



Final 2025 BUDGET

February 2025

Mississippi Valley Conservation Authority



Our Board of Directors:

Rear: Taylor Popkie, Steven Lewis, Roy Huetl, Wayne Baker, Paul Kehoe

Front: Bev Holmes, Janet Mason, Clarke Kelly, Dena Comley, and Jeff Atkinson

Absent: Allan Hubley, Cathy Curry, Cindy Kelsey, Glen Gower, Helen Yanch, Jeannie Kelso, Mary Lou Souter, & Richard Kidd.

MVCA was established in 1968 to deliver programs for the **conservation, restoration, development and management of natural resources** in the Mississippi River and Carp River watersheds and in areas draining to the Ottawa River from the outlet of the Mississippi River downstream to Shirley's Bay.

We are a not-for-profit organization governed by a Board of Directors comprised of 17 representatives from the eleven municipalities we serve, and a provincially appointed agricultural representative.

Our annual budget was developed in accordance with Ontario Regulation 402/22 under the *Conservation Authorities Act*.

What we do

MVCA delivers a variety of programs and services ranging from the planning, design, and operation of water control structures through to the delivery of shoreline planting programs, and the operation of conservation areas. Our primary mandate is to deliver the following

Category 1 programs and services:

- Identify and delineate natural hazards (flooding, erosion, and unstable soils).
- Administer a permitting system that limits development in hazardous areas.
- Undertake regulatory compliance promotion, monitoring and enforcement.
- Review and comment on planning applications on behalf of the province.
- Forecast and issue flood warnings, and coordinate drought response.
- Monitor and manage ice.
- Manage water and erosion control structures we own or operate for others.
- Manage conservation lands we own or operate for others.

These activities constitute the majority of our work and ~85% of the Draft 2025 Operating Budget.

Category 1

- CA programs and services mandated by regulation.

Category 2

- Services that MVCA provides to help municipalities meet their legislated responsibilities.

Category 3

- Optional, largely community-based programs that MVCA delivers as funding allows.

Our eleven municipalities pay an annual levy that covers ~68% of our annual operating costs. Commencing this year, they authorized spending up to 14% of their annual levy on Category 2 and 3 programs.

Budget Summary

DRAFT 2025 Budget

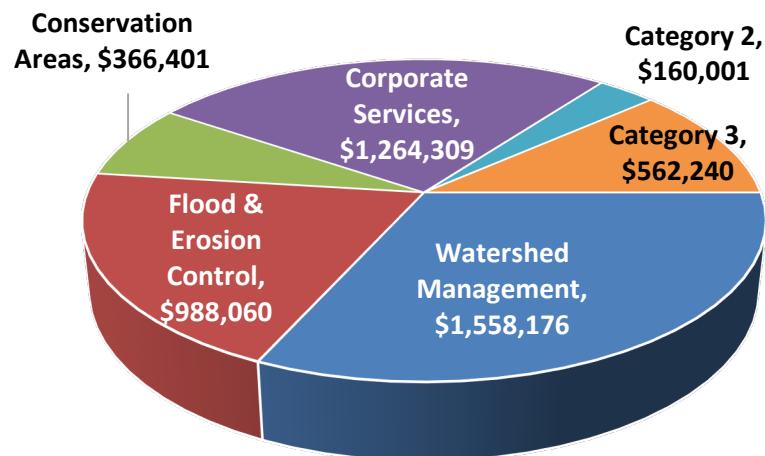
	2023 Actuals	2024 Budget	2025 Budget
Operating	\$4,570,646	\$4,542,341	\$4,879,431
Capital	\$1,002,491	\$1,789,397	\$1,741,288
Total	\$5,573,137	\$6,331,738	\$6,620,719

MVCA is currently in a period of significant capital renewal, with over \$1 million in capital expenditures occurring per year, largely to address the needs of water and erosion control structures. In 2025, detailed design will be carried out for replacement of the Kashwakamak Lake Dam and various safety improvements are planned at Lanark Dam. MVCA is continuing to expand its water gauge system, enhance its predictive modeling capabilities, and implement its hazard identification and mapping program.

Operating budget increases are largely associated with employee wages to address cost of living and market rate conditions, increasing goods and service costs, and special projects to ensure that MVCA's flood forecasting and warning modeling and operational strategies reflect current knowledge regarding changing climatic conditions.

The budget is divided by regulatory category and by program area. Appendix 1 shows the impact of this budget on our operating and capital reserves. Appendix 2 provides a summary of municipal level apportionments. Appendix 3 contains details budget sheets.

2025 Operating Budget



Operating Summary: Category 1 and Corporate

Category 1	BUDGET		2025 REVENUE (Draft Proposed)					
	2024 (APPROVED)	2025 (Draft Proposed)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
Watershed Management								
Technical Studies	\$327,873	\$433,255	\$160,789	\$95,000	\$100,732	\$76,734	\$0	\$433,255
Planning & Regulations	\$1,004,375	\$1,046,915	\$750,115	\$16,800	\$0	\$280,000	\$0	\$1,046,915
Subtotal	\$1,332,248	\$1,480,170	\$910,904	\$111,800	\$100,732	\$356,734	\$0	\$1,480,170
Flood & Erosion Control								
Flood Forecasting & Warning	\$741,284	\$801,514	\$673,078	\$0	\$128,436	\$0	\$0	\$801,514
Dam Operations & Maintenance	\$254,359	\$194,101	\$135,101	\$0	\$0	\$59,000	\$0	\$194,101
Subtotal	\$995,643	\$995,615	\$808,179	\$0	\$128,436	\$59,000	\$0	\$995,615
Conservation Areas								
Conservation Areas	\$298,613	\$312,620	\$272,620	\$0	\$0	\$35,000	\$5,000	\$312,620
Technical Studies	\$71,856	\$60,629	\$45,629	\$15,000	\$0	\$0	\$0	\$60,629
Subtotal	\$370,469	\$373,249	\$318,249	\$15,000	\$0	\$35,000	\$5,000	\$373,249

O.Reg. 686/21 defines mandatory Category 1 programs and services, and O.Reg. 402/22 sets out how they and corporate (general) services are to be recovered.

General / Corporate Services								
Subtotal	\$1,134,464	\$1,283,917	\$1,066,253	\$64,664	\$0	\$17,000	\$136,000	\$1,283,917
TOTAL	\$3,832,823	\$4,132,951	\$3,103,585	\$191,464	\$229,168	\$467,734	\$141,000	\$4,132,951

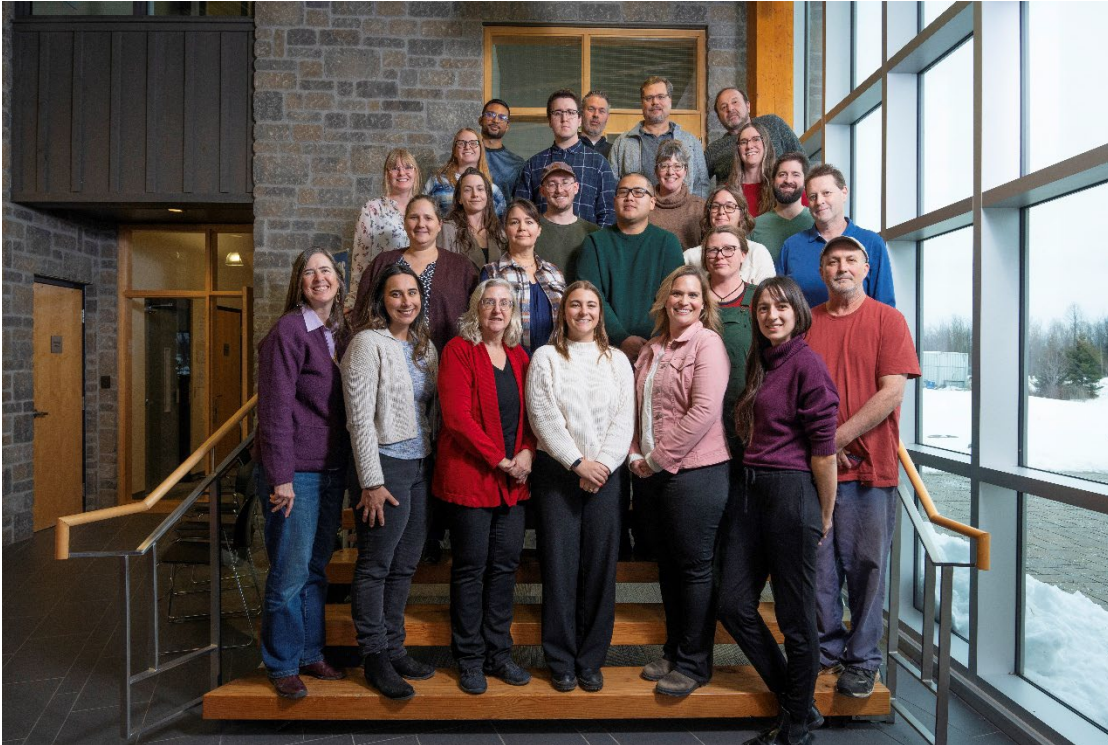
Operating Summary: Categories 2 & 3

CATEGORY 2	BUDGET		2025 REVENUE (Draft Proposed)					
	2024 (APPROVED)	2025 (Draft Proposed)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
Watershed Management								
Monitoring & Watershed Planning	\$296,536	\$161,017	\$90,017	\$0	\$0	\$71,000	\$0	\$161,017
TOTAL	\$296,536	\$161,017	\$90,017	\$0	\$0	\$71,000	\$0	\$161,017

CATEGORY 3	BUDGET		2025 REVENUE (Draft Proposed)					
	2024 (APPROVED)	2025 (Draft Proposed)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
Stewardship								
Stewardship	\$159,521	\$285,325	\$73,825	\$0	\$0	\$145,000	\$66,500	\$285,325
Education								
Education	\$61,170	\$134,044	\$19,719	\$0	\$13,000	\$96,325	\$5,000	\$134,044
Visitor Services								
Visitor Services	\$192,289	\$166,094	\$55,884	\$0	\$24,989	\$60,500	\$24,721	\$166,094
TOTAL	\$412,981	\$585,463	\$149,428	\$0	\$37,989	\$301,825	\$96,221	\$585,463

O.Reg. 687/21 defines Category 2 programs and services and sets out how they and Category 3 programs and services are to be cost recovered.

2025 Budget



MVCA has just over 30 full-time employees who are responsible for delivering a combination of Category 1, 2, and 3 programs and services.

The following budget sheets indicate the break-down in costs between payroll compensation, program expenses, and costs to be incurred to implement special projects. A list of projects is provided where applicable.

The budget also shows how each program is funded through a combination of municipal levy, reserves, fees for service, federal and provincial grants, and other contributions.

CATEGORY 1: PROGRAMS & SERVICES	BUDGET		2025 REVENUE (Draft Proposed)					
	2024 (APPROVED)	2025 (DRAFT PROPOSED)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
Watershed Management								
Technical Studies								
Compensation	\$223,173	273,005						
Operating Expenses	\$25,700	\$8,200						
Special Projects	\$79,000	\$152,000						
Subtotal	\$327,873	\$433,255	\$160,789	\$95,000	\$100,732	\$76,734	\$0	\$433,255
Planning & Regulations								
Compensation	\$905,875	\$950,402						
Operating Expenses	\$83,500	\$96,513						
Special Projects	\$15,000	\$0						
Subtotal	\$1,004,375	\$1,046,915	\$750,115	\$16,800	\$0	\$280,000	\$0	\$1,046,915
TOTAL	\$1,332,248	\$1,480,170	\$910,904	\$111,800	\$100,732	\$356,734	\$0	\$1,480,170

Scope

Watershed management activities focus on the identification and management of natural hazards by:

- Monitoring water flows and levels, ice, surface and ground water quality, and changes in hydrologic and hydraulic conditions.
- Carrying out field investigations and developing predictive tools to identify, map, and managing natural hazards.
- Administering the regulatory permitting system to direct development away from hazards.
- Reviewing and commenting on planning applications on behalf of the province for compliance with provincial policy and regulations.

2025 Special Projects

- Ottawa Floodplain Mapping Update (Kinburn, Upper Feedmill)
- Unstable soils hazard identification and mapping
- Fall River flood plain mapping
- Climate change analysis (Mississippi and Carp models)

Details

Refer to sheets 1 thru 4 in Appendix 3.

CATEGORY 1: PROGRAMS & SERVICES	BUDGET		2025 REVENUE (Draft Proposed)					
	2024 (APPROVED)	2025 (DRAFT PROPOSED)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
Flood & Erosion Control								
Flood Forecasting & Warning								
Compensation	\$684,884	\$742,694						
Operating Expenses	\$56,400	\$58,820						
Special Projects								
Subtotal	\$741,284	\$801,514	\$673,078	\$0	\$128,436	\$0	\$0	\$801,514
Dam Operations & Maintenance								
Compensation	\$167,859	\$132,784						
Operating Expenses	\$86,500	\$61,317						
Special Projects								
Subtotal	\$254,359	\$194,101	\$135,101	\$0	\$0	\$59,000	\$0	\$194,101
TOTAL	\$995,643	\$995,615	\$808,179	\$0	\$128,436	\$59,000	\$0	\$995,615

Scope

Flood & Erosion control activities focus on the following:

- monitoring and analysis of current water levels and flows and weather conditions.
- using predictive tools to identify short and medium-term risks of flooding and the potential need to operate control structures.
- operating water control structures to mitigate potential flooding and comply with Mississippi River Watershed Management Plan.
- notifying the public and key stakeholders of potential flood risks and coordinating drought response.
- collaborating with partner organizations such as OPG and MNRF for overall river management.

2025 Special Projects

No special projects are planned.

Details

Refer to sheets 5 and 6 in Appendix 3.

CATEGORY 1: PROGRAMS & SERVICES	BUDGET		2025 REVENUE (Draft Proposed)					
	2024 (APPROVED)	2025 (DRAFT PROPOSED)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
Conservation Areas								
Conservation Areas								
Compensation	\$233,813	\$246,140						
Operating Expenses	\$64,800	\$66,480						
Special Projects								
Subtotal	\$298,613	\$312,620	\$272,620	\$0	\$0	\$35,000	\$5,000	\$312,620
Technical Studies								
Compensation	\$60,856	\$29,129						
Operating Expenses	\$0	\$0						
Special Projects	\$11,000	\$31,500						
Subtotal	\$71,856	\$60,629	\$45,629	\$15,000	\$0	\$0	\$0	\$60,629
TOTAL	\$370,469	\$373,249	\$318,249	\$15,000	\$0	\$35,000	\$5,000	\$373,249

Scope

MVCA has six conservation areas: four that it owns, and two at City of Ottawa properties. Operational activities at these sites include the following:

- Year-round site maintenance (parking areas, trails and bridges, washrooms, signage, grass).
- Hazard tree, drinking water and other health and safety inspections and measures.
- Public notifications and other communications.

2025 Special Projects

- K&P ownership project
- Mill of Kintail Masterplan Update
- Accessibility study of MOK

Details

Refer to sheets 7 and 8 in Appendix 3.

	BUDGET		2025 REVENUE (Draft Proposed)					
	2024 (APPROVED)	2024 (DRAFT PROPOSED)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
Corporate Services								
Corporate Services								
Compensation	\$721,172	\$811,186						
Operating Expenses	\$411,792	\$457,731						
Special Projects	\$1,500	\$15,000						
TOTAL	\$1,134,464	\$1,283,951	\$1,066,253	\$64,664	\$0	\$17,000	\$136,000	\$1,283,917

Scope

Corporate services refers to the variety of services used to support delivery of our mandate and includes the following activities:

- Board administration and corporate governance.
- Financial management.
- Fleet management.
- Information and communication technology support.
- Communications.
- Utility and other operating expenses at our office on Highway 7.

2025 Special Projects

Strategic Plan Update.

Details

Refer to sheets 9 thru 13 in Appendix 3.

CATEGORY 2: PROGRAMS & SERVICES	BUDGET		2025 REVENUE (Draft Proposed)					
	2024 (APPROVED)	2025 (DRAFT PROPOSED)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
Watershed Management								
Technical Studies								
Compensation	\$144,536	\$97,817						
Operating Expenses	\$82,000	\$45,700						
Special Projects	\$70,000	\$17,500						
TOTAL	\$296,536	\$161,017	\$90,017	\$0	\$0	\$71,000	\$0	\$161,017

Scope

Approximately ~3% of the Annual Operating Levy goes towards the following technical supports to our eleven member municipalities:

- Field monitoring of surface water bodies that are not captured in the provincial monitoring program and for parameters not captured under that program.
- Watershed planning and implementation of watershed plans.
- Public engagement including administrative support to the Mississippi River Watershed Plan Implementation Public Advisory Committee.

2025 Special Projects

- Facilitation of Large Park Planning
- Indigenous Engagement

Details

Refer to sheets 14 and 15 in Appendix 3.

CATEGORY 3: PROGRAMS & SERVICES	BUDGET		2025 REVENUE (Draft Proposed)					
	2024 (APPROVED)	2025 (DRAFT PROPOSED)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
Stewardship								
Stewardship								
Compensation	\$82,571	\$136,325						
Operating Expenses	\$7,500	\$5,500						
Special Projects	\$69,450	\$143,500						
TOTAL	\$159,521	\$285,325	\$73,825	\$0	\$0	\$145,000	\$66,500	\$285,325

Scope

MVCA administers a variety of programs to help property owners, community groups and the public at large take action to prevent soil erosion, maintain and restore ecological features and functions, including:

- County of Lanark Program - Community Forest
- Ottawa Clean Water Program
- Shoreline Naturalization
- ALUS Project Delivery
- City Stream Watch
- Rural Stream Watch
- Trees Canada Program (RVCA Partnership)

2025 Special Projects

No special projects are planned.

Details

Refer to sheet 16 in Appendix 3.

CATEGORY 3: PROGRAMS & SERVICES	BUDGET		2025 REVENUE (Draft Proposed)					
	2024 (APPROVED)	2025 (DRAFT PROPOSED)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
Education								
Education								
Compensation	\$41,470	\$112,244						
Operating Expenses	\$4,700	\$21,800						
Special Projects	\$15,000	\$0						
TOTAL	\$61,170	\$134,044	\$19,719	\$0	\$13,000	\$96,325	\$5,000	\$134,044

Scope

MVCA's education program was suspended during the pandemic. A trial summer program was introduced in 2024, and a program evaluation carried out to determine if there is a business case to reintroduce a more comprehensive program.

The 2025 Budget provides for near-full cost recovery of an education program that is to be offered at the Mill of Kintail, as well as at schools and in the broader community.

2025 Special Projects

No special projects are planned.

Details

Refer to sheet 17 in Appendix 3.

CATEGORY 3: PROGRAMS & SERVICES	BUDGET		2025 REVENUE (Draft Proposed)					
	2024 (APPROVED)	2025 (DRAFT PROPOSED)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
Visitor Services								
Visitor Services								
Compensation	\$146,130	\$110,594						
Operating Expenses	\$46,159	\$50,500						
Special Projects		\$5,000						
TOTAL	\$192,289	\$166,094	\$55,884	\$0	\$24,989	\$60,500	\$24,721	\$166,094

Scope

Our Mill of Kintail site has been developed over the years to provide a variety of community-based services including the following:

- The Mill of Kintail Museum – displays artifacts from the lives of James Naismith and R. Tait McKenzie, renowned Canadians.
- Gate House – rented by community groups and individuals; houses our museum archives.
- Cloister and Picnic Shelter – rented by community groups and individuals for special events.

This budget provides for museum and site management. MVCA is working towards full cost-recovery of these programs.

2025 Special Projects

- Review of secondary entrance at Gate House

Details

Refer to sheet 18 in Appendix 3.

Capital Budget	BUDGET		2025 REVENUE (Draft Proposed)					
	2024 (APPROVED)	2025 (DRAFT PROPOSED)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
Capital Budget								
Category 1								
WECI Capital Projects	\$295,000	\$360,244	\$167,119	\$0	\$193,125	\$0	\$0	\$360,244
Conservation Areas	\$78,250	\$61,100	\$61,100	\$0	\$0	\$0	\$0	\$61,100
Corporate Projects	\$891,850	\$860,750	\$145,750	\$0	\$0	\$0	\$715,000	\$860,750
Tech Studies - Capital	\$149,375	\$78,475	\$78,475	\$0	\$0	\$0	\$0	\$78,475
Debt Repayment	\$344,922	\$328,669	\$293,257	\$35,412	\$0	\$0	\$0	\$328,669
Category 3								
Mill of Kintail	\$30,000	\$52,050	\$15,218	\$24,332	\$0	\$0	\$12,500	\$52,050
TOTAL	\$1,789,397	\$1,741,288	\$760,919	\$59,744	\$193,125	\$0	\$727,500	\$1,741,288

Water & Erosion Control Infrastructure (WECI) projects:

- Lanark Dam Safety/Condition Improvements
- Kashwakamak Lake Dam Design

Conservation Area projects:

- Purdon Boardwalk
- Purdon Stairs
- MOK - Workshop Building
- Morris Island bridge improvements
- Category 3:
 - Condition assessment of MOK buildings (ARO)
 - Accessibility improvements at Education Centre

Other projects:

- MVCA FFW System Model
- Water & Sewer connection at HQ

Details

Refer to sheets 19-24 in Appendix 3.

Appendix 1: Impact on Reserves

	Dec 31 2023 Balance	2024 Projected Allocations FROM Reserves	2024 Projected Allocation s TO Reserves	Projected Dec 31 2024 Balance	2025 Budget Allocations FROM Reserves	2025 Budget Allocation s TO Reserves	Projected Dec 31 2025 Balance
Capital Reserves							
Building (HQ) Reserve	\$534,701	\$0		\$534,701			\$534,701
Conservation Areas Reserve	\$185,700		\$0	\$185,700			\$185,700
Information & Communication Technology Res.	\$80,185	\$23,004		\$57,181			\$57,181
Priority Projects (Formerly Glen Cairn)	\$438,836	\$45,000		\$393,836	\$95,000		\$298,836
Sick Pay (STD) Reserve	\$73,843	\$21,086		\$52,757			\$52,757
Vehicles & Equipment Reserve	\$263,537	\$30,000		\$233,537			\$233,537
Water Control Structure Reserve - MVCA	\$514,391	\$65,412		\$448,979	\$35,412	\$25,494	\$439,061
Category 3 Capital Reserve	\$39,000	\$58,165	\$19,165	\$0			\$0
Total	\$2,130,193	\$242,667	\$19,165	\$1,906,691	\$130,412	\$25,494	\$1,801,773
Operating Reserves							
Operating Reserve	\$1,022,526	\$161,239	\$90,000	\$951,287	\$96,464	\$2,486	\$857,309
Category 2 Operating Reserve	\$89,000	\$90,000	\$3,774	\$92,774			\$92,774
Category 3 Operating Reserve	\$125,760	\$19,165	\$24,500	\$131,095	\$24,332		\$106,763
Total	\$1,237,286	\$180,404	\$118,274	\$1,175,156	\$120,796	\$2,2486	\$1,056,846
TOTAL	\$3,367,479	\$423,071	\$137,439	\$3,081,847	\$251,208	\$27,980	\$2,858,619

Appendix 2: 2025 Total Municipal Levy (General Benefiting)

Municipality	2024 Apportionment %	2024 Levy	2025 Apportionment %	2025 Levy	Variance	% Ch.
Addington Highlands	0.1551	\$5,945	0.1535	\$6,299	\$354	5.96%
Beckwith	0.6922	\$26,524	0.6987	\$28,676	\$2,151	8.11%
Carleton Place	2.6709	\$102,347	2.7932	\$114,633	\$12,286	12.00%
Central Frontenac	0.4303	\$16,490	0.4284	\$17,579	\$1,090	6.61%
Drummond/North Elmsley	0.4870	\$18,662	0.4849	\$19,899	\$1,237	6.63%
Greater Madawaska	0.0351	\$1,344	0.0352	\$1,446	\$102	7.59%
Lanark Highlands	1.1084	\$42,473	1.1065	\$45,411	\$2,938	6.92%
Mississippi Mills	2.7838	\$106,674	2.8059	\$115,153	\$8,479	7.95%
North Frontenac	0.9116	\$34,931	0.8997	\$36,925	\$1,994	5.71%
Ottawa*	90.103 0	\$3,452,696	89.975 6	\$3,692,554	\$239,858	6.95%
Tay Valley	0.6226	\$23,857	0.6183	\$25,374	\$1,517	6.36%
Total	100	\$3,831,942	100	\$4,103,949	\$272,007	7.10%

* Plus special levy of \$71,000 for City of Ottawa Baseline Monitoring Program

Appendix 3: Budget Details

Category 1: Watershed Management - Technical Studies

Expenditures	2024 Budget	2025 Budget
Wages/Benefits	\$21,812	\$22,407
Mileage & General Expenses	\$1,600	\$350
Materials & Supplies	\$2,500	\$350
Ice Monitoring Program Setup	\$5,000	
Technical Studies		
Carp Erosion Control	\$5,000	
WCS Asset Management Plan	\$500	
WCS Operations Plan	\$500	
Carp River Climate Change Study		\$15,000
Mississippi River Climate Change Study		\$15,000
Total	\$36,912	\$53,107
Revenues	2024 Budget	2025 Budget
Municipal Levy - Operating	\$27,912	\$18,107
Reserve Funds	\$0	\$30,000
Special Reserves - Priority Projects (formerly Glen Cairn)		\$30,000
Provincial and Federal Grants	\$0	\$0
Fees for Service	\$5,000	\$5,000
Carp Erosion Control	\$5,000	
Other -Professional Services / Staff Time	\$1,000	\$5,000
Other Revenue	\$4,000	\$0
MVCF - Fundraising		
Other - Deferred Revenue (Poole Creek/ Ottawa FP M&S)	\$3,000	
Total	\$36,912	\$53,107

Category 1: Watershed Management - Hazard Mapping

Expenditures	2024 Budget	2025 Budget
Wages/Benefits	\$165,768	\$182,456
Mileage & General Expenses	\$1,600	\$500
Materials & Supplies	\$2,500	\$500
Technical Studies		
City of Ottawa Floodplain Mapping Projects	\$22,000	\$10,000
MVCA FPM Projects (Clyde)	\$1,000	\$0
City of Ottawa - Landslide		\$2,000
MVCA FPM Projects (Fall River)		\$110,000
Hazard Identification and Mapping	\$50,000	\$0
Total	\$242,868	\$305,456
Revenues	2024 Budget	2025 Budget
Municipal Levy - Operating	\$77,868	\$80,977
Reserve Funds	\$25,000	\$65,000
Special Reserves - Priority Projects (formerly Glen Cairn)	\$25,000	\$65,000
Provincial and Federal Grants	\$5,000	\$87,745
FHIMP - Clyde River FPM	\$5,000	
FHIMP - Fall River FPM		\$87,745
Fees for Service	\$135,000	\$71,734
City of Ottawa Floodplain Mapping Projects	\$105,000	\$66,734
City of Ottawa Landslide Project		\$5,000
Hazard Identification and Mapping	\$30,000	\$0
Other Revenue	\$0	\$0
Total	\$242,868	\$305,456

Category 1: Watershed Management - Technical Studies - Monitoring

Expenditures	2024 Budget	2025 Budget
Wages/Benefits	\$35,594	\$68,192
Mileage & General Expenses	\$5,000	\$5,000
Materials & Supplies	\$1,500	\$1,500
Lab Analysis (throughout watershed)	\$6,000	\$0
Total	\$48,094	\$74,692
Revenues	2024 Budget	2025 Budget
Municipal Levy - Operating	\$48,094	\$61,705
Reserve Funds		
Provincial and Federal Grants		\$12,987
Student Grants		\$12,987
Fees for Service		
Other Revenue		
Total	\$48,094	\$74,692

Category 1: Watershed Management - Planning & Regulations

Expenditures	2024 Budget	2025 Budget
Wages/Benefits	\$905,875	\$950,402
Mileage & General Expenses	\$8,000	\$13,500
Materials & Supplies	\$1,000	\$1,500
Staff Development & Engagement	\$9,500	\$16,320
Insurance	\$20,000	\$15,193
Legal Fees	\$30,000	\$40,000
Contracted Services	\$15,000	\$10,000
Consulting - Fee Study	\$15,000	\$0
Total	\$1,004,375	\$1,046,915
Revenues	2024 Budget	2025 Budget
Municipal Levy - Operating	\$709,375	\$750,115
Reserve Funds		\$16,800
Operating Reserve (Fee Freeze lost revenues)		\$16,800
Provincial and Federal Grants		
Fees for Service	\$280,000	\$280,000
User Fees - Plan Review	\$190,000	\$180,000
User Fees - Permit Processing Fees	\$90,000	\$100,000
Other Revenue	\$15,000	\$0
MVCF - Wetland Protection Fund	15,000	\$0
Total	\$1,004,375	\$1,046,915

Category 1: Flood Erosion & Control - Flood Forecasting and Warning

Expenditures	2024 Budget	2025 Budget
Wages/Benefits	\$684,884	\$742,694
Mileage & General Expenses	\$14,400	\$16,500
Materials & Supplies	\$1,000	\$5,000
Staff Development & Engagement	\$21,000	\$21,320
Equip Rent Purchase Repair & Mtce	\$3,500	\$5,500
Utilities - Telephone & Hydro	\$8,500	\$10,500
WISKI-Soda License and Maintenance Fees	\$6,000	
Stream Gauges - minor repairs	\$2,000	
Total	\$741,284	\$801,514
Revenues	2024 Budget	2025 Budget
Municipal Levy - Operating	\$612,848	\$673,078
Reserve Funds		
Provincial and Federal Grants	\$128,436	\$128,436
Provincial Grant - Section 39	\$128,436	\$128,436
Student Grants	\$14,235	\$14,391
Fees for Service		
Other Revenue		
Total	\$741,284	\$801,514

Category 1: Flood Erosion & Control - Dam Operations & Maintenance

Expenditures	2024 Budget	2025 Budget
Wages/Benefits	\$167,859	\$132,784
Mileage & General Expenses	\$20,000	\$21,000
Materials & Supplies	\$8,000	\$5,000
Taxes/Insurance	\$42,000	\$17,817
Health & Safety Clothing & Equipment	\$1,500	\$2,500
Stop Log Replacement	\$15,000	\$15,000
Total	\$254,359	\$194,101
Revenues	2024 Budget	2025 Budget
Municipal Levy - Operating	\$198,564	\$135,101
Reserve Funds		
Provincial and Federal Grants		
Fees for Service	\$55,795	\$59,000
User Fees - OPG Contract	\$44,000	\$47,000
Other - MNR Kemptville	\$11,795	\$12,000
Other Revenue		
Total	\$254,359	\$194,101

Category 1: Conservation Areas

Expenditures	2024 Budget	2025 Budget
Wages/Benefits	\$233,813	\$246,140
Mileage & General Expenses	\$22,000	\$23,500
Materials & Supplies	\$10,000	\$11,000
Staff Development & Engagement	\$3,500	\$6,090
Contractor Services	\$10,000	\$10,000
Service & Maintenance Contracts	\$5,000	\$5,000
Taxes	\$11,000	\$6,500
Insurance	\$1,300	\$1,890
Utilities	\$2,000	\$2,500
Total	\$298,613	\$312,620
Revenues	2024 Budget	2025 Budget
Municipal Levy - Operating	\$235,696	\$272,620
Reserve Funds	\$32,917	\$0
Operating Reserve	\$32,917	
Provincial and Federal Grants		
Fees for Service	\$25,000	\$35,000
Parking Revenue - CAs	\$20,000	\$20,000
Bell Canada - Annual Easement - K&P	\$0	\$2,000
CA Passes	\$5,000	\$13,000
Other Revenue	\$5,000	\$5,000
Donation Boxes - CAs	\$4,000	\$4,000
Charitable Donations	\$1,000	\$1,000
MVCF Contribution		
Total	\$298,613	\$312,620

Category 1: Conservation Areas - Technical Studies

Expenditures	2024 BUDGET	2025 Budget
Wages/Benefits	\$60,856	\$29,129
Mileage & General Expenses		
Materials & Supplies		
Technical Studies		
Land Inventory	\$8,000	\$0
K&P Ownership Project		\$15,000
Conservation Area Strategy	\$1,500	\$0
Mill of Kintail Masterplan Update	\$1,500	\$1,500
Accessibility Study		\$15,000
Total	\$71,856	\$60,629
Revenues	2024 Budget	2025 Budget
Municipal Levy - Operating	\$71,856	\$45,629
Reserve Funds		\$15,000
Operating Reserve (K&P Ownership project)		\$15,000
Provincial and Federal Grants		
Fees for Service		
Other Revenue		
Total	\$71,856	\$60,629

Category 1: Corporate Services - Admin

Expenditures	2024 BUDGET	2025 Budget
Wages/Benefits	\$504,048	\$536,995
Mileage & General Expenses	\$9,000	\$5,000
Materials & Supplies	\$11,000	\$11,000
Staff Development & Engagement	\$12,000	\$15,020
Member Expenses & Allowances	\$16,000	\$17,000
Banking and Payroll Fees	\$14,000	\$18,000
Equipment and Telephone	\$16,000	\$16,000
Insurance	\$35,000	\$51,819
Professional Services (Legal, Audit etc.)	\$40,000	\$50,000
Human Resources Services	\$10,000	\$5,000
Conservation Ontario Membership	\$31,500	\$31,500
OH&S-Other Costs	\$4,000	\$3,500
Contribution to Operating Reserve		\$2,486
5 Year Strategic Plan Update		\$15,000
Watershed-based Resource Mgmt Strategy	\$1,500	\$0
Total	\$704,048	\$778,320
Revenues	2024 Budget	2025 Budget
Municipal Levy - Operating	\$422,679	\$564,156
Reserve Funds	\$138,869	\$64,664
Operating Reserve (WFP Implementation)	\$138,869	\$64,664
Operating Reserve (Strategic Plan Update)		\$0
Provincial and Federal Grants		
Fees for Service	\$10,000	\$17,000
Rental Income	\$5,000	\$12,000
Miscellaneous	\$5,000	\$5,000
Other Revenue	\$132,500	\$132,500
Interest	\$130,000	\$130,000
Donations (General)	\$2,500	\$2,500
Total	\$704,048	\$778,320

Category 1: Corporate Services - Communications & Outreach

Expenditures	2024 BUDGET	2025 Budget
Wages/Benefits	\$28,279	\$45,973
Mileage & General Expenses	\$0	\$250
Materials & Supplies	\$500	\$500
Printing	\$500	\$1,000
Advertising/Education/Promotion (Category 1)	\$1,000	\$10,000
Eko-Trekr App Annual Fee/Support	\$3,500	\$3,500
Comms Shared Services (RVCA)	\$25,000	\$15,000
Website Expenses	\$5,000	\$5,000
Total	\$63,779	\$81,223
Revenues	2024 BUDGET	2025 Budget
Municipal Levy - Operating	\$60,279	\$77,723
Reserve Funds		
Provincial and Federal Grants		
Fees for Service		
Other Revenue	\$3,500	\$3,500
MVCF - Contribution (Eco-Trekr)	\$3,500	\$3,500
Total	\$63,779	\$81,223

Category 1: Corporate Services - Vehicles & Equipment

Expenditures	2024 BUDGET	2025 Budget
Wages/Benefits	\$18,474	\$33,468
Mileage & General Expenses	\$1,800	\$3,000
Materials & Supplies	\$3,500	\$5,000
Communications - Radios & Pagers	\$4,692	\$4,692
Equipment Purchase - non-capital	\$3,000	\$3,000
Fuel	\$30,000	\$30,000
Maintenance & Repairs	\$29,000	\$29,000
Insurance/Licensing	\$10,000	\$11,007
Vehicle/Equipment Charges	-\$104,000	-\$110,000
Total	-\$8,226	\$9,167
Revenues	2024 BUDGET	2025 Budget
Municipal Levy - Operating	-\$8,226	\$9,167
Reserve Funds		
Provincial and Federal Grants		
Fees for Service		
Other Revenue		
Total	-\$8,226	\$9,167

Category 1: Corporate Services - Head Office

Expenditures	2024 BUDGET	2025 Budget
Wages/Benefits	\$87,142	\$107,963
Mileage & General Expenses	\$1,000	\$1,500
Materials & Supplies	\$7,000	\$7,000
Contractor Services	\$17,000	\$18,000
Service & Maintenance Contracts	\$5,000	\$24,500
Taxes	\$1,200	\$1,200
Insurance	\$28,000	\$23,257
Utilities	\$30,000	\$31,000
Total	\$176,342	\$214,420
Revenues	2024 BUDGET	2025 Budget
Municipal Levy - Operating	\$176,342	\$214,420
Reserve Funds		
Provincial and Federal Grants		
Fees for Service		
Other Revenue		
Total	\$176,342	\$214,420

Category 1: Corporate Services - Information Technology

Expenditures	2024 Budget	2025 Budget
Wages/Benefits	\$83,229	\$86,786
Mileage & General Expenses	\$500	\$1,000
Materials & Supplies	\$1,500	\$1,000
Equipment Purchase, Repair & Mtce	\$10,000	\$10,000
Maintenance/IT Support	\$45,500	\$40,000
Software Licenses	\$35,000	\$45,000
High Speed Internet Access	\$8,100	\$7,000
CADIMS - Contracted Services (CLOCA)	\$10,000	\$10,000
Total	\$193,829	\$200,786
Revenues	2024 Budget	2025 Budget
Municipal Levy - Operating	\$193,829	\$200,786
Reserve Funds		
Provincial and Federal Grants		
Fees for Service		
Other Revenue		
Total	\$193,829	\$200,786

Category 2: Watershed Management - Technical Studies - Watershed Plan

Expenditures	2024 BUDGET	2025 Budget
Wages/Benefits	\$48,223	\$14,130
Mileage & General Expenses	\$0	\$0
Materials & Supplies	\$10,000	\$10,000
Technical Studies		
Clyde Storage Study	\$10,000	
Poole Creek Wetland Study	\$10,000	
ECC Climate Action Project	\$50,000	
Facilitation of Watershed Park Planning		\$2,500
Indigenous Engagement		\$15,000
Total	\$128,223	\$41,630
Revenues	2024 Budget	2025 Budget
Municipal Levy - Category 2	\$78,223	\$41,630
Reserve Funds		
Provincial and Federal Grants	\$50,000	\$0
ECC Climate Action Project	\$50,000	
Fees for Service		
Other Revenue		
Total	\$128,223	\$41,630

Category 2: Watershed Management - Technical Studies - Monitoring

Expenditures	2024 BUDGET	2025 Budget
Wages/Benefits	\$96,313	\$83,687
Mileage & General Expenses	\$5,800	\$6,500
Materials & Supplies	\$4,200	\$4,200
Lab Analysis	\$62,000	\$25,000
Total	\$168,313	\$119,387
Revenues	2024 BUDGET	2025 Budget
Municipal Levy - Category 2	\$100,313	\$48,387
Reserve Funds		
Provincial and Federal Grants		
Fees for Service	\$68,000	\$71,000
Special Levy	\$68,000	\$71,000
Other Revenue		
Total	\$168,313	\$119,387

Category 3: Stewardship Programs

Expenditures	2024 BUDGET	2025 Budget
Wages/Benefits	\$82,571	\$136,325
Mileage & General Expenses	\$2,000	\$2,000
Materials & Supplies	\$2,500	\$2,500
Publicity /Outreach events	\$1,000	\$1,000
Staff Development	\$2,000	\$0
Program Delivery		
County of Lanark Program - Community Forest	\$5,000	\$9,500
Ottawa Clean Water Prog	\$10,750	\$10,000
Shoreline Naturalization	\$14,000	\$14,000
ALUS Project Delivery	\$32,000	\$100,000
City Stream Watch	\$1,200	\$500
Rural Stream Watch	\$1,000	\$4,000
Trees Canada Program (RVCA Partnership)	\$5,500	\$5,500
Total	\$159,521	\$285,325
Revenues	2024 BUDGET	2025 Budget
Municipal Levy - Category 3	\$51,996	\$73,825
Reserve Funds		
Provincial and Federal Grants	\$10,000	\$0
ECCC-CO Grant - ALUS	\$10,000	\$0
Fees for Service	\$97,525	\$145,000
Lanark County - Community Forest	\$7,000	\$13,500
Ottawa Rural Clean Water Program'	\$13,025	\$13,500
Shorelne Naturalization	\$5,500	\$8,000
ALUS - Lanark	\$72,000	\$110,000
Other Revenue		\$66,500
Danbe Foundation		\$50,000
Donations		\$1,500
MVCF - Contribution		\$7,000
Microgrants		\$8,000
Total	\$159,521	\$285,325

Category 3: Education Services

Expenditures	2024 BUDGET	2025 Budget
Wages/Benefits	\$41,470	\$112,244
Mileage & General Expenses	\$200	\$4,000
Materials & Supplies	\$3,000	\$12,500
Publicity	\$1,500	\$5,300
Review of Education Program	\$15,000	\$0
Total	\$61,170	\$134,044
Revenues	2024 BUDGET	2025 Budget
Municipal Levy - Category 3	\$19,970	\$19,719
Reserve Funds		
Provincial and Federal Grants	\$6,000	\$13,000
Summer Student Job Grants	\$6,000	\$13,000
Fees for Service	\$25,200	\$96,325
Camp Fees	\$25,200	\$88,825
Guided Tours		\$2,500
Programs		\$5,000
Other Revenue	\$10,000	\$5,000
Grants	\$5,000	\$5,000
MVCF - Contribution	\$5,000	
Total	\$61,170	\$134,044

Category 3: Visitor Services

Expenditures	2024 BUDGET	2025 Budget
Wages/Benefits	\$146,130	\$110,594
Materials & Supplies	\$1,000	\$1,000
Mileage & General Expenses	\$1,000	\$500
Staff Development	\$300	\$0
Utilities	\$12,709	\$15,000
Insurance & Taxes	\$21,150	\$24,000
Building & Site Maintenance	\$2,500	\$2,500
Special Events	\$7,500	\$7,500
Feasibility Study - Gatehouse Archive		\$5,000
Total	\$192,289	\$166,094
Revenues	2024 BUDGET	2025 Budget
Municipal Levy - Category 3	\$72,623	\$55,884
Reserve Funds		
Provincial and Federal Grants	\$23,445	\$24,989
Student Grants	\$10,000	\$11,544
Special Grant - Provincial Grant	\$13,445	\$13,445
Fees for Service	\$74,000	\$60,500
Special Events	\$12,000	\$15,000
Rentals	\$2,000	\$8,000
Weddings	\$10,000	\$12,500
User Fees - MOK	\$50,000	\$25,000
Other Revenue	\$22,221	\$24,721
Special Grant - Miss Mills Grant - MOK & Naismith	\$12,221	\$12,221
MVCF - Contribution		\$2,500
Donations Received	\$10,000	\$10,000
Total	\$192,289	\$166,094

Category 1 Capital: Water Control Structures

Expenditures	2024 Budget	2025 Budget
Lanark Dam	\$80,000	\$206,000
Farm Lake Dam - Safety Assessment	\$35,000	\$0
Carleton Place Dam	\$0	\$0
Shab Lake Dam Commissioning & Inspections	\$0	\$0
Widow Lake Dam (WECI)	\$80,000	\$0
Kash Lake Dam EA (DMAF/WECI)	\$60,000	
Kash Lake Dam Design	\$40,000	\$128,750
Staff time in budgets	-\$165,551	\$109,887
Staff Allocation	\$165,551	-\$109,887
Contributions to WCS Reserve		\$25,494
Total	\$295,000	\$360,244
Revenues	2024 Budget	2025 Budget
Municipal Levy - Capital	\$98,925	\$167,119
Reserve Funds	\$46,075	\$0
WCS Reserve	\$46,075	\$0
Provincial and Federal Grants	\$150,000	\$193,125
WECI Grant	\$110,000	\$141,625
DMAF Grant	\$40,000	\$51,500
Fees for Service		
Other Revenue		
Total	\$295,000	\$360,244

Category 1 Capital: Conservation Areas

Expenditures	2024 Budget	2025 Budget
Purdon CA	\$23,250	\$26,000
MOK CA	\$45,000	\$24,100
Morris Island CA	\$10,000	\$11,000
K&P CA		\$17,200
Roy Brown CA		\$0
Staff time in budgets		\$46,866
Staff Allocation		-\$46,866
Total	\$78,250	\$61,100
Revenues	2024 Budget	2025 Budget
Municipal Levy - Capital	\$58,250	\$61,100
Reserve Funds	\$0	\$0
Reserves - Conservation Area	\$0	\$0
Provincial and Federal Grants		
Fees for Service		
Other Revenue	\$20,000	\$0
Other - Def. Revenue - Miss Milll & Naismith (roof)		
Other - Def. Revenue -RBC	\$15,000	
Other - Def. Revenue -Enbridge - Purdon		
Other - Def. Revenue - MOK Washroom		
Other- Grants		
MVCF - Purdon Donation	\$5,000	
Total	\$78,250	\$61,100

Category 1 Capital: Corporate

Expenditures	2024 Budget	2025 Budget
HQ - Sewer & Water Connection	\$715,000	\$715,000
Vehicles	\$93,450	\$120,000
Equipment	\$8,400	\$0
Computer Hardware	\$50,000	\$25,750
AV Equipment	\$25,000	\$0
Total	\$891,850	\$860,750
Revenues	2024 Budget	2025 Budget
Municipal Levy - Capital	\$86,850	\$145,750
Reserve Funds	\$90,000	\$0
Reserves - Vehicles & Equipment	\$45,000	
Reserves -Information Technology	\$45,000	
Reserves - HQ Building		
Provincial and Federal Grants		
Fees for Service		
Other Revenue	\$715,000	\$715,000
Financing - HQ Sewer	\$715,000	\$715,000
Total	\$891,850	\$860,750

Category 1 Capital: Tech Studies

Expenditures	2024 Budget	2025 Budget
Guage Network	\$36,000	\$33,475
Trimble System	\$20,000	\$0
Flow & Survey Equipment	\$0	\$5,000
MVCA FFW System Model	\$75,000	\$40,000
DRAPE	\$18,375	\$0
Total	\$149,375	\$78,475
Revenues	2024 Budget	2025 Budget
Municipal Levy - Capital	\$99,375	\$78,475
Reserve Funds	\$50,000	\$0
Reserves- Priority Projects	\$50,000	
Provincial and Federal Grants		
Fees for Service		
Other Revenue	\$0	\$0
Total	\$149,375	\$78,475

Category 1 Capital: Debt Repayment

Expenditures	2024 Budget	2025 Budget
HQ Annual Financing Charge	\$277,005	\$277,005
WCS Annual Financing Charge	\$35,412	\$35,412
Water/Sewer Annual Finance Charge	\$32,505	\$16,252
Total	\$344,922	\$328,669
Revenues	2024 Budget	2025 Budget
Municipal Levy - Capital	\$309,510	\$293,257
Reserve Funds	\$35,412	\$35,412
Special Reserve - WCS	\$35,412	\$35,412
Provincial and Federal Grants		
Fees for Service		
Other Revenue		
Total	\$344,922	\$328,669

Category 3 Capital

Expenditures	2024 Budget	2025 Budget
MOK - Museum	\$25,000	\$27,050
MOK - Gatehouse	\$5,000	
MOK - Ed Centre		\$25,000
Contributions to Category 3 Capital Reserve	\$0	\$0
Total	\$30,000	\$52,050
Revenues	2024 Budget	2025 Budget
Municipal Levy - Capital Category 3	\$13,835	\$15,218
Reserve Funds	\$16,165	\$24,332
Reserves- Category 3 Operating	\$16,165	\$24,332
Provincial and Federal Grants		
Self Generated Revenue		
Other Revenue		\$12,500
Grants/Donations		\$12,500
MVCF - Donation		
Total	\$30,000	\$52,050