



# Draft 2025 BUDGET

November 2024

# Mississippi Valley Conservation Authority



MVCA was established in 1968 to deliver programs for the **conservation, restoration, development and management of natural resources** in the Mississippi River and Carp River watersheds and in areas draining to the Ottawa River from the outlet of the Mississippi River downstream to Shirley's Bay.

We are a not-for-profit organization governed by a Board of Directors comprised of 17 representatives from the eleven municipalities we serve, and a provincially appointed agricultural representative.

Our annual budget was developed in accordance with Ontario Regulation 402/22 under the *Conservation Authorities Act*.

## **Our Board of Directors:**

Rear: Roy Huetl, Janet Mason, Paul Kehoe, John Karau (now retired)

Middle: Helen Yanch, Cindy Kelsey, Mary Lou Souter, Dena Comley

Front: Richard Kidd, Cathy Curry, Bev Holmes, Clarke Kelly, Taylor Popkie, Jeff Atkinson

Absent: Allan Hubley, Glen Gower, Steve Lewis, Wayne Baker and Jeannie Kelso

# What we do

MVCA delivers a variety of programs and services ranging from the planning, design, and operation of water control structures through to the delivery of shoreline planting programs, and the operation of conservation areas. Our primary mandate is to deliver the following **Category 1** programs and services:

- Identify and delineate natural hazards (flooding, erosion, and unstable soils).
- Administer a permitting system that limits development in hazardous areas.
- Undertake regulatory compliance promotion, monitoring and enforcement.
- Review and comment on planning applications on behalf of the province.
- Forecast and issue flood warnings, and coordinate drought response.
- Monitor and manage ice.
- Manage water and erosion control structures we own or operate for others.
- Manage conservation lands we own or operate for others.

These activities constitute the majority of our work and ~85% of the Draft 2025 Operating Budget.

## Category 1

- CA programs and services mandated by regulation.

## Category 2

- Services that MVCA provides to help municipalities meet their legislated responsibilities.

## Category 3

- Optional, largely community-based programs that MVCA delivers as funding allows.

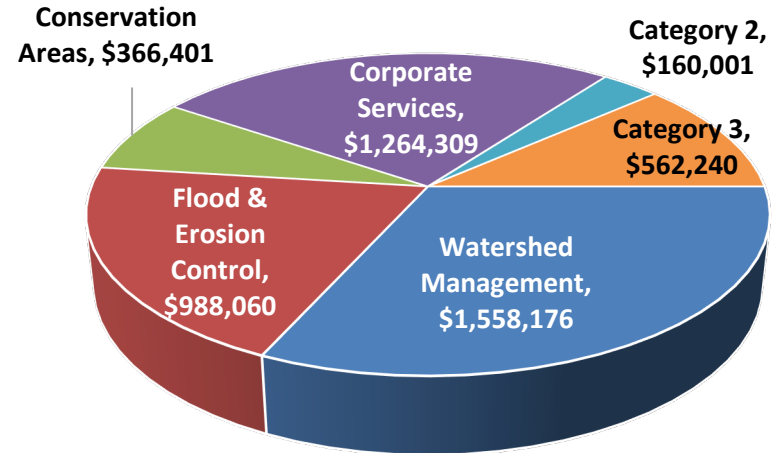
Our eleven municipalities pay an annual levy that covers ~68% of our annual operating costs. Commencing this year they authorized spending up to 14% of their annual levy on Category 2 and 3 programs.

# Budget Summary

## DRAFT 2025 Budget

	2023 Actuals	2024 Budget	2025 Budget
<b>Operating</b>	\$4,570,646	\$4,542,341	\$4,899,186
<b>Capital</b>	\$1,002,491	\$1,789,397	\$1,741,288
<b>Total</b>	\$5,573,137	\$6,331,738	\$6,640,474

## 2025 Operating Budget



MVCA is currently in a period of significant capital renewal, with over \$1 million in capital expenditures occurring per year, largely to address the needs of water and erosion control structures. In 2025, detailed design will be carried out for replacement of the Kashwakamak Lake Dam and various safety improvements are planned at Lanark Dam. MVCA is continuing to expand its water gauge system, enhance its predictive modeling capabilities, and implement its hazard identification and mapping program.

Operating budget increases are largely associated with employee wages to address cost of living and market rate conditions, increasing goods and service costs, and special projects to ensure that MVCA's flood forecasting and warning modeling and operational strategies reflect current knowledge regarding changing climatic conditions.

The budget is divided by regulatory category and by program area. Appendix 1 shows the impact of this budget on our operating and capital reserves. Appendix 2 provides a summary of municipal level apportionments. Appendix 3 contains details budget sheets.

# Operating Summary: Category 1 and Corporate

Category 1	BUDGET		2025 REVENUE (Draft Proposed)					
	2024 (APPROVED)	2025 (Draft Proposed)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
<b>Watershed Management</b>								
Technical Studies	\$327,873	\$530,485	\$210,764	\$115,000	\$97,987	\$101,734	\$5,000	\$530,485
Planning & Regulations	\$1,004,375	\$1,027,691	\$730,891	\$16,800	\$0	\$280,000	\$0	\$1,027,691
<b>Subtotal</b>	<b>\$1,332,248</b>	<b>\$1,558,176</b>	<b>\$941,655</b>	<b>\$131,800</b>	<b>\$97,987</b>	<b>\$381,734</b>	<b>\$5,000</b>	<b>\$1,558,176</b>
<b>Flood &amp; Erosion Control</b>								
Flood Forecasting & Warning	\$741,284	\$794,964	\$666,528	\$0	\$128,436	\$0	\$0	\$794,964
Dam Operations & Maintenance	\$254,359	\$193,095	\$134,095	\$0	\$0	\$59,000	\$0	\$193,095
<b>Subtotal</b>	<b>\$995,643</b>	<b>\$988,060</b>	<b>\$800,624</b>	<b>\$0</b>	<b>\$128,436</b>	<b>\$59,000</b>	<b>\$0</b>	<b>\$988,060</b>
<b>Conservation Areas</b>								
Conservation Areas	\$298,613	\$306,646	\$266,646	\$0	\$0	\$35,000	\$5,000	\$306,646
Technical Studies	\$71,856	\$59,755	\$44,755	\$15,000	\$0	\$0	\$0	\$59,755
<b>Subtotal</b>	<b>\$370,469</b>	<b>\$366,401</b>	<b>\$311,401</b>	<b>\$15,00</b>	<b>\$0</b>	<b>\$35,000</b>	<b>\$5,000</b>	<b>\$366,401</b>

O.Reg. 686/21 defines mandatory Category 1 programs and services, and O.Reg. 402/22 sets out how they and corporate (general) services are to be recovered.

<b>General / Corporate Services</b>								
<b>Subtotal</b>	<b>\$1,134,464</b>	<b>\$1,264,309</b>	<b>\$1,051,645</b>	<b>\$79,664</b>	<b>\$0</b>	<b>\$17,000</b>	<b>\$116,000</b>	<b>\$1,264,309</b>
<b>TOTAL</b>	<b>\$3,832,823</b>	<b>\$4,176,945</b>	<b>\$3,105,324</b>	<b>\$226,464</b>	<b>\$226,423</b>	<b>\$492,734</b>	<b>\$126,000</b>	<b>\$4,176,945</b>

# Operating Summary: Categories 2 & 3

CATEGORY 2	BUDGET		2025 REVENUE (Draft Proposed)					
	2024 (APPROVED)	2025 (Draft Proposed)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
<b>Watershed Management</b>								
Monitoring & Watershed Planning	\$296,536	\$160,001	\$89,001	\$0	\$0	\$71,000	\$0	\$161,001
<b>TOTAL</b>	<b>\$296,356</b>	<b>\$160,001</b>	<b>\$89,001</b>	<b>\$0</b>	<b>\$0</b>	<b>\$71,000</b>	<b>\$0</b>	<b>\$161,006</b>

CATEGORY 3	BUDGET		2025 REVENUE (Draft Proposed)					
	2024 (APPROVED)	2025 (Draft Proposed)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
<b>Stewardship</b>								
Stewardship	\$159,521	\$265,325	\$73,825	\$0	\$0	\$135,000	\$56,500	\$265,325
<b>Education</b>								
Education	\$61,070	\$133,607	\$19,282	\$0	\$13,000	\$96,325	\$5,000	\$133,607
<b>Visitor Services</b>								
Visitor Services	\$192,289	\$163,308	\$55,598	\$0	\$24,989	\$60,500	\$22,221	\$163,308
<b>TOTAL</b>	<b>\$412,981</b>	<b>\$562,240</b>	<b>\$148,705</b>	<b>\$0</b>	<b>\$37,989</b>	<b>\$291,825</b>	<b>\$83,721</b>	<b>\$562,240</b>

O.Reg. 687/21 defines Category 2 programs and services and sets out how they and Category 3 programs and services are to be cost recovered.

# 2025 Budget



MVCA has just over 30 full-time employees who are responsible for delivering a combination of Category 1, 2, and 3 programs and services.

The following budget sheets indicate the break-down in costs between payroll compensation, program expenses, and costs to be incurred to implement special projects. A list of projects is provided where applicable.

The budget also shows how each program is funded through a combination of municipal levy, reserves, fees for service, federal and provincial grants, and other contributions.

CATEGORY 1: PROGRAMS & SERVICES	BUDGET		2025 REVENUE (Draft Proposed)					
	2024 (APPROVED)	2025 (DRAFT PROPOSED)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
<b>Watershed Management</b>								
<b>Technical Studies</b>								
Compensation	\$223,173	<b>\$270,285</b>						
Operating Expenses	\$25,700	<b>\$8,200</b>						
Special Projects	\$79,000	<b>\$252,000</b>						
Subtotal	\$327,873	<b>\$530,485</b>	\$210,764	\$115,000	\$97,987	\$101,734	\$5,000	\$530,485
<b>Planning &amp; Regulations</b>								
Compensation	\$905,875	<b>\$931,178</b>						
Operating Expenses	\$83,500	<b>\$96,513</b>						
Special Projects	\$15,000	<b>\$0</b>						
Subtotal	\$1,004,375	<b>\$1,027,691</b>	\$730,891	\$16,800	\$0	\$280,000	\$0	\$1,027,691
<b>TOTAL</b>	<b>\$1,332,248</b>	<b>\$1,558,176</b>	<b>\$941,655</b>	<b>\$131,800</b>	<b>\$97,987</b>	<b>\$381,734</b>	<b>\$5,000</b>	<b>\$1,558,176</b>

## Scope

Watershed management activities focus on the identification and management of natural hazards by:

- Monitoring water flows and levels, ice, surface and ground water quality, and changes in hydrologic and hydraulic conditions.
- Carrying out field investigations and developing predictive tools to identify, map, and managing natural hazards.
- Administering the regulatory permitting system to direct development away from hazards.
- Reviewing and commenting on planning applications on behalf of the province for compliance with provincial policy and regulations.

## 2025 Special Projects

- Ottawa Floodplain Mapping Update (Kinburn, Upper Feedmill)
- Unstable soils hazard identification and mapping
- Fall River flood plain mapping
- Climate change analysis (Mississippi and Carp models)

## Details

Refer to sheets 1 thru 4 in Appendix 3.



CATEGORY 1: PROGRAMS & SERVICES	BUDGET		2025 REVENUE (Draft Proposed)					
	2024 (APPROVED)	2025 (DRAFT PROPOSED)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
<b>Flood &amp; Erosion Control</b>								
<b>Flood Forecasting &amp; Warning</b>								
Compensation	\$684,884	\$736,144						
Operating Expenses	\$56,400	\$58,820						
Special Projects								
Subtotal	\$741,284	\$794,964	\$666,528	\$0	\$128,436	\$0	\$0	\$794,964
<b>Dam Operations &amp; Maintenance</b>								
Compensation	\$167,859	\$131,779						
Operating Expenses	\$86,500	\$61,317						
Special Projects								
Subtotal	\$254,359	\$193,095	\$134,095	\$0	\$0	\$59,000	\$0	\$193,095
<b>TOTAL</b>	<b>\$995,643</b>	<b>\$988,060</b>	<b>\$800,624</b>	<b>\$0</b>	<b>\$128,436</b>	<b>\$59,000</b>	<b>\$0</b>	<b>\$988,060</b>

## Scope

Flood & Erosion control activities focus on the following:

- monitoring and analysis of current water levels and flows and weather conditions.
- using predictive tools to identify short and medium-term risks of flooding and the potential need to operate control structures.
- operating water control structures to mitigate potential flooding and comply with Mississippi River Watershed Management Plan.
- notifying the public and key stakeholders of potential flood risks and coordinating drought response.
- collaborating with partner organizations such as OPG and MNRF for overall river management.

## 2025 Special Projects

No special projects are planned.

## Details

Refer to sheets 5 and 6 in Appendix 3.

CATEGORY 1: PROGRAMS & SERVICES	BUDGET		2025 REVENUE (Draft Proposed)					
	2024 (APPROVED)	2025 (DRAFT PROPOSED)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
<b>Conservation Areas</b>								
<b>Conservation Areas</b>								
Compensation	\$233,813	\$240,166						
Operating Expenses	\$64,800	\$66,480						
Special Projects								
Subtotal	\$298,613	\$306,646	\$266,646	\$0	\$0	\$35,000	\$5,000	\$306,646
<b>Technical Studies</b>								
Compensation	\$60,856	\$28,255						
Operating Expenses	\$0	\$0						
Special Projects	\$11,000	\$31,500						
Subtotal	\$71,856	\$59,755	\$44,755	\$15,000	\$0	\$0	\$0	\$59,755
<b>TOTAL</b>	<b>\$370,469</b>	<b>\$366,401</b>	<b>\$311,401</b>	<b>\$15,000</b>	<b>\$0</b>	<b>\$35,000</b>	<b>\$5,000</b>	<b>\$366,401</b>

## Scope

MVCA has six conservation areas: four that it owns, and two at City of Ottawa properties. Operational activities at these sites include the following:

- Year-round site maintenance (parking areas, trails and bridges, washrooms, signage, grass).
- Hazard tree, drinking water and other health and safety inspections and measures.
- Public notifications and other communications.

## 2025 Special Projects

- K&P ownership project
- Mill of Kintail Masterplan Update
- Accessibility study of MOK

## Details

Refer to sheets 7 and 8 in Appendix 3.

	BUDGET		2025 REVENUE (Draft Proposed)					
	2024 (APPROVED)	2024 (DRAFT PROPOSED)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
<b>Corporate Services</b>								
<b>Corporate Services</b>								
Compensation	\$721,172	\$793,728						
Operating Expenses	\$411,792	\$470,581						
Special Projects	\$1,500	\$0						
<b>TOTAL</b>	<b>\$1,134,464</b>	<b>\$1,264,309</b>	<b>\$1,051,645</b>	<b>\$79,664</b>	<b>\$0</b>	<b>\$17,000</b>	<b>\$116,000</b>	<b>\$1,264,309</b>

## Scope

Corporate services refers to the variety of services used to support delivery of our mandate and includes the following activities:

- Board administration and corporate governance.
- Financial management.
- Fleet management.
- Information and communication technology support.
- Communications.
- Utility and other operating expenses at our office on Highway 7.

## 2025 Special Projects

No special projects are planned.

## Details

Refer to sheets 9 thru 13 in Appendix 3.

CATEGORY 2: PROGRAMS & SERVICES	BUDGET		2025 REVENUE (Draft Proposed)					
	2024 (APPROVED)	2025 (DRAFT PROPOSED)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
<b>Watershed Management</b>								
<b>Technical Studies</b>								
Compensation	\$144,536	\$96,801						
Operating Expenses	\$82,000	\$45,700						
Special Projects	\$70,000	\$17,500						
<b>TOTAL</b>	<b>\$296,536</b>	<b>\$160,001</b>	<b>\$89,001</b>	<b>\$0</b>	<b>\$0</b>	<b>\$71,000</b>	<b>\$0</b>	<b>\$160,001</b>

## Scope

Approximately ~3% of the Annual Operating Levy goes towards the following technical supports to our eleven member municipalities:

- Field monitoring of surface water bodies that are not captured in the provincial monitoring program and for parameters not captured under that program.
- Watershed planning and implementation of watershed plans.
- Public engagement including administrative support to the Mississippi River Watershed Plan Implementation Public Advisory Committee.

## 2025 Special Projects

- Facilitation of Large Park Planning
- Indigenous Engagement

## Details

Refer to sheets 14 and 15 in Appendix 3.

CATEGORY 3: PROGRAMS & SERVICES	BUDGET		2025 REVENUE (Draft Proposed)					
	2024 (APPROVED)	2025 (DRAFT PROPOSED)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
<b>Stewardship</b>								
<b>Stewardship</b>								
Compensation	\$82,571	\$136,325						
Operating Expenses	\$7,500	\$5,500						
Special Projects	\$69,450	\$123,500						
<b>TOTAL</b>	<b>\$159,521</b>	<b>\$265,325</b>	<b>\$73,825</b>	<b>\$0</b>	<b>\$0</b>	<b>\$135,000</b>	<b>\$56,500</b>	<b>\$265,325</b>

## Scope

MVCA administers a variety of programs to help property owners, community groups and the public at large take action to prevent soil erosion, maintain and restore ecological features and functions, including:

- County of Lanark Program - Community Forest
- Ottawa Clean Water Program
- Shoreline Naturalization
- ALUS Project Delivery
- City Stream Watch
- Rural Stream Watch
- Trees Canada Program (RVCA Partnership)

## 2025 Special Projects

No special projects are planned.

## Details

Refer to sheet 16 in Appendix 3.

CATEGORY 3: PROGRAMS & SERVICES	BUDGET		2025 REVENUE (Draft Proposed)					
	2024 (APPROVED)	2025 (DRAFT PROPOSED)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
<b>Education</b>								
<b>Education</b>								
Compensation	\$41,470	\$111,807						
Operating Expenses	\$4,700	\$21,800						
Special Projects	\$15,000	\$0						
<b>TOTAL</b>	<b>\$61,170</b>	<b>\$133,607</b>	<b>\$19,282</b>	<b>\$0</b>	<b>\$13,000</b>	<b>\$96,325</b>	<b>\$5,000</b>	<b>\$133,607</b>

## Scope

MVCA’s education program was suspended during the pandemic. A trial summer program was introduced in 2024, and a program evaluation carried out to determine if there is a business case to reintroduce a more comprehensive program.

The 2025 Budget provides for near-full cost recovery of an education program that is to be offered at the Mill of Kintail, as well as at schools and in the broader community.

## 2025 Special Projects

No special projects are planned.

## Details

Refer to sheet 17 in Appendix 3.

CATEGORY 3: PROGRAMS & SERVICES	BUDGET		2025 REVENUE (Draft Proposed)					
	2024 (APPROVED)	2025 (DRAFT PROPOSED)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
<b>Visitor Services</b>								
<b>Visitor Services</b>								
Compensation	\$146,130	\$107,808						
Operating Expenses	\$46,159	\$50,500						
Special Projects		\$5,000						
<b>TOTAL</b>	<b>\$192,289</b>	<b>\$163,308</b>	<b>\$55,598</b>	<b>\$0</b>	<b>\$24,989</b>	<b>\$60,500</b>	<b>\$22,221</b>	<b>\$163,308</b>

## Scope

Our Mill of Kintail site has been developed over the years to provide a variety of community-based services including the following:

- The Mill of Kintail Museum – displays artifacts from the lives of James Naismith and R. Tait McKenzie, renowned Canadians.
- Gate House – rented by community groups and individuals; houses our museum archives.
- Cloister and Picnic Shelter – rented by community groups and individuals for special events.

This budget provides for museum and site management. MVCA is working towards full cost-recovery of these programs.

## 2025 Special Projects

- Review of secondary entrance at Gate House

## Details

Refer to sheet 18 in Appendix 3.

Capital Budget	BUDGET		2025 REVENUE (Draft Proposed)					
	2024 (APPROVED)	2025 (DRAFT PROPOSED)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
<b>Capital Budget</b>								
<b>Category 1</b>								
WECI Capital Projects	\$295,000	<b>\$360,244</b>	\$167,119	\$0	\$193,125	\$0	\$0	\$360,244
Conservation Areas	\$78,250	<b>\$61,100</b>	\$61,100	\$0	\$0	\$0	\$0	\$61,100
Corporate Projects	\$891,850	<b>\$860,750</b>	\$145,750	\$0	\$0	\$0	\$715,000	\$860,750
Tech Studies - Capital	\$149,375	<b>\$78,475</b>	\$78,475	\$0	\$0	\$0	\$0	\$78,475
Debt Repayment	\$344,922	<b>\$328,669</b>	\$293,257	\$35,412	\$0	\$0	\$0	\$328,669
<b>Category 3</b>								
Mill of Kintail	\$30,000	<b>\$52,050</b>	\$15,218	\$24,332	\$0	\$0	\$12,500	\$52,050
<b>TOTAL</b>	<b>\$1,789,397</b>	<b>\$1,741,288</b>	<b>\$760,919</b>	<b>\$59,744</b>	<b>\$193,125</b>	<b>\$0</b>	<b>\$727,500</b>	<b>\$1,741,288</b>

**Water & Erosion Control  
Infrastructure (WECI) projects:**

- Lanark Dam Safety/Condition Improvements
- Kashwakamak Lake Dam Design

**Conservation Area projects:**

- Purdon Boardwalk
- Purdon Stairs
- MOK - Workshop Building
- Morris Island bridge improvements
- Category 3:
  - Condition assessment of MOK buildings (ARO)
  - Accessibility improvements at Education Centre

**Other projects:**

- MVCA FFW System Model
- Water & Sewer connection at HQ

**Details**

Refer to sheets 19-24 in Appendix 3.



## Appendix 1: Impact on Reserves

	Dec 31 2023 Balance	2024 Projected Allocations FROM Reserves	2024 Projected Allocations TO Reserves	Projected Dec 31 2024 Balance	2025 Budget Allocations FROM Reserves	2025 Budget Allocations TO Reserves	Projected Dec 31 2025 Balance
<b>Capital Reserves</b>							
Building (HQ) Reserve	\$534,701	\$0		\$534,701			\$534,701
Conservation Areas Reserve	\$185,700		\$0	\$185,700			\$185,700
Information & Communication Technology Res.	\$80,185	\$23,004		\$57,181			\$57,181
Priority Projects (Formerly Glen Cairn)	\$438,836	\$45,000		\$393,836	\$115,000		\$278,836
Sick Pay (STD) Reserve	\$73,843	\$21,086		\$52,757			\$52,757
Vehicles & Equipment Reserve	\$263,537	\$30,000		\$233,537			\$233,537
Water Control Structure Reserve - MVCA	\$514,391	\$65,412		\$448,979	\$35,412	\$25,494	\$439,061
Category 3 Capital Reserve	\$39,000	\$58,165	\$19,165	\$0			\$0
<b>Total</b>	<b>\$2,130,193</b>	<b>\$242,667</b>	<b>\$19,165</b>	<b>\$1,906,691</b>	<b>\$150,412</b>	<b>\$25,494</b>	<b>\$1,781,773</b>
<b>Operating Reserves</b>							
Operating Reserve	\$1,022,526	\$161,239	\$0	\$861,287	\$111,464	\$336	\$840,159
Category 2 Operating Reserve	\$89,000		\$93,774	\$182,774			\$92,774
Category 3 Operating Reserve	\$125,760	\$19,165	\$24,500	\$131,095	\$24,332		\$106,763
<b>Total</b>	<b>\$1,237,286</b>	<b>\$180,404</b>	<b>\$118,274</b>	<b>\$1,175,156</b>	<b>\$135,796</b>	<b>\$336</b>	<b>\$1,039,696</b>
<b>TOTAL</b>	<b>\$3,367,479</b>	<b>\$423,071</b>	<b>\$137,439</b>	<b>\$3,081,847</b>	<b>\$286,208</b>	<b>\$25,830</b>	<b>\$2,821,469</b>

## Appendix 2: 2025 Total Municipal Levy (General Benefiting)

Municipality	2024 Apportionment %	2024 Levy	2025 Apportionment %	2025 Levy	Variance	% Ch.
Addington Highlands	0.1551	\$5,945	0.1535	\$6,299	\$354	5.96%
Beckwith	0.6922	\$26,524	0.6987	\$28,676	\$2,151	8.11%
Carleton Place	2.6709	\$102,347	2.7932	\$114,633	\$12,286	12.00%
Central Frontenac	0.4303	\$16,490	0.4284	\$17,579	\$1,090	6.61%
Drummond/North Elmsley	0.4870	\$18,662	0.4849	\$19,899	\$1,237	6.63%
Greater Madawaska	0.0351	\$1,344	0.0352	\$1,446	\$102	7.59%
Lanark Highlands	1.1084	\$42,473	1.1065	\$45,411	\$2,938	6.92%
Mississippi Mills	2.7838	\$106,674	2.8059	\$115,153	\$8,479	7.95%
North Frontenac	0.9116	\$34,931	0.8997	\$36,925	\$1,994	5.71%
Ottawa*	90.1030	\$3,452,696	89.9756	\$3,692,554	\$239,858	6.95%
Tay Valley	0.6226	\$23,857	0.6183	\$25,374	\$1,517	6.36%
<b>Total</b>	<b>100</b>	<b>\$3,831,942</b>	<b>100</b>	<b>\$4,103,949</b>	<b>\$272,007</b>	<b>7.10%</b>

\* Plus special levy of \$71,000 for City of Ottawa Baseline Monitoring Program

# Appendix 3: Budget Details

## Category 1: Watershed Management - Technical Studies

Expenditures	2024 Budget	2025 Budget
<b>Wages/Benefits</b>	\$21,812	\$22,133
<b>Mileage &amp; General Expenses</b>	\$1,600	\$350
<b>Materials &amp; Supplies</b>	\$2,500	\$350
<b>Ice Monitoring Program Setup</b>	\$5,000	
<b>Technical Studies</b>		
Carp Erosion Control	\$5,000	
WCS Asset Management Plan	\$500	
WCS Operations Plan	\$500	
Carp River Climate Change Study		\$20,000
Mississippi River Climate Change Study		\$20,000
<b>Total</b>	<b>\$36,912</b>	<b>\$62,833</b>
Revenues	2024 Budget	2025 Budget
<b>Municipal Levy - Operating</b>	<b>\$27,912</b>	<b>\$17,833</b>
<b>Reserve Funds</b>	<b>\$0</b>	<b>\$40,000</b>
Special Reserves - Priority Projects (formerly Glen Cairn)		\$40,000
<b>Provincial and Federal Grants</b>	<b>\$0</b>	<b>\$0</b>
<b>Fees for Service</b>	<b>\$5,000</b>	<b>\$5,000</b>
Carp Erosion Control	\$5,000	
Other -Professional Services / Staff Time	\$1,000	\$5,000
<b>Other Revenue</b>	<b>\$4,000</b>	<b>\$0</b>
MVCF - Fundraising		
Other - Deferred Revenue (Poole Creek/ Ottawa FP M&C)	\$3,000	
<b>Total</b>	<b>\$36,912</b>	<b>\$62,833</b>

## Category 1: Watershed Management - Hazard Mapping

Expenditures	2024 Budget	2025 Budget
<b>Wages/Benefits</b>	\$165,768	\$181,357
<b>Mileage &amp; General Expenses</b>	\$1,600	\$500
<b>Materials &amp; Supplies</b>	\$2,500	\$500
<b>Technical Studies</b>		
City of Ottawa Floodplain Mapping Projects	\$22,000	\$10,000
MVCA FPM Projects (Clyde)	\$1,000	\$0
City of Ottawa - Landslide		\$2,000
MVCA FPM Projects (Fall River)		\$150,000
Hazard Identification and Mapping	\$50,000	\$50,000
<b>Total</b>	<b>\$242,868</b>	<b>\$394,357</b>
Revenues	2024 Budget	2025 Budget
<b>Municipal Levy - Operating</b>	<b>\$77,868</b>	<b>\$132,623</b>
<b>Reserve Funds</b>	<b>\$25,000</b>	<b>\$75,000</b>
Special Reserves - Priority Projects (formerly Glen Cairn)	\$25,000	\$75,000
<b>Provincial and Federal Grants</b>	<b>\$5,000</b>	<b>\$85,000</b>
FHIMP - Clyde River FPM	\$5,000	
FHIMP - Fall River FPM		\$85,000
<b>Fees for Service</b>	<b>\$135,000</b>	<b>\$101,734</b>
City of Ottawa Floodplain Mapping Projects	\$105,000	\$66,734
City of Ottawa Landslide Project		\$5,000
Hazard Identification and Mapping	\$30,000	\$30,000
<b>Other Revenue</b>	<b>\$0</b>	<b>\$0</b>
<b>Total</b>	<b>\$242,868</b>	<b>\$394,357</b>

**Category 1: Watershed Management - Technical Studies - Monitoring**

<b>Expenditures</b>	<b>2024 Budget</b>	<b>2025 Budget</b>
<b>Wages/Benefits</b>	\$35,594	\$66,795
<b>Mileage &amp; General Expenses</b>	\$5,000	\$5,000
<b>Materials &amp; Supplies</b>	\$1,500	\$1,500
<b>Lab Analysis (throughout watershed)</b>	\$6,000	\$0
<b>Total</b>	<b>\$48,094</b>	<b>\$73,295</b>
<b>Revenues</b>	<b>2024 Budget</b>	<b>2025 Budget</b>
<b>Municipal Levy - Operating</b>	\$48,094	\$60,308
<b>Reserve Funds</b>		
<b>Provincial and Federal Grants</b>		\$12,987
Student Grants		\$12,987
<b>Fees for Service</b>		
<b>Other Revenue</b>		
<b>Total</b>	<b>\$48,094</b>	<b>\$73,295</b>

### Category 1: Watershed Management - Planning & Regulations

Expenditures	2024 Budget	2025 Budget
<b>Wages/Benefits</b>	\$905,875	\$931,178
<b>Mileage &amp; General Expenses</b>	\$8,000	\$8,500
<b>Materials &amp; Supplies</b>	\$1,000	\$1,500
<b>Staff Development &amp; Engagement</b>	\$9,500	\$16,320
<b>Insurance</b>	\$20,000	\$15,193
<b>Legal Fees</b>	\$30,000	\$40,000
<b>Contracted Services</b>	\$15,000	\$15,000
<b>Consulting - Fee Study</b>	\$15,000	\$0
<b>Total</b>	<b>\$1,004,375</b>	<b>\$1,027,691</b>
Revenues	2024 Budget	2025 Budget
<b>Municipal Levy - Operating</b>	<b>\$709,375</b>	<b>\$730,891</b>
<b>Reserve Funds</b>		<b>\$16,800</b>
Operating Reserve (Fee Freeze lost revenues)		\$16,800
<b>Provincial and Federal Grants</b>		
<b>Fees for Service</b>	<b>\$280,000</b>	<b>\$280,000</b>
User Fees - Plan Review	\$190,000	\$180,000
User Fees - Permit Processing Fees	\$90,000	\$100,000
<b>Other Revenue</b>	<b>\$15,000</b>	<b>\$0</b>
MVCF - Wetland Protection Fund	15,000	\$0
<b>Total</b>	<b>\$1,004,375</b>	<b>\$1,027,691</b>

### Category 1: Flood Erosion & Control - Flood Forecasting and Warning

Expenditures	2024 Budget	2025 Budget
<b>Wages/Benefits</b>	\$684,884	\$736,144
<b>Mileage &amp; General Expenses</b>	\$14,400	\$16,500
<b>Materials &amp; Supplies</b>	\$1,000	\$5,000
<b>Staff Development &amp; Engagement</b>	\$21,000	\$21,320
<b>Equip Rent Purchase Repair &amp; Mtce</b>	\$3,500	\$5,500
<b>Utilities - Telephone &amp; Hydro</b>	\$8,500	\$10,500
<b>WISKI-Soda License and Maintenance Fees</b>	\$6,000	
<b>Stream Gauges - minor repairs</b>	\$2,000	
<b>Total</b>	<b>\$741,284</b>	<b>\$794,964</b>
Revenues	2024 Budget	2025 Budget
<b>Municipal Levy - Operating</b>	<b>\$612,848</b>	<b>\$666,528</b>
<b>Reserve Funds</b>		
<b>Provincial and Federal Grants</b>	<b>\$128,436</b>	<b>\$128,436</b>
Provincial Grant - Section 39	\$128,436	\$128,436
Student Grants	\$14,235	\$14,391
<b>Fees for Service</b>		
<b>Other Revenue</b>		
<b>Total</b>	<b>\$741,284</b>	<b>\$794,964</b>



### Category 1: Flood Erosion & Control - Dam Operations & Maintenance

Expenditures	2024 Budget	2025 Budget
Wages/Benefits	\$167,859	\$131,779
Mileage & General Expenses	\$20,000	\$21,000
Materials & Supplies	\$8,000	\$5,000
Taxes/Insurance	\$42,000	\$17,817
Health & Safety Clothing & Equipment	\$1,500	\$2,500
Stop Log Replacement	\$15,000	\$15,000
<b>Total</b>	<b>\$254,359</b>	<b>\$193,095</b>
Revenues	2024 Budget	2025 Budget
Municipal Levy - Operating	\$198,564	\$134,095
Reserve Funds		
Provincial and Federal Grants		
Fees for Service	\$55,795	\$59,000
User Fees - OPG Contract	\$44,000	\$47,000
Other - MNR Kemptville	\$11,795	\$12,000
Other Revenue		
<b>Total</b>	<b>\$254,359</b>	<b>\$193,095</b>

## Category 1: Conservation Areas

Expenditures	2024 Budget	2025 Budget
Wages/Benefits	\$233,813	\$240,166
Mileage & General Expenses	\$22,000	\$23,500
Materials & Supplies	\$10,000	\$11,000
Staff Development & Engagement	\$3,500	\$6,090
Contractor Services	\$10,000	\$10,000
Service & Maintenance Contracts	\$5,000	\$5,000
Taxes	\$11,000	\$6,500
Insurance	\$1,300	\$1,890
Utilities	\$2,000	\$2,500
<b>Total</b>	<b>\$298,613</b>	<b>\$306,646</b>
Revenues	2024 Budget	2025 Budget
Municipal Levy - Operating	\$235,696	\$266,646
Reserve Funds	\$32,917	\$0
Operating Reserve	\$32,917	
<b>Provincial and Federal Grants</b>		
<b>Fees for Service</b>	<b>\$25,000</b>	<b>\$35,000</b>
Parking Revenue - CAs	\$20,000	\$20,000
Bell Canada - Annual Easement - K&P	\$0	\$2,000
CA Passes	\$5,000	\$13,000
<b>Other Revenue</b>	<b>\$5,000</b>	<b>\$5,000</b>
Donation Boxes - CAs	\$4,000	\$4,000
Charitable Donations	\$1,000	\$1,000
MVCF Contribution		
<b>Total</b>	<b>\$298,613</b>	<b>\$306,646</b>

### Category 1: Conservation Areas - Technical Studies

Expenditures	2024 BUDGET	2025 Budget
<b>Wages/Benefits</b>	\$60,856	\$28,255
<b>Mileage &amp; General Expenses</b>		
<b>Materials &amp; Supplies</b>		
<b>Technical Studies</b>		
Land Inventory	\$8,000	\$0
K&P Ownership Project		\$15,000
Conservation Area Strategy	\$1,500	\$0
Mill of Kintail Masterplan Update	\$1,500	\$1,500
Accessibility Study		\$15,000
<b>Total</b>	<b>\$71,856</b>	<b>\$59,755</b>
Revenues	2024 Budget	2025 Budget
<b>Municipal Levy - Operating</b>	<b>\$71,856</b>	<b>\$44,755</b>
<b>Reserve Funds</b>		<b>\$15,000</b>
Operating Reserve (K&P Ownership project)		\$15,000
<b>Provincial and Federal Grants</b>		
<b>Fees for Service</b>		
<b>Other Revenue</b>		
<b>Total</b>	<b>\$71,856</b>	<b>\$59,755</b>

## Category 1: Corporate Services - Admin

Expenditures	2024 BUDGET	2025 Budget
Wages/Benefits	\$504,048	\$523,434
Mileage & General Expenses	\$9,000	\$5,000
Materials & Supplies	\$11,000	\$11,000
Staff Development & Engagement	\$12,000	\$15,020
Member Expenses & Allowances	\$16,000	\$17,000
Banking and Payroll Fees	\$14,000	\$18,000
Equipment and Telephone	\$16,000	\$16,000
Insurance	\$35,000	\$51,819
Professional Services (Legal, Audit etc.)	\$40,000	\$50,000
Human Resources Services	\$10,000	\$5,000
Conservation Ontario Membership	\$31,500	\$31,500
OH&S-Other Costs	\$4,000	\$3,500
5 Year Strategic Plan Update		\$15,000
Contribution to Operating Reserve		\$336
Watershed-based Resource Mgmt Strategy	\$1,500	\$0
<b>Total</b>	<b>\$704,048</b>	<b>\$762,609</b>
Revenues	2024 Budget	2025 Budget
Municipal Levy - Operating	\$422,679	\$553,445
Reserve Funds	\$138,869	\$79,664
Operating Reserve (WFP Implementation)	\$138,869	\$64,664
Operating Reserve (Strategic Plan Update)		\$15,000
<b>Provincial and Federal Grants</b>		
<b>Fees for Service</b>	<b>\$10,000</b>	<b>\$17,000</b>
Rental Income	\$5,000	\$12,000
Miscellaneous	\$5,000	\$5,000
<b>Other Revenue</b>	<b>\$132,500</b>	<b>\$112,500</b>
Interest	\$130,000	\$110,000
Donations (General)	\$2,500	\$2,500
<b>Total</b>	<b>\$704,048</b>	<b>\$762,609</b>

### Category 1: Corporate Services - Communications & Outreach

Expenditures	2024 BUDGET	2025 Budget
Wages/Benefits	\$28,279	\$45,672
Mileage & General Expenses	\$0	\$250
Materials & Supplies	\$500	\$500
Printing	\$500	\$1,000
Advertising/Education/Promotion (Category 1)	\$1,000	\$10,000
Eko-Trekr App Annual Fee/Support	\$3,500	\$3,500
Comms Shared Services (RVCA)	\$25,000	\$15,000
Website Expenses	\$5,000	\$5,000
<b>Total</b>	<b>\$63,779</b>	<b>\$80,922</b>
Revenues	2024 BUDGET	2025 Budget
Municipal Levy - Operating	\$60,279	\$77,422
Reserve Funds		
Provincial and Federal Grants		
Fees for Service		
Other Revenue	\$3,500	\$3,500
MVCF - Contribution (Eco-Trekr)	\$3,500	\$3,500
<b>Total</b>	<b>\$63,779</b>	<b>\$80,922</b>

### Category 1: Corporate Services - Vehicles & Equipment

Expenditures	2024 BUDGET	2025 Budget
Wages/Benefits	\$18,474	\$32,897
Mileage & General Expenses	\$1,800	\$3,000
Materials & Supplies	\$3,500	\$5,000
Communications - Radios & Pagers	\$4,692	\$4,692
Equipment Purchase - non-capital	\$3,000	\$3,000
Fuel	\$30,000	\$30,000
Maintenance & Repairs	\$29,000	\$29,000
Insurance/Licensing	\$10,000	\$11,007
Vehicle/Equipment Charges	-\$104,000	-\$110,000
<b>Total</b>	<b>-\$8,226</b>	<b>\$8,596</b>
Revenues	2024 BUDGET	2025 Budget
Municipal Levy - Operating	-\$8,226	\$8,596
Reserve Funds		
Provincial and Federal Grants		
Fees for Service		
Other Revenue		
<b>Total</b>	<b>-\$8,226</b>	<b>\$8,596</b>

**Category 1: Corporate Services - Head Office**

<b>Expenditures</b>	<b>2024 BUDGET</b>	<b>2025 Budget</b>
<b>Wages/Benefits</b>	\$87,142	\$104,939
<b>Mileage &amp; General Expenses</b>	\$1,000	\$1,500
<b>Materials &amp; Supplies</b>	\$7,000	\$7,000
<b>Contractor Services</b>	\$17,000	\$18,000
<b>Service &amp; Maintenance Contracts</b>	\$5,000	\$24,500
<b>Taxes</b>	\$1,200	\$1,200
<b>Insurance</b>	\$28,000	\$23,257
<b>Utilities</b>	\$30,000	\$31,000
<b>Total</b>	<b>\$176,342</b>	<b>\$211,396</b>
<b>Revenues</b>	<b>2024 BUDGET</b>	<b>2025 Budget</b>
<b>Municipal Levy - Operating</b>	<b>\$176,342</b>	<b>\$211,396</b>
<b>Reserve Funds</b>		
<b>Provincial and Federal Grants</b>		
<b>Fees for Service</b>		
<b>Other Revenue</b>		
<b>Total</b>	<b>\$176,342</b>	<b>\$211,396</b>

### Category 1: Corporate Services - Information Technology

Expenditures	2024 Budget	2025 Budget
Wages/Benefits	\$83,229	\$86,786
Mileage & General Expenses	\$500	\$1,000
Materials & Supplies	\$1,500	\$1,000
Equipment Purchase, Repair & Mtce	\$10,000	\$10,000
Maintenance/IT Support	\$45,500	\$40,000
Software Licenses	\$35,000	\$45,000
High Speed Internet Access	\$8,100	\$7,000
CADIMS - Contracted Services (CLOCA)	\$10,000	\$10,000
<b>Total</b>	<b>\$193,829</b>	<b>\$200,786</b>
Revenues	2024 Budget	2025 Budget
Municipal Levy - Operating	\$193,829	\$200,786
Reserve Funds		
Provincial and Federal Grants		
Fees for Service		
Other Revenue		
<b>Total</b>	<b>\$193,829</b>	<b>\$200,786</b>



## Category 2: Watershed Management - Technical Studies - Watershed Plan

Expenditures	2024 BUDGET	2025 Budget
<b>Wages/Benefits</b>	\$48,223	\$14,130
<b>Mileage &amp; General Expenses</b>	\$0	\$0
<b>Materials &amp; Supplies</b>	\$10,000	\$10,000
<b>Technical Studies</b>		
Clyde Storage Study	\$10,000	
Poole Creek Wetland Study	\$10,000	
ECC Climate Action Project	\$50,000	
Facilitation of Watershed Park Planning		\$2,500
Indigenous Engagement		\$15,000
<b>Total</b>	<b>\$128,223</b>	<b>\$41,630</b>
Revenues	2024 Budget	2025 Budget
<b>Municipal Levy - Category 2</b>	<b>\$78,223</b>	<b>\$41,630</b>
<b>Reserve Funds</b>		
<b>Provincial and Federal Grants</b>	<b>\$50,000</b>	<b>\$0</b>
ECC Climate Action Project	\$50,000	
<b>Fees for Service</b>		
<b>Other Revenue</b>		
<b>Total</b>	<b>\$128,223</b>	<b>\$41,630</b>

**Category 2: Watershed Management - Technical Studies - Monitoring**

<b>Expenditures</b>	<b>2024 BUDGET</b>	<b>2025 Budget</b>
<b>Wages/Benefits</b>	\$96,313	\$82,671
<b>Mileage &amp; General Expenses</b>	\$5,800	\$6,500
<b>Materials &amp; Supplies</b>	\$4,200	\$4,200
<b>Lab Analysis</b>	\$62,000	\$25,000
<b>Total</b>	<b>\$168,313</b>	<b>\$118,371</b>

<b>Revenues</b>	<b>2024 BUDGET</b>	<b>2025 Budget</b>
<b>Municipal Levy - Category 2</b>	<b>\$100,313</b>	<b>\$47,371</b>
<b>Reserve Funds</b>		
<b>Provincial and Federal Grants</b>		
<b>Fees for Service</b>	<b>\$68,000</b>	<b>\$71,000</b>
Special Levy	\$68,000	\$71,000
<b>Other Revenue</b>		
<b>Total</b>	<b>\$168,313</b>	<b>\$118,371</b>

### Category 3: Stewardship Programs

Expenditures	2024 BUDGET	2025 Budget
<b>Wages/Benefits</b>	\$82,571	\$136,325
<b>Mileage &amp; General Expenses</b>	\$2,000	\$2,000
<b>Materials &amp; Supplies</b>	\$2,500	\$2,500
<b>Publicity /Outreach events</b>	\$1,000	\$1,000
<b>Staff Development</b>	\$2,000	\$0
<b>Program Delivery</b>		
County of Lanark Program - Community Forest	\$5,000	\$9,500
Ottawa Clean Water Prog	\$10,750	\$10,000
Shoreline Naturalization	\$14,000	\$14,000
ALUS Project Delivery	\$32,000	\$80,000
City Stream Watch	\$1,200	\$500
Rural Stream Watch	\$1,000	\$4,000
Trees Canada Program (RVCA Partnership)	\$5,500	\$5,500
<b>Total</b>	<b>\$159,521</b>	<b>\$265,325</b>
Revenues	2024 BUDGET	2025 Budget
<b>Municipal Levy - Category 3</b>	<b>\$51,996</b>	<b>\$73,825</b>
<b>Reserve Funds</b>		
<b>Provincial and Federal Grants</b>	<b>\$10,000</b>	<b>\$0</b>
ECCC-CO Grant - ALUS	\$10,000	\$0
<b>Fees for Service</b>	<b>\$97,525</b>	<b>\$135,000</b>
Lanark County - Community Forest	\$7,000	\$13,500
Ottawa Rural Clean Water Program'	\$13,025	\$13,500
Shorelne Naturalization	\$5,500	\$8,000
ALUS - Lanark	\$72,000	\$100,000
<b>Other Revenue</b>		<b>\$56,500</b>
Danbe Foundation		\$50,000
Donations		\$1,500
Microgrants		\$5,000
<b>Total</b>	<b>\$159,521</b>	<b>\$265,325</b>

### Category 3: Education Services

Expenditures	2024 BUDGET	2025 Budget
Wages/Benefits	\$41,470	\$111,807
Mileage & General Expenses	\$200	\$4,000
Materials & Supplies	\$3,000	\$12,500
Publicity	\$1,500	\$5,300
Review of Education Program	\$15,000	\$0
<b>Total</b>	<b>\$61,170</b>	<b>\$133,607</b>
Revenues	2024 BUDGET	2025 Budget
Municipal Levy - Category 3	\$19,970	\$19,282
Reserve Funds		
Provincial and Federal Grants	\$6,000	\$13,000
Summer Student Job Grants	\$6,000	\$13,000
Fees for Service	\$25,200	\$96,325
Camp Fees	\$25,200	\$88,825
Guided Tours		\$2,500
Programs		\$5,000
Other Revenue	\$10,000	\$5,000
Grants	\$5,000	\$5,000
MVCF - Grant /In-Kind	\$5,000	
<b>Total</b>	<b>\$61,170</b>	<b>\$133,607</b>

### Category 3: Visitor Services

Expenditures	2024 BUDGET	2025 Budget
<b>Wages/Benefits</b>	\$146,130	\$107,808
<b>Materials &amp; Supplies</b>	\$1,000	\$1,000
<b>Mileage &amp; General Expenses</b>	\$1,000	\$500
<b>Staff Development</b>	\$300	\$0
<b>Utilities</b>	\$12,709	\$15,000
<b>Insurance &amp; Taxes</b>	\$21,150	\$24,000
<b>Building &amp; Site Maintenance</b>	\$2,500	\$2,500
<b>Special Events</b>	\$7,500	\$7,500
<b>Feasibility Study - Gatehouse Archive</b>		\$5,000
<b>Total</b>	<b>\$192,289</b>	<b>\$163,308</b>
Revenues	2024 BUDGET	2025 Budget
<b>Municipal Levy - Category 3</b>	<b>\$72,623</b>	<b>\$55,598</b>
<b>Reserve Funds</b>		
<b>Provincial and Federal Grants</b>	<b>\$23,445</b>	<b>\$24,989</b>
Student Grants	\$10,000	\$11,544
Special Grant - Provincial Grant	\$13,445	\$13,445
<b>Fees for Service</b>	<b>\$74,000</b>	<b>\$60,500</b>
Special Events	\$12,000	\$15,000
Rentals	\$2,000	\$8,000
Weddings	\$10,000	\$12,500
User Fees - MOK	\$50,000	\$25,000
<b>Other Revenue</b>	<b>\$22,221</b>	<b>\$22,221</b>
Special Grant - Miss Mills Grant - MOK & Naismith	\$12,221	\$12,221
Donations Received	\$10,000	\$10,000
<b>Total</b>	<b>\$192,289</b>	<b>\$163,308</b>

### Category 1 Capital: Water Control Structures

Expenditures	2024 Budget	2025 Budget
Lanark Dam	\$80,000	\$206,000
Farm Lake Dam - Safety Assessment	\$35,000	\$0
Carleton Place Dam	\$0	\$0
Shab Lake Dam Commissioning & Inspections	\$0	\$0
Widow Lake Dam (WECI)	\$80,000	\$0
Kash Lake Dam EA (DMAF/WECI)	\$60,000	
Kash Lake Dam Design	\$40,000	\$128,750
Staff time in budgets	-\$165,551	\$108,789
Staff Allocation	\$165,551	-\$108,789
Contributions to WCS Reserve		\$25,494
<b>Total</b>	<b>\$295,000</b>	<b>\$360,244</b>
Revenues	2024 Budget	2025 Budget
Municipal Levy - Capital	\$98,925	\$167,119
Reserve Funds	\$46,075	\$0
WCS Reserve	\$46,075	\$0
Provincial and Federal Grants	\$150,000	\$193,125
WECI Grant	\$110,000	\$141,625
DMAF Grant	\$40,000	\$51,500
Fees for Service		
Other Revenue		
<b>Total</b>	<b>\$295,000</b>	<b>\$360,244</b>

### Category 1 Capital: Conservation Areas

Expenditures	2024 Budget	2025 Budget
Purdon CA	\$23,250	\$26,000
MOK CA	\$45,000	\$24,100
Morris Island CA	\$10,000	\$11,000
K&P CA		\$17,200
Roy Brown CA		\$0
Staff time in budgets		\$46,429
Staff Allocation		-\$46,429
<b>Total</b>	<b>\$78,250</b>	<b>\$61,100</b>
Revenues	2024 Budget	2025 Budget
<b>Municipal Levy - Capital</b>	<b>\$58,250</b>	<b>\$61,100</b>
<b>Reserve Funds</b>	<b>\$0</b>	<b>\$0</b>
Reserves - Conservation Area	\$0	\$0
<b>Provincial and Federal Grants</b>		
<b>Fees for Service</b>		
<b>Other Revenue</b>	<b>\$20,000</b>	<b>\$0</b>
Other - Def. Revenue - Miss Milll & Naismith (roof)		
Other - Def. Revenue -RBC	\$15,000	
Other - Def. Revenue -Enbridge - Purdon		
Other - Def. Revenue - MOK Washroom		
Other- Grants		
MVCF - Purdon Donation	\$5,000	
<b>Total</b>	<b>\$78,250</b>	<b>\$61,100</b>

### Category 1 Capital: Corporate

Expenditures	2024 Budget	2025 Budget
HQ - Sewer & Water Connection	\$715,000	\$715,000
Vehicles	\$93,450	\$120,000
Equipment	\$8,400	\$0
Computer Hardware	\$50,000	\$25,750
AV Equipment	\$25,000	\$0
<b>Total</b>	<b>\$891,850</b>	<b>\$860,750</b>
Revenues	2024 Budget	2025 Budget
<b>Municipal Levy - Capital</b>	<b>\$86,850</b>	<b>\$145,750</b>
<b>Reserve Funds</b>	<b>\$90,000</b>	<b>\$0</b>
Reserves - Vehicles & Equipment	\$45,000	
Reserves -Information Technology	\$45,000	
Reserves - HQ Building		
<b>Provincial and Federal Grants</b>		
<b>Fees for Service</b>		
<b>Other Revenue</b>	<b>\$715,000</b>	<b>\$715,000</b>
Financing - HQ Sewer	\$715,000	\$715,000
<b>Total</b>	<b>\$891,850</b>	<b>\$860,750</b>



### Category 1 Capital: Tech Studies

Expenditures		2024 Budget	2025 Budget
Guage Network		\$36,000	\$33,475
Trimble System		\$20,000	\$0
Flow & Survey Equipment		\$0	\$5,000
MVCA FFW System Model		\$75,000	\$40,000
DRAPE		\$18,375	\$0
	<b>Total</b>	<b>\$149,375</b>	<b>\$78,475</b>
Revenues		2024 Budget	2025 Budget
Municipal Levy - Capital		\$99,375	\$78,475
Reserve Funds		\$50,000	\$0
Reserves- Priority Projects		\$50,000	
Provincial and Federal Grants			
Fees for Service			
Other Revenue		\$0	\$0
	<b>Total</b>	<b>\$149,375</b>	<b>\$78,475</b>

### Category 1 Capital: Debt Repayment

Expenditures	2024 Budget	2025 Budget
HQ Annual Financing Charge	\$277,005	\$277,005
WCS Annual Financing Charge	\$35,412	\$35,412
Water/Sewer Annual Finance Charge	\$32,505	\$16,252
<b>Total</b>	<b>\$344,922</b>	<b>\$328,669</b>
Revenues	2024 Budget	2025 Budget
Municipal Levy - Capital	\$309,510	\$293,257
Reserve Funds	\$35,412	\$35,412
Special Reserve - WCS	\$35,412	\$35,412
Provincial and Federal Grants		
Fees for Service		
Other Revenue		
<b>Total</b>	<b>\$344,922</b>	<b>\$328,669</b>

### Category 3 Capital

Expenditures	2024 Budget	2025 Budget
MOK - Museum	\$25,000	\$27,050
MOK - Gatehouse	\$5,000	
MOK - Ed Centre		\$25,000
Contributions to Category 3 Capital Reserve	\$0	\$0
<b>Total</b>	<b>\$30,000</b>	<b>\$52,050</b>
Revenues	2024 Budget	2025 Budget
Municipal Levy - Capital Category 3	\$13,835	\$15,218
Reserve Funds	\$16,165	\$24,332
Reserves- Category 3 Operating	\$16,165	\$24,332
Provincial and Federal Grants		
Self Generated Revenue		
Other Revenue		\$12,500
Grants/Donations		\$12,500
<b>Total</b>	<b>\$30,000</b>	<b>\$52,050</b>