - Upper Mississippi River FPM		70,000
Total	\$305,456	343,957
Revenues	2025 Budget	2026 Budget
Municipal Levy - Operating	\$80,977	103,250
Reserve Funds	\$65,000	61,466
Special Reserves - Priority Projects (formerly Glen Cairn	\$65,000	61,466
Provincial and Federal Grants	\$87,745	67,348
FHIMP - Fall River FPM	\$87,745	10,000
FHIMP - Upper Mississippi River FPM		57,348
Fees for Service	\$71,734	111,894
<i>City of Ottawa Floodplaining Mapping Projects</i>	\$66,734	111,894
City of Ottawa Landslide Project	\$5,000	-
Other Revenue	\$0	-
Total	\$305,456	343,957

Category 1 Capital: Conservation Areas

Expenditures	2025 Budget	2026 Budget
Purdon CA	\$26,000	\$27,698
MOK CA	\$24,100	\$10,000
Morris Island CA	\$11,000	\$31,214
K&P CA	\$0	\$17,500
Roy Brown CA	\$0	
Palmerston Canonto CA		\$23,000
Staff time in budgets	\$46,866	\$90,186
Staff Allocation	-\$46,866	-\$90,186
Total	\$61,100	\$109,412
Revenues	2025 Budget	2026 Budget
Municipal Levy - Capital	\$61,100	\$94,412
Reserve Funds	\$0	\$0
Provincial and Federal Grants		
Fees for Service		
Other Revenue	\$0	\$15,000
Other - Def. Revenue -RBC		\$15,000
Total	\$61,100	\$109,412

Category 1 Capital: Corporate

Expenditures	2025 Budget	2026 Budget
Head Quarters	\$715,000	\$765,000
Vehicles	\$120,000	\$125,000
Equipment	\$0	\$41,000
Computer Hardware	\$25,750	\$15,000
Photocopier		
AV Equipment		\$22,000
Total	\$860,750	\$968,000
Revenues	2025 Budget	2026 Budget
Municipal Levy - Capital	\$145,750	\$218,000
Reserve Funds	\$0	\$0
Reserves - Vehicles & Equipment		
Reserves -Information Technology		
Reserves - HQ Building		
Provincial and Federal Grants		
Fees for Service		
Other Revenue	\$715,000	\$750,000
Financing - HQ Sewer	\$715,000	\$750,000
Total	\$860,750	\$968,000

Category 1 Capital: Tech Studies

Expenditures	2025 Budget	2026 Budget
Gauge Network	\$33,475	\$31,500
Flow & Survey Equipment	\$5,000	\$8,000
MVCA FFW System Model	\$40,000	\$30,000
DRAPE	\$0	\$0
Total	\$78,475	\$69,500
Revenues	2025 Budget	2026 Budget
Municipal Levy - Capital	\$78,475	\$48,055
Reserve Funds	\$0	\$21,445
Reserves- Priority Projects		\$21,445
Provincial and Federal Grants		
Fees for Service		
Other Revenue	\$0	\$0
Total	\$78,475	\$69,500

Category 1 Capital: Debt Repayment

Expenditures	2025 Budget	2026 Budget
HQ Annual Financing Charge	\$277,005	\$277,005
WCS Annual Financing Charge	\$35,412	\$35,412
Water/Sewer Annual Finance Charge	\$16,252	\$0
Total	\$328,669	\$312,417
Revenues	2025 Budget	2026 Budget
Municipal Levy - Capital	\$293,257	\$277,005
Reserve Funds	\$35,412	\$35,412
Special Reserve - WCS	\$35,412	\$35,412
Provincial and Federal Grants		
Fees for Service		
Other Revenue		
Total	\$328,669	\$312,417

Category 3 Capital

Expenditures	2025 Budget	2026 Budget
MOK - Museum	\$27,050	\$0
MOK - Gatehouse		
MOK - Ed Centre	\$25,000	\$25,300
Contributions to Category 3 Capital Reserve	\$0	\$0
Total	\$52,050	\$25,300
Revenues	2025 Budget	2026 Budget
Municipal Levy - Capital Category 3	\$15,218	\$15,300
Reserve Funds	\$24,332	\$0
Reserves- Category 3 Operating	\$24,332	
Provincial and Federal Grants		
Self Generated Revenue		
Other Revenue	\$12,500	\$10,000
Grants/Donations	\$12,500	\$10,000
MVCF - Donation		
Total	\$52,050	\$25,300