



2024 FINAL BUDGET

February 2024

Mississippi Valley Conservation Authority



MVCA was established in 1968 to deliver programs for the **conservation, restoration, development and management of natural resources** in the Mississippi River and Carp River watersheds and in areas draining to the Ottawa River from the outlet of the Mississippi River downstream to Shirley's Bay.

We are a not-for-profit organization governed by a Board of Directors comprised of 17 representatives from the eleven municipalities we serve, and a provincially appointed agricultural representative.

Our annual budget was developed in accordance with Ontario Regulation 402/22 under the *Conservation Authorities Act*.

Our Board of Directors:

Rear: Roy Huetl, Janet Mason, Paul Kehoe, John Karau (now retired)

Middle: Helen Yanch, Cindy Kelsey, Mary Lou Souter, Dena Comley

Front: Richard Kidd, Cathy Curry, Bev Holmes, Clarke Kelly, Taylor Popkie, Jeff Atkinson

Absent: Allan Hubley, Allison Vereyken, Andrew Kendrick, Glen Gower, and Steve Lewis

What we do

MVCA delivers a variety of programs and services ranging from the planning, design, and operation of water control structures through to the delivery of shoreline planting programs, and the operation of conservation areas. Our primary mandate is to deliver the following **Category 1** programs and services:

- Identify and delineate natural hazards (flooding, erosion, and unstable soils).
- Administer a permitting system that limits development in hazardous areas.
- Undertake regulatory compliance promotion, monitoring and enforcement.
- Review and comment on planning applications on behalf of the province.
- Forecast and issue flood warnings, and coordinate drought response.
- Monitor and manage ice.
- Manage water and erosion control structures we own or operate for others.
- Manage conservation lands we own or operate for others.

These activities constitute the majority of our work and ~84% of the Draft 2024 Operating Budget.

Category 1

- CA programs and services mandated by regulation.

Category 2

- Services that MVCA provides to help municipalities meet their legislated responsibilities.

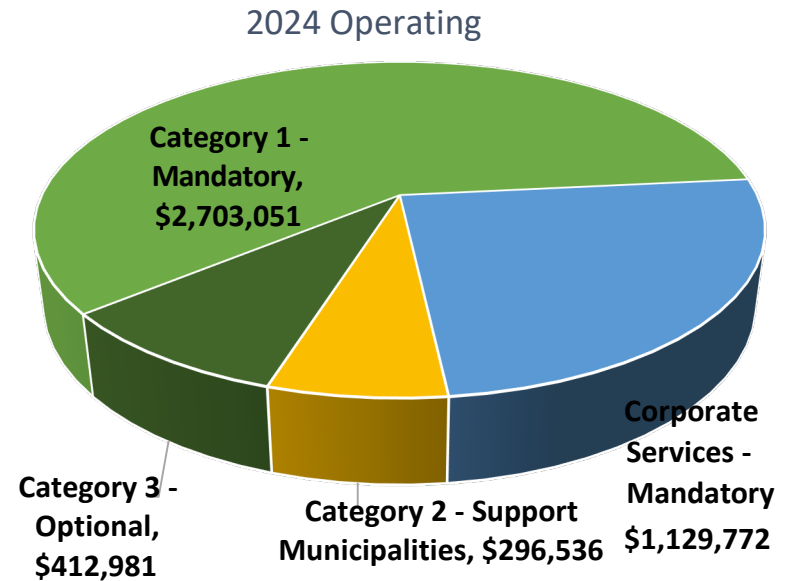
Category 3

- Optional, largely community-based programs that MVCA delivers as funding allows.

Our eleven municipalities pay an annual levy that covers ~69% of our annual operating costs. Earlier this year they authorized spending up to 14% of their annual levy on Category 2 and 3 programs.

Budget Summary

DRAFT 2024 BUDGET	2022 Actuals	2023 Budget	2024 Budget
Operating	\$3,955,961	\$4,524,962	\$4,542,341
Capital	\$1,466,638	\$1,438,327	\$1,789,397
Total	\$5,422,599	\$5,963,289	\$6,331,738



MVCA is currently in a period of significant capital renewal, with over \$1 million in capital expenditures occurring per year, largely to address the needs of water and erosion control structures. In 2024, several capital works and their precursor studies are planned, in particular at Kashwakamak Lake Dam and at various structures on the Clyde River. MVCA is continuing to expand its water gauge system, enhance its predictive modeling capabilities, and implement its hazard identification and mapping program.

Increases to the operating budget are largely associated with cost of living increases to employee wages, increases in goods and service costs like insurance and construction materials, and increased regulatory requirements such as the new ice monitoring program.

The budget is divided by regulatory category and by program area. Appendix 1 shows the impact of this budget on our operating and capital reserves. Appendix 2 provides a summary of municipal level apportionments. Appendix 3 contains details budget sheets.

Operating Summary: Category 1 and Corporate

Category 1	BUDGET		2024 REVENUE (Draft Proposed)					
	2023 (APPROVED)	2024 (Draft Proposed)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
Watershed Management								
Technical Studies	\$1,010,463	\$847,078	\$529,907	\$25,000	\$147,671	\$140,500	\$4,000	\$847,078
Planning & Regulations	\$1,090,109	\$1,003,375	\$708,375	\$0	\$0	\$280,000	\$15,000	\$1,003,375
Subtotal	\$2,100,573	\$1,850,453	\$1,238,282	\$25,000	\$147,671	\$420,500	\$19,000	\$1,850,453
Flood & Erosion Control								
Flood Forecasting & Warning	\$247,357	\$224,771	\$224,771	\$0	\$0	\$0	\$0	\$224,771
Dam Operations & Maintenance	\$260,809	\$257,359	\$201,564	\$0	\$0	\$55,795	\$0	\$257,359
Subtotal	\$508,166	\$482,130	\$426,335	\$0	\$0	\$55,795	\$0	\$482,130
Conservation Areas								
Conservation Areas	\$416,511	\$298,613	\$235,696	\$32,917	\$0	\$25,000	\$5,000	\$298,613
Technical Studies	\$0	\$71,856	\$71,856	\$0	\$0	\$0	\$0	\$71,856
Subtotal	\$416,511	\$370,468	\$307,551	\$32,917	\$0	\$25,000	\$5,000	\$370,468

O.Reg. 686/21 defines mandatory Category 1 programs and services, and O.Reg. 402/22 sets out how they and corporate (general) services are to be recovered.

General / Corporate Services								
Subtotal	\$1,108,512	\$1,129,772	\$844,903	\$138,869	\$0	\$10,000	\$136,000	\$1,129,772
TOTAL	\$4,133,762	\$3,832,823	\$2,817,071	\$196,786	\$147,671	\$511,295	\$160,000	\$3,832,823

Operating Summary: Categories 2 & 3

CATEGORY 2	BUDGET		2024 REVENUE (Draft Proposed)					
	2023 (APPROVED)	2024 (Draft Proposed)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
Watershed Management								
Monitoring & Watershed Planning	\$0	\$296,536	\$178,536	\$0	\$50,000	\$68,000	\$0	\$296,536
TOTAL	\$0	\$296,536	\$178,536	\$0	\$50,000	\$68,000	\$0	\$296,536

CATEGORY 3	BUDGET		2024 REVENUE (Draft Proposed)					
	2023 (APPROVED)	2024 (Draft Proposed)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
Stewardship								
Stewardship	\$213,078	\$159,521	\$51,996	\$0	\$10,000	\$97,525	\$0	\$159,521
Education								
Education	\$15,000	\$61,170	\$19,970	\$0	\$6,000	\$25,200	\$10,000	\$61,170
Visitor Services								
Visitor Services	\$163,121	\$192,289	\$72,623	\$0	\$23,445	\$74,000	\$22,221	\$192,289
TOTAL	\$391,199	\$412,981	\$144,590	\$0	\$39,445	\$196,725	\$32,221	\$412,981

O.Reg. 687/21 defines Category 2 programs and services and sets out how they and Category 3 programs and services are to be cost recovered.

2024 Budget



MVCA has just over 30 full-time employees who are responsible for delivering a combination of Category 1, 2, and 3 programs and services.

The following budget sheets indicate the break-down in costs between payroll compensation, program expenses, and costs to be incurred to implement special projects. A list of projects is provided where applicable.

The budget also shows how each program is funded through a combination of municipal levy, reserves, fees for service, federal and provincial grants, and other contributions.

CATEGORY 1: PROGRAMS & SERVICES	BUDGET		2024 REVENUE (Draft Proposed)					
	2023 (APPROVED)	2024 (DRAFT PROPOSED)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
Watershed Management								
Technical Studies								
Compensation	\$715,093	\$734,378						
Operating Expenses	\$71,100	\$33,700						
Special Projects	\$224,270	\$79,000						
Subtotal	\$1,010,463	\$847,078	\$529,907	\$25,000	\$147,671	\$140,500	\$4,000	\$847,078
Planning & Regulations								
Compensation	\$940,609	\$905,875						
Operating Expenses	\$134,500	\$82,500						
Special Projects	\$15,000	\$15,000						
Subtotal	\$1,090,109	\$1,003,375	\$708,375	\$0	\$0	\$280,000	\$15,000	\$1,003,375
TOTAL	\$2,100,573	\$1,850,453	\$1,238,282	\$25,000	\$147,671	\$420,500	\$19,000	\$1,850,453

Scope

Watershed management activities focus on the identification and management of natural hazards by:

- Monitoring water flows and levels, ice, surface and ground water quality, and changes in hydrologic and hydraulic conditions.
- Carrying out field investigations and developing predictive tools to identify, map, and managing natural hazards.
- Administering the regulatory permitting system to direct development away from hazards.
- Reviewing and commenting on planning applications on behalf of the province for compliance with provincial policy and regulations.

2024 Special Projects

- Ottawa Floodplain Mapping Update (Carp)
- Kinburn Drain
- Upper Feed Mill Creek
- Carp Erosion Control
- Hazard identification and mapping
- WCS Asset Management Plan
- WCS Operating Plans

Details

Refer to sheets 1, 2 and 3 in Appendix 3.

CATEGORY 1: PROGRAMS & SERVICES	BUDGET		2024 REVENUE (Draft Proposed)					
	2023 (APPROVED)	2024 (DRAFT PROPOSED)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
Flood & Erosion Control								
Flood Forecasting & Warning								
Compensation	\$209,765	\$173,679						
Operating Expenses	\$37,592	\$51,092						
Special Projects								
Subtotal	\$247,357	\$224,771	\$224,771	\$0	\$0	\$0	\$0	\$224,771
Dam Operations & Maintenance								
Compensation	\$137,159	\$167,859						
Operating Expenses	\$123,650	\$89,500						
Special Projects								
Subtotal	\$260,809	\$257,359	\$201,564	\$0	\$0	\$55,795	\$0	\$257,359
TOTAL	\$508,166	\$482,130	\$426,335	\$0	\$0	\$55,795	\$0	\$482,130

Scope

Flood & Erosion control activities focus on the following:

- monitoring and analysis of current water levels and flows and weather conditions.
- using predictive tools to identify short and medium-term risks of flooding and the potential need to operate control structures.
- operating water control structures to mitigate potential flooding and comply with Mississippi River Watershed Management Plan.
- notifying the public and key stakeholders of potential flood risks and coordinating drought response.
- collaborating with partner organizations such as OPG and MNRF for overall river management.

2024 Special Projects

No special projects are planned.

Details

Refer to sheets 4 and 5 in Appendix 3.

CATEGORY 1: PROGRAMS & SERVICES	BUDGET		2024 REVENUE (Draft Proposed)					
	2023 (APPROVED)	2024 (DRAFT PROPOSED)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
Conservation Areas								
Conservation Areas								
Compensation	\$314,061	\$233,813						
Operating Expenses	\$102,450	\$64,800						
Special Projects								
Subtotal	\$416,511	\$298,613	\$235,696	\$32,917	\$0	\$25,000	\$5,000	\$298,613
Technical Studies								
Compensation	\$0	\$60,856						
Operating Expenses	\$0	\$0						
Special Projects	\$0	\$11,000						
Subtotal	\$0	\$71,856	\$71,856	\$0	\$0	\$0	\$0	\$71,856
TOTAL	\$416,511	\$370,468	\$307,551	\$32,917	\$0	\$25,000	\$5,000	\$370,468

Scope

MVCA has six conservation areas: four that it owns, and two at City of Ottawa properties. Operational activities at these sites include the following:

- Year-round site maintenance (parking areas, trails and bridges, washrooms, signage, grass).
- Hazard tree, drinking water and other health and safety inspections and measures.
- Public notifications and other communications.

2024 Special Projects

- Land Inventory
- Conservation Area Strategy
- Mill of Kintail Masterplan Update
- Communications Support
- Legal

Details

Refer to sheets 6 and 7 in Appendix 3.

	BUDGET		2024 REVENUE (Draft Proposed)					
	2023 (APPROVED)	2024 (DRAFT PROPOSED)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
Corporate Services								
Corporate Services								
Compensation	\$712,926	\$721,172						
Operating Expenses	\$395,586	\$407,100						
Special Projects	\$0	\$1,500						
TOTAL	\$1,108,512	\$1,129,772	\$844,903	\$138,869	\$0	\$10,000	\$136,000	\$1,129,772

Scope

Corporate services refers to the variety of services used to support delivery of our mandate and includes the following activities:

- Board administration and corporate governance.
- Financial management.
- Fleet management.
- Information and communication technology support.
- Communications.
- Utility and other operating expenses at our office on Highway 7.

2024 Special Projects

No special projects are planned.

Details

Refer to sheets 8 thru 12 in Appendix 3.

CATEGORY 2: PROGRAMS & SERVICES	BUDGET		2024 REVENUE (Draft Proposed)					
	2023 (APPROVED)	2024 (DRAFT PROPOSED)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
Watershed Management								
Technical Studies								
Compensation	\$0	\$144,536						
Operating Expenses	\$0	\$82,000						
Special Projects	\$0	\$70,000						
TOTAL	\$0	\$296,536	\$178,536	\$0	\$50,000	\$68,000	\$0	\$296,536

Scope

Approximately 6% of the Annual Operating Levy goes towards the following technical supports to our eleven member municipalities:

- Field monitoring of surface water bodies that are not captured in the provincial monitoring program and for parameters not captured under that program.
- Watershed planning and implementation of watershed plans.
- Public engagement including administrative support to the Mississippi River Watershed Plan Implementation Public Advisory Committee.

2024 Special Projects

- Clyde Water Storage Study
- Poole Creek Wetland Study
- ECCC Climate Action Project

Details

Refer to sheets 13 and 14 in Appendix 3.

CATEGORY 3: PROGRAMS & SERVICES	BUDGET		2024 REVENUE (Draft Proposed)					Total Revenue
	2023 (APPROVED)	2024 (DRAFT PROPOSED)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	
Stewardship								
Stewardship								
Compensation	\$70,983	\$82,571						
Operating Expenses	\$7,500	\$7,500						
Special Projects	\$134,595	\$69,450						
TOTAL	\$213,078	\$159,521	\$51,996	\$0	\$10,000	\$97,525	\$0	\$159,521

Scope

MVCA administers a variety of programs to help property owners, community groups and the public at large take action to prevent soil erosion, maintain and restore ecological features and functions, including:

- County of Lanark Program - Community Forest
- Ottawa Clean Water Program
- Shoreline Naturalization
- ALUS Project Delivery
- City Stream Watch
- Rural Stream Watch
- Trees Canada Program (RVCA Partnership)

2024 Special Projects

No special projects are planned.

Details

Refer to sheet 15 in Appendix 3.

CATEGORY 3: PROGRAMS & SERVICES	BUDGET		2024 REVENUE (Draft Proposed)					
	2023 (APPROVED)	2024 (DRAFT PROPOSED)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
Education								
Education								
Compensation	\$0	\$41,470						
Operating Expenses	\$0	\$4,700						
Special Projects	\$15,000	\$15,000						
TOTAL	\$15,000	\$61,170	\$19,970	\$0	\$6,000	\$25,200	\$10,000	\$61,170

Scope

MVCA’s education program was suspended during the pandemic. We plan to reintroduce an education program over the coming years, and are beginning by reintroducing our popular summer camp program.

This budget will allow MVCA to offer a nature-focused camp experience for up to 120 children over the months of July and August.

2024 Special Projects

No special projects are planned.

Details

Refer to sheet 16 in Appendix 3.

CATEGORY 3: PROGRAMS & SERVICES	BUDGET		2024 REVENUE (Draft Proposed)					
	2023 (APPROVED)	2024 (DRAFT PROPOSED)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
Visitor Services								
Visitor Services								
Compensation	\$111,871	\$146,130						
Operating Expenses	\$51,250	\$46,159						
Special Projects								
TOTAL	\$163,121	\$192,289	\$72,623	\$0	\$23,445	\$74,000	\$22,221	\$192,289

Scope

Our Mill of Kintail site has been developed over the years to provide a variety of community-based services including the following:

- The Mill of Kintail Museum – displays artifacts from the lives of James Naismith and R. Tait McKenzie, renowned Canadians.
- Gate House – rented by community groups and individuals; houses our museum archives.
- Cloister and Picnic Shelter – rented by community groups and individuals for special events.

This budget provides for museum and site management. MVCA is working towards full cost-recovery of these programs.

2024 Special Projects

No special projects are planned.

Details

Refer to sheet 17 in Appendix 3.

Capital Budget	BUDGET		2024 REVENUE (Draft Proposed)					
	2023 (APPROVED)	2024 (DRAFT PROPOSED)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
Capital Budget								
Category 1								
WECI Capital Projects	\$327,160	\$295,000	\$98,925	\$36,075	\$150,000	\$0	\$0	\$285,000
Conservation Areas	\$231,000	\$78,250	\$58,250	\$0	\$0	\$0	\$20,000	\$78,250
Corporate Projects	\$470,000	\$891,850	\$86,850	\$90,000	\$0	\$0	\$715,000	\$891,850
Tech Studies - Capital	\$97,750	\$149,375	\$124,375	\$50,000	\$0	\$0	\$0	\$174,375
Debt Repayment	\$312,417	\$344,922	\$309,510	\$35,412	\$0	\$0	\$0	\$344,922
Category 3								
Mill of Kintail	\$0	\$30,000	\$13,835	\$16,165	\$0	\$0	\$0	\$30,000
TOTAL	\$1,438,327	\$1,789,397	\$691,745	\$212,652	\$150,000	\$0	\$735,000	\$1,789,397

**Water & Erosion Control
Infrastructure (WECI) projects:**

- Lanark Dam
- Farm Lake Dam - Safety Assessment
- Widow Lake Dam (WECI)
- Kash Lake Dam EA (DMAF/WECI)
- Kash Lake Dam Design

Conservation Area projects:

- Purdon Boardwalk
- Purdon Stairs
- MOK - Workshop Building
- MOK Washrooms
- Morris Island improvements
- Category 3:
 - MOK Museum & Gatehouse stone work
 - Gatehouse - veranda joists & flooring

Other projects:

- Gauge Network
- Trimble System
- MVCA FFW System Model
- DRAPE data purchase
- AV equipment purchase

Details

Refer to sheets 18-23 in Appendix 3.

Appendix 1: Impact on Reserves

	Dec 31 2022 Balance	2023 Projected Allocations FROM Reserves	2023 Projected Allocations TO Reserves	Projected Dec 31 2023 Balance	2024 Budget Allocations FROM Reserves	2024 Budget Allocations TO Reserves	Projected Dec 31 2024 Balance
Capital Reserves							
Building (HQ) Reserve	\$573,701	\$39,000	\$74,368	\$609,069	\$0		\$609,069
Conservation Areas Reserve	\$185,700			\$185,700			\$185,700
Information & Communication Technology Res.	\$80,158			\$80,158	\$45,000		\$35,158
Priority Projects (Formerly Glen Cairn)	\$438,836	\$82,500		\$356,336	\$25,000		\$331,336
Sick Pay (STD) Reserve	\$73,843			\$73,843			\$73,843
Vehicles & Equipment Reserve	\$263,537	\$42,674		\$220,863	\$45,000		\$175,863
Water Control Structure Reserve - MVCA	\$514,391	\$185,412	\$57,160	\$386,139	\$81,487		\$304,652
Category 3 Capital Reserve			\$39,000	\$39,000	\$16,165		\$22,835
Total	\$2,130,166	\$349,586	\$170,528	\$1,951,108	\$212,652	\$0	\$1,738,456
Operating Reserves							
Museum Building & Art Reserve	\$6,760	\$6,760		\$0			\$0
Operating Reserve	\$1,496,074	\$218,717		\$1,270,597	\$196,786	\$0	\$1,080,571
Category 2 Operating Reserve			\$89,000	\$89,000			\$89,000
Category 3 Operating Reserve			\$125,760	\$125,760			\$125,760
Total	\$1,502,834	\$225,477	\$214,760	\$1,485,357	\$196,786	\$0	\$1,295,331
TOTAL	\$3,633,000	\$575,063	\$385,288	\$3,443,225	\$409,438	\$0	\$3,033,787

Appendix 2: 2024 Total Municipal Levy (General Benefiting)

Municipality	2023 Apportionment %	2023 Levy	2024 Apportionment %	2024 Levy	Variance	% Ch.
Addington Highlands	0.1578	\$5,678	0.1551	\$5,945	\$267	4.71%
Beckwith	0.6784	\$24,403	0.6922	\$26,524	\$2,121	8.69%
Carleton Place	2.5368	\$91,252	2.6709	\$102,347	\$11,095	12.16%
Central Frontenac	0.4357	\$15,672	0.4303	\$16,490	\$818	5.22%
Drummond/North Elmsley	0.4880	\$17,554	0.4870	\$18,662	\$1,108	6.31%
Greater Madawaska	0.0350	\$1,259	0.0351	\$1,344	\$85	6.76%
Lanark Highlands	1.1218	\$40,353	1.1084	\$42,473	\$2,120	5.25%
Mississippi Mills	2.7352	\$98,387	2.7838	\$106,674	\$8,287	8.42%
North Frontenac	0.9283	\$33,391	0.9116	\$34,931	\$1,540	4.61%
Ottawa*	90.2534	\$3,246,487	90.1030	\$3,452,696	\$206,209	6.35%
Tay Valley	0.6295	\$22,644	0.6226	\$23,857	\$1,213	5.36%
Total	100	\$3,597,079	100	\$3,831,942	\$234,864	6.53%

* Plus special levy of \$68,000 for City of Ottawa Baseline Monitoring Program

Appendix 3: Budget Details

Category 1: Watershed Management - Technical Studies

Expenditures	2023 Budget	2024 Budget
Wages/Benefits	\$715,093	\$698,784
Mileage & General Expenses	\$8,250	\$3,200
Staff Development	\$8,250	\$7,000
Materials/Supplies/Gen Expenses	\$3,600	\$5,000
Ice Monitoring Program Setup	\$8,500	\$5,000
Topo-bathymetric Data Collection Program	\$0	
Technical Studies		
Ottawa Floodplain Mapping Update (Carp)	\$5,000	\$5,000
Kinburn Drain		\$11,000
Upper Feed Mill Creek		\$6,000
City AG3 Maintenance		
Carp Erosion Control	\$0	\$5,000
MVCA FPM Projects (Clyde)	\$123,000	\$1,000
Poole Creek Sub Watershed Study	\$3,000	
Mississippi River Watershed Plan & Implementation	\$30,000	
CA Strategy (ECCC-CO)	\$30,000	
FHIMP - Land Cover Update	\$33,270	
Hazard Identification and Mapping		\$50,000
WCS Asset Management Plan		\$500
WCS Operations Plan		\$500
Total	\$967,963	\$797,984
Revenues	2023 Budget	2024 Budget
Municipal Levy - Operating	\$416,672	\$480,813
Reserve Funds	\$138,070	\$25,000
Special Reserves - Priority Projects (formerly Glen Cairn)	\$138,070	\$25,000
Provincial and Federal Grants	\$283,721	\$147,671
Provincial Grant - Section 39	\$128,436	\$128,436
Student Grants	\$14,235	\$14,235
WECI Grant	\$26,250	
DMAF Grant	\$10,000	
ECCC-CO Grant	\$30,000	
FHIMP - Clyde River FPM	\$74,800	\$5,000
Fees for Service	\$106,500	\$140,500
Special Levy – City of Ottawa	\$71,500	
Ottawa Floodplain Mapping Update (Carp)	\$35,000	\$20,000
Kinburn Drain		\$53,000
Upper Feed Mill Creek		\$30,000
City AG3 Maintenance		\$2,500
Carp Erosion Control	\$0	\$5,000
Hazard Identification and Mapping		\$30,000
Other Revenue	\$23,000	\$4,000
Other -Professional Services / Staff Time	\$0	\$1,000
MVCF – Fundraising	\$20,000	
Other - Deferred Revenue (Poole Creek/ Ottawa FP Ma	\$3,000	\$3,000
Total	\$967,963	\$797,984

Category 1: Watershed Management - Technical Studies - Monitoring

Expenditures	2023 Budget	2024 Budget
Wages/Benefits		\$35,594
Mileage & General Expenses	\$36,500	\$5,000
Staff Development		\$1,000
Materials/Supplies/Gen Expenses		\$1,500
Lab Analysis (throughout watershed)	\$6,000	\$6,000
Total	\$42,500	\$49,094
Revenues	2023 Budget	2024 Budget
Municipal Levy - Operating	\$42,500	\$49,094
Reserve Funds		
Provincial and Federal Grants		
Fees for Service		
Other Revenue		
Total	\$42,500	\$49,094

Category 1: Watershed Management - Planning & Regulations

Expenditures	2023 Budget	2024 Budget
Wages/Benefits	\$940,609	\$905,875
Mileage & General Expenses	\$7,500	\$8,000
Staff Development	\$7,500	\$8,500
Materials/Supplies/Gen Expenses	\$2,500	\$1,000
Insurance		\$20,000
Legal Fees	\$17,000	\$30,000
Advisory Services (RVCA)	\$25,000	\$15,000
Septic Program	\$75,000	
Consulting - Fee Study	\$15,000	\$15,000
Total	\$1,090,109	\$1,003,375
Revenues	2023 Budget	2024 Budget
Municipal Levy - Operating	\$725,109	\$708,375
Reserve Funds		
Provincial and Federal Grants		
Fees for Service	\$355,000	\$280,000
User Fees - Plan Review	\$190,000	\$190,000
User Fees - Permit Processing Fees	\$90,000	\$90,000
User Fees - Septic Program	\$75,000	
Other Revenue	\$10,000	\$15,000
MVCF - Wetland Protection Fund	\$10,000	\$15,000
Total	\$1,090,109	\$1,003,375

Category 1: Flood Erosion & Control - Flood Forecasting and Warning

Expenditures	2023 Budget	2024 Budget
Wages/Benefits	\$209,765	\$173,679
Mileage & General Expenses	\$6,000	\$14,400
Staff Development	\$6,000	\$11,000
Equip Rent Pur Repair & Mtce	\$5,000	\$3,500
Utilities - Telephone & Hydro	\$9,000	\$8,500
Communications - Radios & Pagers	\$4,692	\$4,692
Materials/Supplies/General Expenses	\$900	\$1,000
Low Water Response	\$500	\$0
WISKI-Soda License and Maintenance Fees	\$4,000	\$6,000
Stream Gauges - minor repairs	\$1,500	\$2,000
Total	\$247,357	\$224,771
Revenues	2023 Budget	2024 Budget
Municipal Levy - Operating	\$247,357	\$224,771
Reserve Funds		
Provincial and Federal Grants		
Fees for Service		
Other Revenue		
Total	\$247,357	\$224,771

Category 1: Flood Erosion & Control - Dam Operations & Maintenance

Expenditures	2023 Budget	2024 Budget
Wages/Benefits	\$137,159	\$167,859
Mileage & General Expenses	\$18,075	\$20,000
Staff Development	\$18,075	\$3,000
Taxes/Insurance	\$69,000	\$42,000
Materials/Supplies/Equipment/General Exp	\$11,700	\$8,000
Health & Safety Clothing & Equipment	\$1,800	\$1,500
Stop Log Replacement	\$5,000	\$15,000
Total	\$260,809	\$257,359
Revenues	2023 Budget	2024 Budget
Municipal Levy - Operating	\$209,219	\$201,564
Reserve Funds		
Provincial and Federal Grants		
Fees for Service	\$51,590	\$55,795
User Fees - OPG Contract	\$44,000	\$44,000
Other - MNR Bancroft & Kemptville	\$7,590	\$11,795
Other Revenue		
Total	\$260,809	\$257,359

Category 1: Conservation Areas

Expenditures	2023 Budget	2024 Budget
Wages/Benefits	\$314,061	\$233,813
Supplies & Materials	\$18,950	\$10,000
Mileage & General Expenses	\$30,000	\$22,000
Staff Development	\$5,000	\$3,500
Contractor Services	\$20,000	\$10,000
Service & Maintenance Contracts	\$10,000	\$5,000
Taxes	\$5,000	\$11,000
Insurance	\$10,000	\$1,300
Utilities	\$3,500	\$2,000
Total	\$416,511	\$298,613
Revenues	2023 Budget	2024 Budget
Municipal Levy - Operating	\$385,742	\$235,696
Reserve Funds		\$32,917
Operating Reserve		\$32,917
Provincial and Federal Grants		
Fees for Service	\$21,769	\$25,000
Parking Revenue - CAs	\$20,000	\$20,000
Bell Canada - Annual Easement - K&P	\$1,769	\$0
CA Passes		\$5,000
Other Revenue	\$9,000	\$5,000
Donation Boxes - CAs	\$4,000	\$4,000
Charitable Donations		\$1,000
MVCF Contribution	\$5,000	
Total	\$416,511	\$298,613

Category 1: Conservation Areas - Technical Studies

Expenditures	2023 Budget	2024 Budget
Wages/Benefits		\$60,856
Mileage & General Expenses		
Materials/Supplies/Gen Expenses		
Technical Studies		
Land Inventory		\$8,000
Conservation Area Strategy		\$1,500
Mill of Kintail Masterplan Update		\$1,500
Total	\$0	\$71,856
Revenues	2023 Budget	2024 Budget
Municipal Levy - Operating	\$0	\$71,856
Reserve Funds		
Provincial and Federal Grants		
Fees for Service		
Other Revenue		
Total	\$0	\$71,856

Corporate Services: Administration

Expenditures	2023 Budget	2024 Budget
Wages/Benefits	\$627,926	\$504,048
Mileage& General Expenses	\$2,500	\$9,000
Staff Development	\$2,500	\$12,000
Member Expenses & Allowances	\$18,000	\$16,000
Materials & Supplies	\$40,000	\$11,000
Banking and Payroll Fees		\$14,000
Equipment and Telephone		\$16,000
Insurance	\$42,700	\$35,000
Professional Services (Legal, Audit etc.)	\$20,000	\$40,000
Conservation Ontario Membership	\$28,000	\$31,500
OH&S-Other Costs	\$4,000	\$4,000
OH&S Shared Services (SNC)	\$7,500	\$0
Human Resources Services	\$15,000	\$10,000
Contribution to Operating Reserve	\$141	
Fundraising Campaign	\$10,000	\$0
Watershed-based Resource Mgmt Strategy		\$1,500
Total	\$818,267	\$704,048
Revenues	2023 Budget	2024 Budget
Municipal Levy - Operating	\$535,146	\$422,679
Reserve Funds	\$198,121	\$138,869
Operating Reserve (WFP Implementation)	\$198,121	\$138,869
Operating Reserve (General)		
Provincial and Federal Grants		
Fees for Service	\$9,500	\$10,000
Rental Income	\$4,500	\$5,000
Miscellaneous	\$5,000	\$5,000
Other Revenue	\$75,500	\$132,500
Interest	\$73,000	\$130,000
Donations (General)	\$2,500	\$2,500
Total	\$818,267	\$704,048

Corporate Services: Communications

Expenditures	2023 Budget	2024 Budget
Wages/Benefits	\$0	\$28,279
Mileage& General Expenses	\$0	\$0
Printing	\$500	\$500
Materials/Supplies/Equipment/Gen Expenses	\$500	\$500
Advertising/Promotion (core program & services)	\$1,000	\$1,000
Eko-Trekr App Annual Fee/Support	\$3,500	\$3,500
Comms Shared Services (RVCA)	\$30,000	\$25,000
Website Expenses	\$500	\$5,000
Total	\$36,000	\$63,779
Revenues	2023 Budget	2024 Budget
Municipal Levy - Operating	\$32,500	\$60,279
Reserve Funds		
Provincial and Federal Grants		
Fees for Service		
Other Revenue	\$3,500	\$3,500
MVCF - Contribution (Eco-Trekr)	\$3,500	\$3,500
Total	\$36,000	\$63,779

Corporate Services: Vehicles & Equipment

Expenditures	2023 Budget	2024 Budget
Wages/Benefits	\$0	\$18,474
Mileage & General Expenses	\$3,600	\$1,800
Equipment Purchase - non-capital	\$3,000	\$3,000
Fuel	\$31,000	\$30,000
Maintenance & Repairs	\$30,000	\$29,000
Insurance/Licensing	\$15,500	\$10,000
Materials & Supplies	\$3,500	\$3,500
Vehicle/Equipment Charges	-\$104,000	-\$104,000
Total	-\$17,400	-\$8,226
Revenues	2024 Budget	2024 Budget
Municipal Levy - Operating	-\$17,400	-\$8,226
Reserve Funds		
Provincial and Federal Grants		
Fees for Service		
Other Revenue		
Total	-\$17,400	-\$8,226

Corporate Services: Head Office

Expenditures	2023 Budget	2024 Budget
Wages/Benefits	\$85,000	\$87,142
Supplies & Materials	\$6,500	\$7,000
Mileage & General Expenses	\$800	\$1,000
Contractor Services	\$38,000	\$17,000
Service & Maintenance Contracts	\$4,900	\$5,000
Taxes	\$1,000	\$1,200
Insurance	\$30,000	\$28,000
Utilities	\$25,000	\$30,000
Total	\$191,200	\$176,342
Revenues	2023 Budget	2024 Budget
Municipal Levy - Operating	\$191,200	\$176,342
Reserve Funds		
Provincial and Federal Grants		
Fees for Service		
Other Revenue		
Total	\$191,200	\$176,342

Corporate Services: Information Technology

Expenditures	2023 Budget	2024 Budget
Wages/Benefits	\$0	\$83,229
Mileage & General Expenses	\$2,000	\$500
Materials/Supplies/Gen Expenses	\$3,150	\$1,500
Equipment Purchase, Repair & Mtce	\$4,500	\$10,000
Maintenance/IT Support	\$39,995	\$45,500
Software Licenses		\$35,000
High Speed Internet Access	\$7,800	\$8,100
Data Acquisition - General /Transfer to Reserve	\$8,000	\$0
CADIMS - Contracted Services (CLOCA)	\$10,000	\$10,000
Asset Management Study	\$5,000	
Total	\$80,445	\$193,829
Revenues	2023 Budget	2024 Budget
Municipal Levy - Operating	\$80,445	\$193,829
Reserve Funds		
Provincial and Federal Grants		
Fees for Service		
Other Revenue		
Total	\$80,445	\$193,829

Category 2: Watershed Management - Technical Studies - Watershed Plan

Expenditures	2023 Budget	2024 Budget
Wages/Benefits		\$48,223
Mileage & General Expenses		\$0
Staff Development		\$0
Materials/Supplies/Gen Expenses		\$10,000
Clyde Storage Study		\$10,000
Poole Creek Wetland Study		\$10,000
ECC Climate Action Project		\$50,000
Total	\$0	\$128,223
Revenues	2023 Budget	2024 Budget
Municipal Levy - Category 2	\$0	\$78,223
Reserve Funds		
Provincial and Federal Grants	\$0	\$50,000
ECC Climate Action Project	\$0	\$50,000
Fees for Service		
Other Revenue		
Total	\$0	\$128,223

Category 2: Watershed Management - Technical Studies - Monitoring

Expenditures	2023 Budget	2024 Budget
Wages/Benefits		\$96,313
Mileage & General Expenses		\$5,800
Materials/Supplies/Gen Expenses		\$4,200
Lab Analysis		\$62,000
Total	\$0	\$168,313
Revenues	2023 Budget	2024 Budget
Municipal Levy - Category 2	\$0	\$100,313
Reserve Funds		
Provincial and Federal Grants		
Fees for Service	\$0	\$68,000
Special Levy – City of Ottawa		\$68,000
Other Revenue		
Total	\$0	\$168,313

Category 3: Stewardship Programs

Expenditures	2023 Budget	2024 Budget
Wages/Benefits	\$70,983	\$82,571
Mileage & General Expenses	\$2,000	\$2,000
Publicity /Outreach events	\$1,000	\$1,000
Staff Development	\$2,000	\$2,000
Mat&Sup/Equip/GExp/Promotion	\$2,500	\$2,500
Programs		
County of Lanark Program - Community Forest	\$3,000	\$5,000
Ottawa Clean Water Prog	\$3,500	\$10,750
Shoreline Naturalization	\$0	\$14,000
ALUS Project Delivery	\$122,595	\$32,000
City Stream Watch		\$1,200
Rural Stream Watch		\$1,000
Trees Canada Program (RVCA Partnership)	\$5,500	\$5,500
CA Strategy (aka Land Cons/Acquisition) (ECCC-CO)		
Total	\$213,078	\$159,521
Revenues	2023 Budget	2024 Budget
Municipal Levy - Category 3	\$105,553	\$51,996
Reserve Funds		
Provincial and Federal Grants	\$10,000	\$10,000
ECCC-CO Grant - ALUS	\$10,000	\$10,000
ECCC-CO Grant - Land Conservation Plan		
Fees for Service	\$97,525	\$97,525
Lanark County - Community Forest	\$7,000	\$7,000
Ottawa Rural Clean Water Program'	\$13,025	\$13,025
Shoreline Naturalization	\$5,500	\$5,500
ALUS - Lanark	\$72,000	\$72,000
Other Revenue		
Total	\$213,078	\$159,521

Category 3: Education Services

Expenditures	2023 Budget	2024 Budget
Wages/Benefits	\$0	\$41,470
Mileage & General Expenses	\$0	\$200
Staff Development	\$0	\$0
Mat&Sup/Equip/GExp/Promotion	\$0	\$3,000
Publicity	\$0	\$1,500
Review of Education Program	\$15,000	\$15,000
Total	\$15,000	\$61,170
Revenues	2023 Budget	2024 Budget
Municipal Levy - Category 3	\$15,000	\$19,970
Reserve Funds		
Provincial and Federal Grants	\$0	\$6,000
Summer Student Job Grants		\$6,000
Fees for Service	\$0	\$25,200
Camp Fees		\$25,200
Other Revenue	\$0	\$10,000
Grant for Review of Education Program		\$5,000
MVCF - Grant /In-Kind for Review of Education Program		\$5,000
Total	\$15,000	\$61,170

Category 3: Visitor Services

Expenditures	2023 Budget	2023 Budget
Wages/Benefits	\$111,871	\$146,130
Materials & Supplies	\$3,000	\$1,000
Mileage & General Expenses	\$300	\$1,000
Staff Development	\$300	\$300
Utilities	\$24,400	\$12,709
Insurance & Taxes	\$22,000	\$21,150
Building & Site Maintenance	\$1,250	\$2,500
Special Events		\$7,500
Total	\$163,121	\$192,289
Revenues	2023 Budget	2023 Budget
Municipal Levy - Category 3	\$17,805	\$72,623
Reserve Funds		
Provincial and Federal Grants	\$23,445	\$23,445
Student Grants	\$10,000	\$10,000
Special Grant - Provincial Grant	\$13,445	\$13,445
Fees for Service	\$74,000	\$74,000
Special Events	\$12,000	\$12,000
Rentals	\$2,000	\$2,000
Weddings	\$10,000	\$10,000
User Fees - MOK	\$50,000	\$50,000
Other Revenue	\$22,221	\$22,221
Special Grant - Miss Mills Grant - MOK & Naismith	\$12,221	\$12,221
Donations Received	\$10,000	\$10,000
Total	\$163,121	\$192,289

Category 1 Capital: Water Control Structures

Expenditures	2023 Budget	2024 Budget
Lanark Dam - DSR	\$0	\$80,000
Farm Lake Dam - CA/ RAS	\$0	\$35,000
Carleton Place Dam	\$120,000	\$0
Shab Lake Dam Commissioning & Inspections	\$50,000	\$0
Widow Lake Dam - DSR	\$0	\$80,000
Kash Lake Dam EA	\$100,000	\$60,000
Kash Lake Dam Design		\$40,000
Staff time in budgets		-\$165,551
Staff Allocation	\$0	\$165,551
Contributions to WCS Reserve	\$57,160	
Total	\$327,160	\$295,000
Revenues	2023 Budget	2024 Budget
Municipal Levy - Capital	\$204,920	\$98,925
Reserve Funds	\$52,240	\$46,075
WCS Reserve	\$52,240	\$46,075
Provincial and Federal Grants	\$70,000	\$150,000
WECI Grant	\$30,000	\$110,000
DMAF Grant	\$40,000	\$40,000
Fees for Service		
Other Revenue		
Total	\$327,160	\$295,000

Category 1 Capital: Conservation Areas

Expenditures	2023 Budget	2024 Budget
Conservation Area Signs (directional)	\$0	\$0
Purdon Boardwalk	\$18,000	\$18,000
Purdon Stairs		\$5,250
MOK - Workshop Building	\$5,000	\$15,000
MOK Washrooms	\$120,000	\$30,000
MOK Roof/Eaves	\$83,000	
Morris Island	\$5,000	\$10,000
Total	\$231,000	\$78,250
Revenues	2023 Budget	2024 Budget
Municipal Levy - Capital	\$124,213	\$58,250
Reserve Funds	\$0	\$0
Reserves - Conservation Area	\$0	\$0
Provincial and Federal Grants		
Fees for Service		
Other Revenue	\$106,787	\$20,000
Other - Def. Revenue - Miss Milll & Naismith (roof)	\$5,693	
Other - Def. Revenue -RBC	\$15,000	\$15,000
Other - Def. Revenue -Enbridge - Purdon	\$5,000	
Other - Def. Revenue - MOK Washroom	\$16,094	
Other- Grants	\$60,000	
MVCF - Purdon Donation	\$5,000	\$5,000
Total	\$231,000	\$78,250

Category 1 Capital: Corporate

Expenditures	2023 Budget	2024 Budget
HQ - Sewer & Water Connection	\$357,500	\$715,000
Vehicles	\$70,000	\$93,450
Equipment	\$12,500	\$8,400
Computer Hardware	\$30,000	\$50,000
AV Equipment		\$25,000
Total	\$470,000	\$891,850
Revenues	2023 Budget	2024 Budget
Municipal Levy - Capital	\$159,000	\$86,850
Reserve Funds	\$311,000	\$90,000
Reserves - Vehicles & Equipment	\$76,000	\$45,000
Reserves -Information Technology	\$0	\$45,000
Reserves - HQ Building	\$235,000	
Provincial and Federal Grants		
Fees for Service		
Other Revenue		\$715,000
Financing - HQ Sewer		\$715,000
Total	\$470,000	\$891,850

Category 1 Capital: Tech Studies

Expenditures	2023 Budget	2024 Budget
Guage Network	\$24,750	\$36,000
Trimble System		\$20,000
Ice Monitoring Equipment (Drone)	\$6,000	\$0
MVCA FFW System Model	\$67,000	\$75,000
DRAPE		\$18,375
Total	\$97,750	\$149,375
Revenues	2023 Budget	2024 Budget
Municipal Levy - Capital	\$6,000	\$124,375
Reserve Funds	\$91,750	\$25,000
Reserves- Priority Projects	\$91,750	\$25,000
Provincial and Federal Grants		
Fees for Service		
Other Revenue	\$0	\$0
Total	\$97,750	\$149,375

Category 1 Capital: Debt Repayment

Expenditures	2023 Budget	2024 Budget
HQ Annual Financing Charge	\$277,005	\$277,005
WCS Annual Financing Charge	\$35,412	\$35,412
Water/Sewer Annual Finance Charge		\$32,505
Total	\$312,417	\$344,922
Revenues	2023 Budget	2024 Budget
Municipal Levy - Capital	\$277,005	\$309,510
Reserve Funds	\$35,412	\$35,412
Special Reserve - WCS	\$35,412	\$35,412
Provincial and Federal Grants		
Fees for Service		
Other Revenue		
Total	\$312,417	\$344,922

Category 3 Capital

Expenditures	2023 Budget	2024 Budget
MOK Museum & Gatehouse Stone work	\$83,000	\$25,000
Gatehouse - veranda joists & flooring	\$0	\$5,000
Contributions to Category 3 Capital Reserve	\$0	\$0
Total	\$83,000	\$30,000
Revenues	2023 Budget	2024 Budget
Municipal Levy - Capital Category 3	\$83,000	\$13,835
Reserve Funds		\$16,165
Reserves- Category 3		\$16,165
Provincial and Federal Grants		
Fees for Service		
Other Revenue		
Total	\$83,000	\$30,000