



# Draft 2024 BUDGET

November 2023

# Mississippi Valley Conservation Authority



## Our Board of Directors:

Rear: Roy Huetl, Janet Mason, Paul Kehoe, John Karau (now retired)

Middle: Helen Yanch, Cindy Kelsey, Mary Lou Souter, Dena Comley

Front: Richard Kidd, Cathy Curry, Bev Holmes, Clarke Kelly, Taylor Popkie, Jeff Atkinson

Absent: Allan Hubley, Allison Vereyken, Andrew Kendrick, Glen Gower, and Steve Lewis

MVCA was established in 1968 to deliver programs for the **conservation, restoration, development and management of natural resources** in the Mississippi River and Carp River watersheds and in areas draining to the Ottawa River from the outlet of the Mississippi River downstream to Shirley's Bay.

We are a not-for-profit organization governed by a Board of Directors comprised of 17 representatives from the eleven municipalities we serve, and a provincially appointed agricultural representative.

Our annual budget was developed in accordance with Ontario Regulation 402/22 under the *Conservation Authorities Act*.

# What we do

MVCA delivers a variety of programs and services ranging from the planning, design, and operation of water control structures through to the delivery of shoreline planting programs, and the operation of conservation areas. Our primary mandate is to deliver the following **Category 1** programs and services:

- Identify and delineate natural hazards (flooding, erosion, and unstable soils)
- Administer a permitting system that limits development in hazardous areas
- Undertake regulatory compliance promotion, monitoring and enforcement
- Review and comment on planning applications on behalf of the province
- Forecast and issue flood warnings, and coordinate drought response
- Monitor and manage ice
- Manage water and erosion control structures we own or operate for others
- Manage conservation lands we own or operate for others

These activities constitute the majority of our work and ~84% of the Draft 2024 Operating Budget.

## Category 1

- CA programs and services mandated by regulation.

## Category 2

- Services that MVCA provides to help municipalities meet their legislated responsibilities.

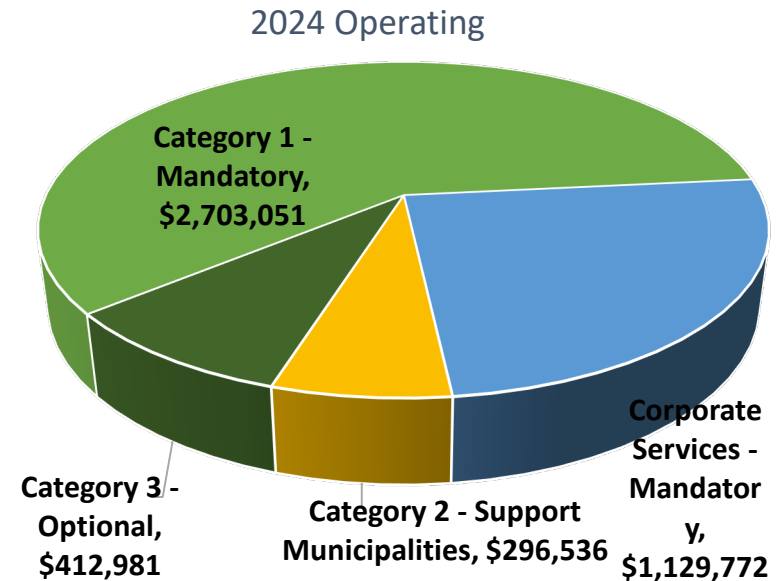
## Category 3

- Optional, largely community-based programs that MVCA delivers as funding allows.

Our eleven municipalities pay an annual levy that covers ~69% of our annual operating costs. Earlier this year they authorized spending up to 14% of their annual levy on Category 2 and 3 programs.

# Budget Summary

<b>DRAFT 2024 BUDGET</b>	<b>2022 Actuals</b>	<b>2023 Budget</b>	<b>2024 Budget</b>
<b>Operating</b>	\$3,955,961	\$4,524,962	\$4,542,341
<b>Capital</b>	\$1,466,638	\$1,438,327	\$1,789,397
<b>Total</b>	\$5,422,599	\$5,963,289	\$6,331,738



MVCA is currently in a period of significant capital renewal, with over \$1 million in capital expenditures occurring per year, largely to address the needs of water and erosion control structures. In 2024, several capital works and their precursor studies are planned, in particular at Kashwakamak Lake Dam and at various structures on the Clyde River. MVCA is continuing to expand its water gauge system, enhance its predictive modeling capabilities, and implement its hazard identification and mapping program.

Increases to the operating budget are largely associated with cost of living increases to employee wages, increases in goods and service costs like insurance and construction materials, and increased regulatory requirements such as the new ice monitoring program.

The budget is divided by regulatory category and by program area. Appendix 1 shows the impact of this budget on our operating and capital reserves. Appendix 2 provides a summary of municipal level apportionments. Appendix 3 contains details budget sheets.

# Operating Summary: Category 1 and Corporate

Category 1	BUDGET		2024 REVENUE (Draft Proposed)					
	2023 (APPROVED)	2024 (Draft Proposed)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
Watershed Management								
Technical Studies	\$1,010,463	\$847,078	\$529,907	\$25,000	\$147,671	\$140,500	\$4,000	\$847,078
Planning & Regulations	\$1,090,109	\$1,003,375	\$708,375	\$0	\$0	\$280,000	\$15,000	\$1,003,375
<b>Subtotal</b>	<b>\$2,100,573</b>	<b>\$1,850,453</b>	<b>\$1,238,282</b>	<b>\$25,000</b>	<b>\$147,671</b>	<b>\$420,500</b>	<b>\$19,000</b>	<b>\$1,850,453</b>
Flood & Erosion Control								
Flood Forecasting & Warning	\$247,357	\$224,771	\$224,771	\$0	\$0	\$0	\$0	\$224,771
Dam Operations & Maintenance	\$260,809	\$257,359	\$201,564	\$0	\$0	\$55,795	\$0	\$257,359
<b>Subtotal</b>	<b>\$508,166</b>	<b>\$482,130</b>	<b>\$426,335</b>	<b>\$0</b>	<b>\$0</b>	<b>\$55,795</b>	<b>\$0</b>	<b>\$482,130</b>
Conservation Areas								
Conservation Areas	\$416,511	\$298,613	\$235,696	\$32,917	\$0	\$25,000	\$5,000	\$298,613
Technical Studies	\$0	\$71,856	\$71,856	\$0	\$0	\$0	\$0	\$71,856
<b>Subtotal</b>	<b>\$416,511</b>	<b>\$370,468</b>	<b>\$307,551</b>	<b>\$32,917</b>	<b>\$0</b>	<b>\$25,000</b>	<b>\$5,000</b>	<b>\$370,468</b>

O.Reg. 686/21 defines mandatory Category 1 programs and services, and O.Reg. 402/22 sets out how they and corporate (general) services are to be recovered.

General / Corporate Services								
<b>Subtotal</b>	<b>\$1,108,512</b>	<b>\$1,129,772</b>	<b>\$844,903</b>	<b>\$138,869</b>	<b>\$0</b>	<b>\$10,000</b>	<b>\$136,000</b>	<b>\$1,129,772</b>
<b>TOTAL</b>	<b>\$4,133,762</b>	<b>\$3,832,823</b>	<b>\$2,817,071</b>	<b>\$196,786</b>	<b>\$147,671</b>	<b>\$511,295</b>	<b>\$160,000</b>	<b>\$3,832,823</b>

# Operating Summary: Categories 2 & 3

CATEGORY 2	BUDGET		2024 REVENUE (Draft Proposed)					
	2023 (APPROVED)	2024 (Draft Proposed)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
Watershed Management								
Monitoring & Watershed Planning	\$0	\$296,536	\$178,536	\$0	\$50,000	\$68,000	\$0	\$296,536
<b>TOTAL</b>	<b>\$0</b>	<b>\$296,536</b>	<b>\$178,536</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$68,000</b>	<b>\$0</b>	<b>\$296,536</b>

CATEGORY 3	BUDGET		2024 REVENUE (Draft Proposed)					
	2023 (APPROVED)	2024 (Draft Proposed)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
Stewardship								
Stewardship	\$213,078	\$159,521	\$51,996	\$0	\$10,000	\$97,525	\$0	\$159,521
Education								
Education	\$15,000	\$61,170	\$19,970	\$0	\$6,000	\$25,200	\$10,000	\$61,170
Visitor Services								
Visitor Services	\$163,121	\$192,289	\$72,623	\$0	\$23,445	\$74,000	\$22,221	\$192,289
<b>TOTAL</b>	<b>\$391,199</b>	<b>\$412,981</b>	<b>\$144,590</b>	<b>\$0</b>	<b>\$39,445</b>	<b>\$196,725</b>	<b>\$32,221</b>	<b>\$412,981</b>

O.Reg. 687/21 defines Category 2 programs and services and sets out how they and Category 3 programs and services are to be recovered.



# 2024 Budget



MVCA has just over 30 full-time employees who are responsible for delivering a combination of Category 1, 2, and 3 programs and services.

The following budget sheets indicate the break-down in costs between payroll compensation, program expenses, and costs to be incurred to implement special projects. A list of projects is provided where applicable.

The budget also shows how each program is funded through a combination of municipal levy, reserves, fees for service, federal and provincial grants, and other contributions.

CATEGORY 1: PROGRAMS & SERVICES	BUDGET		2024 REVENUE (Draft Proposed)					
	2023 (APPROVED)	2024 (DRAFT PROPOSED)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
<b>Watershed Management</b>								
<b>Technical Studies</b>								
Compensation	\$715,093	<b>\$734,378</b>						
Operating Expenses	\$71,100	<b>\$33,700</b>						
Special Projects	\$224,270	<b>\$79,000</b>						
Subtotal	\$1,010,463	<b>\$847,078</b>	\$529,907	\$25,000	\$147,671	\$140,500	\$4,000	\$847,078
<b>Planning &amp; Regulations</b>								
Compensation	\$940,609	<b>\$905,875</b>						
Operating Expenses	\$134,500	<b>\$82,500</b>						
Special Projects	\$15,000	<b>\$15,000</b>						
Subtotal	\$1,090,109	<b>\$1,003,375</b>	\$708,375	\$0	\$0	\$280,000	\$15,000	\$1,003,375
<b>TOTAL</b>	<b>\$2,100,573</b>	<b>\$1,850,453</b>	<b>\$1,238,282</b>	<b>\$25,000</b>	<b>\$147,671</b>	<b>\$420,500</b>	<b>\$19,000</b>	<b>\$1,850,453</b>

## Scope

Watershed management activities focus on the identification and management of natural hazards by:

- Monitoring water flows and levels, ice, surface and ground water quality, and changes in hydrologic and hydraulic conditions.
- Carrying out field investigations and developing predictive tools to identify, map, and managing natural hazards.
- Administering the regulatory permitting system to direct development away from hazards.
- Reviewing and commenting on planning applications on behalf of the province for compliance with provincial policy and regulations.

## 2024 Special Projects

- Ottawa Floodplain Mapping Update (Carp)
- Kinburn Drain
- Upper FeedMill Creek
- Carp Erosion Control
- Hazard identification and mapping
- WCS Asset Management Plan
- WCS Operating Plans

## Details

Refer to sheets 1, 2 and 3 in Appendix 3.



CATEGORY 1: PROGRAMS & SERVICES	BUDGET		2024 REVENUE (Draft Proposed)					
	2023 (APPROVED)	2024 (DRAFT PROPOSED)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
<b>Flood &amp; Erosion Control</b>								
<b>Flood Forecasting &amp; Warning</b>								
Compensation	\$209,765	<b>\$173,679</b>						
Operating Expenses	\$37,592	<b>\$51,092</b>						
Special Projects								
Subtotal	\$247,357	<b>\$224,771</b>	\$224,771	\$0	\$0	\$0	\$0	\$224,771
<b>Dam Operations &amp; Maintenance</b>								
Compensation	\$137,159	<b>\$167,859</b>						
Operating Expenses	\$123,650	<b>\$89,500</b>						
Special Projects								
Subtotal	\$260,809	<b>\$257,359</b>	\$201,564	\$0	\$0	\$55,795	\$0	\$257,359
<b>TOTAL</b>	<b>\$508,166</b>	<b>\$482,130</b>	<b>\$426,335</b>	<b>\$0</b>	<b>\$0</b>	<b>\$55,795</b>	<b>\$0</b>	<b>\$482,130</b>

## Scope

Flood & Erosion control activities focus on the following:

- monitoring and analysis of current water levels and flows and weather conditions
- using predictive tools to identify short and medium-term risks of flooding and the potential need to operate control structures
- operating water control structures to mitigate potential flooding
- notifying the public and key stakeholders of potential flood risks and coordinating drought response.
- collaborating with partner organizations such as OPG and MNRF for overall river management.

## 2024 Special Projects

No special projects are planned.

## Details

Refer to sheets 4 and 5 in Appendix 3.

CATEGORY 1: PROGRAMS & SERVICES	BUDGET		2024 REVENUE (Draft Proposed)					
	2023 (APPROVED)	2024 (DRAFT PROPOSED)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
<b>Conservation Areas</b>								
<b>Conservation Areas</b>								
Compensation	\$314,061	\$233,813						
Operating Expenses	\$102,450	\$64,800						
Special Projects								
Subtotal	\$416,511	\$298,613	\$235,696	\$32,917	\$0	\$25,000	\$5,000	\$298,613
<b>Technical Studies</b>								
Compensation	\$0	\$60,856						
Operating Expenses	\$0	\$0						
Special Projects	\$0	\$11,000						
Subtotal	\$0	\$71,856	\$71,856	\$0	\$0	\$0	\$0	\$71,856
<b>TOTAL</b>	<b>\$416,511</b>	<b>\$370,468</b>	<b>\$307,551</b>	<b>\$32,917</b>	<b>\$0</b>	<b>\$25,000</b>	<b>\$5,000</b>	<b>\$370,468</b>

## Scope

MVCA has six conservation areas: four that it owns, and two at City of Ottawa properties. Operational activities at these sites include the following:

- Year-round site maintenance (parking areas, trails and bridges, washrooms, signage, grass)
- Hazard tree, drinking water and other health and safety inspections and measures.
- Public notifications and other communications.

## 2024 Special Projects

- Land Inventory
- Conservation Area Strategy
- Mill of Kintail Masterplan Update

## Details

Refer to sheets 6 and 7 in Appendix 3.

	BUDGET		2024 REVENUE (Draft Proposed)					
	2023 (APPROVED)	2024 (DRAFT PROPOSED)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
<b>Corporate Services</b>								
<b>Corporate Services</b>								
Compensation	\$712,926	\$721,172						
Operating Expenses	\$395,586	\$407,100						
Special Projects	\$0	\$1,500						
<b>TOTAL</b>	<b>\$1,108,512</b>	<b>\$1,129,772</b>	<b>\$844,903</b>	<b>\$138,869</b>	<b>\$0</b>	<b>\$10,000</b>	<b>\$136,000</b>	<b>\$1,129,772</b>

## Scope

Corporate services refers to the variety of services used to support delivery of our mandate and includes the following activities :

- Board administration and corporate governance
- Financial management
- Fleet management
- Information and communication technology support
- Communications
- Utility and other operating expenses at our office on Highway 7

## 2024 Special Projects

No special projects are planned.

## Details

Refer to sheets 8 thru 12 in Appendix 3.

CATEGORY 2: PROGRAMS & SERVICES	BUDGET		2024 REVENUE (Draft Proposed)					
	2023 (APPROVED)	2024 (DRAFT PROPOSED)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
<b>Watershed Management</b>								
<b>Technical Studies</b>								
Compensation	\$0	\$144,536						
Operating Expenses	\$0	\$82,000						
Special Projects	\$0	\$70,000						
<b>TOTAL</b>	<b>\$0</b>	<b>\$296,536</b>	<b>\$178,536</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$68,000</b>	<b>\$0</b>	<b>\$296,536</b>

## Scope

Approximately 6% of the Annual Operating Levy goes towards the following technical supports to our eleven member municipalities:

- Field monitoring of surface water bodies that are not captured in the provincial monitoring program and for parameters not captured under that program.
- Watershed planning and implementation of watershed plans.
- Public engagement including administrative support to the Mississippi River Watershed Plan Implementation Public Advisory Committee.

## 2024 Special Projects

- Clyde Water Storage Study
- Poole Creek Wetland Study
- ECCC Climate Action Project

## Details

Refer to sheets 13 and 14 in Appendix 3.

CATEGORY 3: PROGRAMS & SERVICES	BUDGET		2024 REVENUE (Draft Proposed)					
	2023 (APPROVED)	2024 (DRAFT PROPOSED)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
<b>Stewardship</b>								
<b>Stewardship</b>								
Compensation	\$70,983	\$82,571						
Operating Expenses	\$7,500	\$7,500						
Special Projects	\$134,595	\$69,450						
<b>TOTAL</b>	<b>\$213,078</b>	<b>\$159,521</b>	<b>\$51,996</b>	<b>\$0</b>	<b>\$10,000</b>	<b>\$97,525</b>	<b>\$0</b>	<b>\$159,521</b>

## Scope

MVCA administers a variety of programs to help property owners, community groups and the public at large take action to prevent soil erosion, maintain and restore ecological features and functions, including:

- County of Lanark Program - Community Forest
- Ottawa Clean Water Program
- Shoreline Naturalization
- ALUS Project Delivery
- City Stream Watch
- Rural Stream Watch
- Trees Canada Program (RVCA Partnership)

## 2024 Special Projects

No special projects are planned.

## Details

Refer to sheet 15 in Appendix 3.

CATEGORY 3: PROGRAMS & SERVICES	BUDGET		2024 REVENUE (Draft Proposed)					
	2023 (APPROVED)	2024 (DRAFT PROPOSED)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
Education								
Education								
Compensation	\$0	\$41,470						
Operating Expenses	\$0	\$4,700						
Special Projects	\$15,000	\$15,000						
TOTAL	\$15,000	\$61,170	\$19,970	\$0	\$6,000	\$25,200	\$10,000	\$61,170

## Scope

MVCA's education program was suspended during the pandemic. We plan to reintroduce an education program over the coming years, and are beginning by reintroducing our popular summer camp program.

This budget will allow MVCA to offer a nature-focused camp experience for up to 120 children over the months of July and August.

## 2024 Special Projects

No special projects are planned.

## Details

Refer to sheet 16 in Appendix 3.



CATEGORY 3: PROGRAMS & SERVICES	BUDGET		2024 REVENUE (Draft Proposed)					
	2023 (APPROVED)	2024 (DRAFT PROPOSED)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
<b>Visitor Services</b>								
<b>Visitor Services</b>								
Compensation	\$111,871	\$146,130						
Operating Expenses	\$51,250	\$46,159						
Special Projects								
<b>TOTAL</b>	<b>\$163,121</b>	<b>\$192,289</b>	<b>\$72,623</b>	<b>\$0</b>	<b>\$23,445</b>	<b>\$74,000</b>	<b>\$22,221</b>	<b>\$192,289</b>

## Scope

Our Mill of Kintail site has been developed over the years to provide a variety of community-based services including the following:

- The Mill of Kintail Museum – displays artifacts from the lives of James Naismith and R. Tait McKenzie, renowned Canadians.
- Gate House – rented by community groups and individuals; houses our museum archives.
- Cloister and Picnic Shelter – rented by community groups and individuals for special events.

This budget provides for museum and site management. MVCA is working towards full cost-recovery of these programs.

## 2024 Special Projects

No special projects are planned.

## Details

Refer to sheet 17 in Appendix 3.

Capital Budget	BUDGET		2024 REVENUE (Draft Proposed)					
	2023 (APPROVED)	2024 (DRAFT PROPOSED)	Municipal Levy	Reserve Fund	Provincial/ Federal Grants	Fee for Service	Other Revenue	Total Revenue
<b>Capital Budget</b>								
<b>Category 1</b>								
WECI Capital Projects	\$327,160	<b>\$295,000</b>	\$98,925	\$36,075	\$150,000	\$0	\$0	\$285,000
Conservation Areas	\$231,000	<b>\$78,250</b>	\$58,250	\$0	\$0	\$0	\$20,000	\$78,250
Corporate Projects	\$470,000	<b>\$891,850</b>	\$86,850	\$90,000	\$0	\$0	\$715,000	\$891,850
Tech Studies - Capital	\$97,750	<b>\$149,375</b>	\$124,375	\$50,000	\$0	\$0	\$0	\$174,375
Debt Repayment	\$312,417	<b>\$344,922</b>	\$309,510	\$35,412	\$0	\$0	\$0	\$344,922
<b>Category 3</b>								
Mill of Kintail	\$0	<b>\$30,000</b>	\$13,835	\$16,165	\$0	\$0	\$0	\$30,000
<b>TOTAL</b>	<b>\$1,438,327</b>	<b>\$1,789,397</b>	<b>\$691,745</b>	<b>\$212,652</b>	<b>\$150,000</b>	<b>\$0</b>	<b>\$735,000</b>	<b>\$1,789,397</b>

#### Water & Erosion Control Infrastructure (WECI) projects:

- Lanark Dam
- Farm Lake Dam - Safety Assessment
- Widow Lake Dam (WECI)
- Kash Lake Dam EA (DMAF/WECI)
- Kash Lake Dam Design

#### Conservation Area projects:

- Purdon Boardwalk
- Purdon Stairs
- MOK - Workshop Building
- MOK Washrooms
- Morris Island improvements
- Category 3:
  - MOK Museum & Gatehouse stone work
  - Gatehouse - veranda joists & flooring

#### Other projects:

- Gauge Network
- Trimble System
- MVCA FFW System Model
- DRAPE data purchase
- AV equipment purchase

## Details

Refer to sheets 18-23 in Appendix 3.

## Appendix 1: Impact on Reserves

	Dec 31 2022 Balance	2023 Projected Allocations FROM Reserves	2023 Projected Allocations TO Reserves	Projected Dec 31 2023 Balance	2024 Budget Allocations FROM Reserves	2024 Budget Allocations TO Reserves	Projected Dec 31 2024 Balance
<b>Capital Reserves</b>							
Building (HQ) Reserve	\$573,701	\$39,000	\$74,368	\$609,069	\$0		\$609,069
Conservation Areas Reserve	\$185,700			\$185,700			\$185,700
Information & Communication Technology Res.	\$80,158			\$80,158	\$45,000		\$35,158
Priority Projects (Formerly Glen Cairn)	\$438,836	\$82,500		\$356,336	\$25,000		\$331,336
Sick Pay (STD) Reserve	\$73,843			\$73,843			\$73,843
Vehicles & Equipment Reserve	\$263,537	\$42,674		\$220,863	\$45,000		\$175,863
Water Control Structure Reserve - MVCA	\$514,391	\$185,412	\$57,160	\$386,139	\$81,487		\$304,652
Category 3 Capital Reserve			\$39,000	\$39,000	\$16,165		\$22,835
<b>Total</b>	<b>\$2,130,166</b>	<b>\$349,586</b>	<b>\$170,528</b>	<b>\$1,951,108</b>	<b>\$212,652</b>	<b>\$0</b>	<b>\$1,738,456</b>
<b>Operating Reserves</b>							
Museum Building & Art Reserve	\$6,760	\$6,760		\$0			\$0
Operating Reserve	\$1,496,074	\$218,717		\$1,270,597	\$196,786	\$0	\$1,080,571
Category 2 Operating Reserve			\$89,000	\$89,000			\$89,000
Category 3 Operating Reserve			\$125,760	\$125,760			\$125,760
<b>Total</b>	<b>\$1,502,834</b>	<b>\$225,477</b>	<b>\$214,760</b>	<b>\$1,485,357</b>	<b>\$196,786</b>	<b>\$0</b>	<b>\$1,295,331</b>
<b>TOTAL</b>	<b>\$3,633,000</b>	<b>\$575,063</b>	<b>\$385,288</b>	<b>\$3,443,2255</b>	<b>\$409,438</b>	<b>\$0</b>	<b>\$3,033,787</b>

## Appendix 2: 2024 Total Municipal Levy (General Benefiting)

Municipality	2023 Apportionment %	2023 Levy	2024 Apportionment %	2024 Levy	Variance	% Ch.
Addington Highlands	0.1578	\$5,678	0.1551	\$5,945	\$267	4.71%
Beckwith	0.6784	\$24,403	0.6922	\$26,524	\$2,121	8.69%
Carleton Place	2.5368	\$91,252	2.6709	\$102,347	\$11,095	12.16%
Central Frontenac	0.4357	\$15,672	0.4303	\$16,490	\$818	5.22%
Drummond/North Elmsley	0.4880	\$17,554	0.4870	\$18,662	\$1,108	6.31%
Greater Madawaska	0.0350	\$1,259	0.0351	\$1,344	\$85	6.76%
Lanark Highlands	1.1218	\$40,353	1.1084	\$42,473	\$2,120	5.25%
Mississippi Mills	2.7352	\$98,387	2.7838	\$106,674	\$8,287	8.42%
North Frontenac	0.9283	\$33,391	0.9116	\$34,931	\$1,540	4.61%
Ottawa	90.2534	\$3,246,487	90.1030	\$3,452,696	\$206,209	6.35%
Tay Valley	0.6295	\$22,644	0.6226	\$23,857	\$1,213	5.36%
<b>Total</b>	<b>100</b>	<b>\$3,597,079</b>	<b>100</b>	<b>\$3,831,942</b>	<b>\$234,864</b>	<b>6.53%</b>

# Appendix 3: Budget Details

**Category 1: Watershed Management - Technical Studies**

Expenditures	2023 Budget	2024 Budget
<b>Wages/Benefits</b>	\$715,093	\$698,784
<b>Mileage &amp; General Expenses</b>	\$8,250	\$3,200
<b>Staff Development</b>	\$8,250	\$7,000
<b>Materials/Supplies/Gen Expenses</b>	\$3,600	\$5,000
<b>Ice Monitoring Program Setup</b>	\$8,500	\$5,000
<b>Topo-bathymetric Data Collection Program</b>	\$0	
<b>Technical Studies</b>		
Ottawa Floodplain Mapping Update (Carp)	\$5,000	\$5,000
Kinburn Drain		\$11,000
Upper FeedMill Creek		\$6,000
City AG3 Maintenance		
Carp Erosion Control	\$0	\$5,000
MVCA FPM Projects (Clyde)	\$123,000	\$1,000
Poole Creek SubWatershed Study	\$3,000	
Mississippi River Watershed Plan & Implementation	\$30,000	
CA Strategy (ECCC-CO)	\$30,000	
FHIMP - Land Cover Update	\$33,270	
Hazard Identification and Mapping		\$50,000
WCS Asset Management Plan		\$500
WCS Operations Plan		\$500
<b>Total</b>	<b>\$967,963</b>	<b>\$797,984</b>
Revenues	2023 Budget	2024 Budget
<b>Municipal Levy - Operating</b>	<b>\$247,357</b>	<b>\$480,813</b>
<b>Reserve Funds</b>	<b>\$138,070</b>	<b>\$25,000</b>
Special Reserves - Priority Projects (formerly Glen Cairn	\$138,070	\$25,000
<b>Provincial and Federal Grants</b>	<b>\$217,471</b>	<b>\$147,671</b>
Provincial Grant - Section 39	\$128,436	\$128,436
Student Grants	\$14,235	\$14,235
FHIMP - Clyde River FPM	\$74,800	\$5,000
<b>Fees for Service</b>	<b>\$5,000</b>	<b>\$140,500</b>
Ottawa Floodplain Mapping Update (Carp)	\$5,000	\$20,000
Kinburn Drain		\$53,000
Upper FeedMill Creek		\$30,000
City AG3 Maintenance		\$2,500
Carp Erosion Control	\$0	\$5,000
Hazard Identification and Mapping		\$30,000
<b>Other Revenue</b>	<b>\$3,000</b>	<b>\$4,000</b>
Other -Professional Services / Staff Time	\$0	\$1,000
Other - Deferred Revenue (Poole Creek/ Ottawa FP Ma	\$3,000	\$3,000
<b>Total</b>	<b>\$610,899</b>	<b>\$797,984</b>



**Category 1: Watershed Management - Technical Studies - Monitoring**

Expenditures	2023 Budget	2024 Budget
Wages/Benefits		\$35,594
Mileage & General Expenses	\$36,500	\$5,000
Staff Development		\$1,000
Materials/Supplies/Gen Expenses		\$1,500
Lab Analysis (throughout watershed)	\$6,000	\$6,000
Total	\$42,500	\$49,094
Revenues	2023 Budget	2024 Budget
Municipal Levy - Operating	\$42,500	\$49,094
Reserve Funds		
Provincial and Federal Grants		
Fees for Service		
Other Revenue		
Total	\$42,500	\$49,094

### Category 1: Watershed Management - Planning & Regulations

Expenditures	2023 Budget	2024 Budget
Wages/Benefits	\$940,609	\$905,875
Mileage & General Expenses	\$7,500	\$8,000
Staff Development	\$7,500	\$8,500
Materials/Supplies/Gen Expenses	\$2,500	\$1,000
Insurance		\$20,000
Legal Fees	\$17,000	\$30,000
Advisory Services (RVCA)	\$25,000	\$15,000
Septic Prgogram	\$75,000	
Consulting - Fee Study	\$15,000	\$15,000
<b>Total</b>	<b>\$1,090,109</b>	<b>\$1,003,375</b>
Revenues	2023 Budget	2024 Budget
Municipal Levy - Operating	\$725,109	\$708,375
Reserve Funds		
Provincial and Federal Grants		
Fees for Service	\$355,000	\$280,000
User Fees - Plan Review	\$190,000	\$190,000
User Fees - Permit Processing Fees - Permits/PropClear	\$90,000	\$90,000
User Fees - Septic Program	\$75,000	
Other Revenue	\$10,000	\$15,000
MVCF - Wetland Protection Fund	\$10,000	\$15,000
<b>Total</b>	<b>\$1,090,109</b>	<b>\$1,003,375</b>

**Category 1: Flood Erosion & Control - Flood Forecasting and Warning**

Expenditures	2023 Budget	2024 Budget
Wages/Benefits	\$209,765	\$173,679
Mileage & General Expenses	\$6,000	\$14,400
Staff Development	\$6,000	\$11,000
Equip Rent Pur Repair & Mtce	\$5,000	\$3,500
Utilities - Telephone & Hydro	\$9,000	\$8,500
Communications - Radios & Pagers	\$4,692	\$4,692
Materials/Supplies/General Expenses	\$900	\$1,000
Low Water Response	\$500	\$0
WISKI-Soda License and Maintenance Fees	\$4,000	\$6,000
Stream Gauges - minor repairs	\$1,500	\$2,000
Total	\$247,357	\$224,771
Revenues	2023 Budget	2024 Budget
Municipal Levy - Operating	\$247,357	\$224,771
Reserve Funds		
Provincial and Federal Grants		
Fees for Service		
Other Revenue		
Total	\$247,357	\$224,771

**Category 1: Flood Erosion & Control - Dam Operations & Maintenance**

Expenditures	2023 Budget	2024 Budget
Wages/Benefits	\$137,159	\$167,859
Mileage & General Expenses	\$18,075	\$20,000
Staff Development	\$18,075	\$3,000
Taxes/Insurance	\$69,000	\$42,000
Materials/Supplies/Equipment/General Exp	\$11,700	\$8,000
Health & Safety Clothing & Equipment	\$1,800	\$1,500
Stop Log Replacement	\$5,000	\$15,000
<b>Total</b>	<b>\$260,809</b>	<b>\$257,359</b>
Revenues	2023 Budget	2024 Budget
Municipal Levy - Operating	\$209,219	\$201,564
Reserve Funds		
Provincial and Federal Grants		
Fees for Service	\$51,590	\$55,795
User Fees - OPG Contract	\$44,000	\$44,000
Other - MNR Bancroft & Kemptville	\$7,590	\$11,795
Other Revenue		
<b>Total</b>	<b>\$260,809</b>	<b>\$257,359</b>

### Category 1: Conservation Areas

Expenditures	2023 Budget	2024 Budget
Wages/Benefits	\$314,061	\$233,813
Supplies & Materials	\$18,950	\$10,000
Mileage & General Expenses	\$30,000	\$22,000
Staff Development	\$5,000	\$3,500
Contractor Services	\$20,000	\$10,000
Service & Maintenance Contracts	\$10,000	\$5,000
Taxes	\$5,000	\$11,000
Insurance	\$10,000	\$1,300
Utilities	\$3,500	\$2,000
<b>Total</b>	<b>\$416,511</b>	<b>\$298,613</b>
Revenues	2023 Budget	2024 Budget
Municipal Levy - Operating	\$385,742	\$235,696
Reserve Funds		\$32,917
Operating Reserve		\$32,917
Provincial and Federal Grants		
Fees for Service	\$21,769	\$25,000
Parking Revenue - CAs	\$20,000	\$20,000
Bell Canada - Annual Easement - K&P	\$1,769	\$0
CA Passes		\$5,000
Other Revenue	\$9,000	\$5,000
Donation Boxes - CAs	\$4,000	\$4,000
Charitable Donations		\$1,000
MVCF Contribution	\$5,000	
<b>Total</b>	<b>\$416,511</b>	<b>\$298,613</b>

### Category 1: Conservation Areas - Technical Studies

Expenditures	2023 Budget	2024 Budget
Wages/Benefits		\$60,856
Mileage & General Expenses		
Materials/Supplies/Gen Expenses		
Technical Studies		
Land Inventory		\$8,000
Conservation Area Strategy		\$1,500
Mill of Kintail Masterplan Update		\$1,500
Total	\$0	\$71,856
Revenues	2023 Budget	2024 Budget
Municipal Levy - Operating	\$0	\$71,856
Reserve Funds		
Provincial and Federal Grants		
Fees for Service		
Other Revenue		
Total	\$0	\$71,856



### Corporate Services: Administration

Expenditures	2023 Budget	2024 Budget
Wages/Benefits	\$627,926	\$504,048
Mileage& General Expenses	\$2,500	\$9,000
Staff Development	\$2,500	\$12,000
Member Expenses & Allowances	\$18,000	\$16,000
Materials & Supplies	\$40,000	\$11,000
Banking and Payroll Fees		\$14,000
Equipment and Telephone		\$16,000
Insurance	\$42,700	\$35,000
Professional Services (Legal, Audit etc.)	\$20,000	\$40,000
Conservation Ontario Membership	\$28,000	\$31,500
OH&S-Other Costs	\$4,000	\$4,000
OH&S Shared Services (SNC)	\$7,500	\$0
Human Resources Services	\$15,000	\$10,000
Contribution to Operating Reserve	\$141	
Fundraising Campaign	\$10,000	\$0
Watershed-based Resource Mgmt Strategy		\$1,500
<b>Total</b>	<b>\$818,267</b>	<b>\$704,048</b>
Revenues	2023 Budget	2024 Budget
Municipal Levy - Operating	\$535,146	\$422,679
Reserve Funds	\$198,121	\$138,869
Operating Reserve (WFP Implementation)	\$198,121	\$138,869
Operating Reserve (General)		
Provincial and Federal Grants		
Fees for Service	\$9,500	\$10,000
Rental Income	\$4,500	\$5,000
Miscellaneous	\$5,000	\$5,000
Other Revenue	\$75,500	\$132,500
Interest	\$73,000	\$130,000
Donations (General)	\$2,500	\$2,500
<b>Total</b>	<b>\$818,267</b>	<b>\$704,048</b>

### Corporate Services: Communications

Expenditures	2023 Budget	2024 Budget
Wages/Benefits	\$0	\$28,279
Mileage& General Expenses	\$0	\$0
Printing	\$500	\$500
Materials/Supplies/Equipment/Gen Expenses	\$500	\$500
Advertising/Promotion (core program & services)	\$1,000	\$1,000
Eko-Trekr App Annual Fee/Support	\$3,500	\$3,500
Comms Shared Services (RVCA)	\$30,000	\$25,000
Website Expenses	\$500	\$5,000
<b>Total</b>	<b>\$36,000</b>	<b>\$63,779</b>
Revenues	2023 Budget	2024 Budget
Municipal Levy - Operating	\$32,500	\$60,279
Reserve Funds		
Provincial and Federal Grants		
Fees for Service		
Other Revenue	\$3,500	\$3,500
MVCF - Contribution (Eco-Trekr)	\$3,500	\$3,500
<b>Total</b>	<b>\$36,000</b>	<b>\$63,779</b>

### Corporate Services: Vehicles & Equipment

Expenditures	2023 Budget	2024 Budget
Wages/Benefits	\$0	\$18,474
Mileage & General Expenses	\$3,600	\$1,800
Equipment Purchase - non-capital	\$3,000	\$3,000
Fuel	\$31,000	\$30,000
Maintenance & Repairs	\$30,000	\$29,000
Insurance/Licensing	\$15,500	\$10,000
Materials & Supplies	\$3,500	\$3,500
Vehicle/Equipment Charges	-\$104,000	-\$104,000
<b>Total</b>	<b>-\$17,400</b>	<b>-\$8,226</b>
Revenues	2024 Budget	2024 Budget
Municipal Levy - Operating	-\$17,400	-\$8,226
Reserve Funds		
Provincial and Federal Grants		
Fees for Service		
Other Revenue		
<b>Total</b>	<b>-\$17,400</b>	<b>-\$8,226</b>

### Corporate Services: Head Office

Expenditures	2023 Budget	2024 Budget
Wages/Benefits	\$85,000	\$87,142
Supplies & Materials	\$6,500	\$7,000
Mileage& General Expenses	\$800	\$1,000
Contractor Services	\$38,000	\$17,000
Service & Maintenance Contracts	\$4,900	\$5,000
Taxes	\$1,000	\$1,200
Insurance	\$30,000	\$28,000
Utilities	\$25,000	\$30,000
Total	\$191,200	\$176,342
Revenues	2023 Budget	2024 Budget
Municipal Levy - Operating	\$191,200	\$176,342
Reserve Funds		
Provincial and Federal Grants		
Fees for Service		
Other Revenue		
Total	\$191,200	\$176,342

### Corporate Services: Information Technology

Expenditures	2023 Budget	2024 Budget
Wages/Benefits	\$0	\$83,229
Mileage & General Expenses	\$2,000	\$500
Materials/Supplies/Gen Expenses	\$3,150	\$1,500
Equipment Purchase, Repair & Mtce	\$4,500	\$10,000
Maintenance/IT Support	\$39,995	\$45,500
Software Licenses		\$35,000
High Speed Internet Access	\$7,800	\$8,100
Data Acquisition - General /Transfer to Reserve	\$8,000	\$0
CADIMS - Contracted Services (CLOCA)	\$10,000	\$10,000
Asset Management Study	\$5,000	
<b>Total</b>	<b>\$80,445</b>	<b>\$193,829</b>
Revenues	2023 Budget	2024 Budget
Municipal Levy - Operating	\$80,445	\$193,829
Reserve Funds		
Provincial and Federal Grants		
Fees for Service		
Other Revenue		
<b>Total</b>	<b>\$80,445</b>	<b>\$193,829</b>

**Category 2: Watershed Management - Technical Studies - Watershed Plan**

Expenditures	2023 Budget	2024 Budget
Wages/Benefits		\$48,223
Mileage & General Expenses		\$0
Staff Development		\$0
Materials/Supplies/Gen Expenses		\$10,000
Clyde Storage Study		\$10,000
Poole Creek Wetland Study		\$10,000
ECC Climate Action Project		\$50,000
Total	\$0	\$128,223
Revenues	2023 Budget	2024 Budget
Municipal Levy - Category 2	\$0	\$78,223
Reserve Funds		
Provincial and Federal Grants	\$0	\$50,000
ECC Climate Action Project	\$0	\$50,000
Fees for Service		
Other Revenue		
Total	\$0	\$128,223



**Category 2: Watershed Management - Technical Studies - Monitoring**

Expenditures	2023 Budget	2024 Budget
Wages/Benefits		\$96,313
Mileage & General Expenses		\$5,800
Materials/Supplies/Gen Expenses		\$4,200
Lab Analysis		\$62,000
Total	\$0	\$168,313
Revenues	2023 Budget	2024 Budget
Municipal Levy - Category 2	\$0	\$100,313
Reserve Funds		
Provincial and Federal Grants		
Fees for Service	\$0	\$68,000
Special Levy		\$68,000
Other Revenue		
Total	\$0	\$168,313

### Category 3: Stewardship Programs

Expenditures	2023 Budget	2024 Budget
<b>Wages/Benefits</b>	\$70,983	\$82,571
<b>Mileage &amp; General Expenses</b>	\$2,000	\$2,000
<b>Publicity /Outreach events</b>	\$1,000	\$1,000
<b>Staff Development</b>	\$2,000	\$2,000
<b>Mat&amp;Sup/Equip/GExp/Promotion</b>	\$2,500	\$2,500
<b>Programs</b>		
County of Lanark Program - Community Forest	\$3,000	\$5,000
Ottawa Clean Water Prog	\$3,500	\$10,750
Shoreline Naturalization	\$0	\$14,000
ALUS Project Delivery	\$122,595	\$32,000
City Stream Watch		\$1,200
Rural Stream Watch		\$1,000
Trees Canada Program (RVCA Partnership)	\$5,500	\$5,500
CA Strategy (aka Land Cons/Acquisition) (ECCC-CO)		
<b>Total</b>	<b>\$213,078</b>	<b>\$159,521</b>
Revenues	2023 Budget	2024 Budget
<b>Municipal Levy - Category 3</b>	<b>\$105,553</b>	<b>\$51,996</b>
<b>Reserve Funds</b>		
<b>Provincial and Federal Grants</b>	<b>\$10,000</b>	<b>\$10,000</b>
ECCC-CO Grant - ALUS	\$10,000	\$10,000
ECCC-CO Grant - Land Conservation Plan		
<b>Fees for Service</b>	<b>\$97,525</b>	<b>\$97,525</b>
Lanark County - Community Forest	\$7,000	\$7,000
Ottawa Rural Clean Water Program'	\$13,025	\$13,025
Shoreline Naturalization	\$5,500	\$5,500
ALUS - Lanark	\$72,000	\$72,000
<b>Other Revenue</b>		
<b>Total</b>	<b>\$213,078</b>	<b>\$159,521</b>

### Category 3: Education Services

Expenditures	2023 Budget	2024 Budget
Wages/Benefits	\$0	\$41,470
Mileage & General Expenses	\$0	\$200
Staff Development	\$0	\$0
Mat&Sup/Equip/GExp/Promotion	\$0	\$3,000
Publicity	\$0	\$1,500
Review of Education Program	\$15,000	\$15,000
<b>Total</b>	<b>\$15,000</b>	<b>\$61,170</b>
Revenues	2023 Budget	2024 Budget
Municipal Levy - Category 3	\$15,000	\$19,970
Reserve Funds		
Provincial and Federal Grants	\$0	\$6,000
Summer Student Job Grants		\$6,000
Fees for Service	\$0	\$25,200
Camp Fees		\$25,200
Other Revenue	\$0	\$10,000
Grant for Review of Education Program		\$5,000
MVCF - Grant /In-Kind for Review of Education Program		\$5,000
<b>Total</b>	<b>\$15,000</b>	<b>\$61,170</b>

### Category 3: Visitor Services

Expenditures	2023 Budget	2023 Budget
Wages/Benefits	\$111,871	\$146,130
Materials & Supplies	\$3,000	\$1,000
Mileage & General Expenses	\$300	\$1,000
Staff Development	\$300	\$300
Utilities	\$24,400	\$12,709
Insurance & Taxes	\$22,000	\$21,150
Building & Site Maintenance	\$1,250	\$2,500
Special Events		\$7,500
<b>Total</b>	<b>\$137,471</b>	<b>\$192,289</b>
Revenues	2023 Budget	2023 Budget
Municipal Levy - Category 3	\$17,805	\$72,623
Reserve Funds		
Provincial and Federal Grants	\$23,445	\$23,445
Student Grants	\$10,000	\$10,000
Special Grant - Provincial Grant	\$13,445	\$13,445
Fees for Service	\$74,000	\$74,000
Special Events	\$12,000	\$12,000
Rentals	\$2,000	\$2,000
Weddings	\$10,000	\$10,000
User Fees - MOK	\$50,000	\$50,000
Other Revenue	\$22,221	\$22,221
Special Grant - Miss Mills Grant - MOK & Naismith	\$12,221	\$12,221
Donations Received	\$10,000	\$10,000
<b>Total</b>	<b>\$137,471</b>	<b>\$192,289</b>

**Category 1 Capital: Water Control Structures**

Expenditures	2023 Budget	2024 Budget
Lanark Dam - DSR	\$0	\$80,000
Farm Lake Dam - CA/ RAS	\$0	\$35,000
Carleton Place Dam	\$120,000	\$0
Shab Lake Dam Commissioning & Inspections	\$50,000	\$0
Widow Lake Dam - DSR	\$0	\$80,000
Kash Lake Dam EA	\$100,000	\$60,000
Kash Lake Dam Design		\$40,000
Staff time in budgets		-\$165,551
Staff Allocation	\$0	\$165,551
Contributions to WCS Reserve	\$57,160	
<b>Total</b>	<b>\$327,160</b>	<b>\$295,000</b>
Revenues	2023 Budget	2024 Budget
Municipal Levy - Capital	\$204,920	\$98,925
Reserve Funds	\$52,240	\$46,075
WCS Reserve	\$52,240	\$46,075
Provincial and Federal Grants	\$70,000	\$150,000
WECI Grant	\$30,000	\$110,000
DMAF Grant	\$40,000	\$40,000
Fees for Service		
Other Revenue		
<b>Total</b>	<b>\$327,160</b>	<b>\$295,000</b>

**Category 1 Capital: Conservation Areas**

Expenditures	2023 Budget	2024 Budget
Conservation Area Signs (directional)	\$0	\$0
Purdon Boardwalk	\$18,000	\$18,000
Purdon Stairs		\$5,250
MOK - Workshop Building	\$5,000	\$15,000
MOK Washrooms	\$120,000	\$30,000
MOK Roof/Eaves	\$83,000	
Morris Island	\$5,000	\$10,000
<b>Total</b>	<b>\$231,000</b>	<b>\$78,250</b>
Revenues	2023 Budget	2024 Budget
Municipal Levy - Capital	\$124,213	\$58,250
Reserve Funds	\$0	\$0
Reserves - Conservation Area	\$0	\$0
<b>Provincial and Federal Grants</b>		
<b>Fees for Service</b>		
<b>Other Revenue</b>	<b>\$106,787</b>	<b>\$20,000</b>
Other - Def. Revenue - Miss Milll & Naismith (roof)	\$5,693	
Other - Def. Revenue -RBC	\$15,000	\$15,000
Other - Def. Revenue -Enbridge - Purdon	\$5,000	
Other - Def. Revenue - MOK Washroom	\$16,094	
Other- Grants	\$60,000	
MVCF - Purdon Donation	\$5,000	\$5,000
<b>Total</b>	<b>\$231,000</b>	<b>\$78,250</b>

**Category 1 Capital: Corporate**

Expenditures	2023 Budget	2024 Budget
HQ - Sewer & Water Connection	\$357,500	\$715,000
Vehicles	\$70,000	\$93,450
Equipment	\$12,500	\$8,400
Computer Hardware	\$30,000	\$50,000
AV Equipment		\$25,000
<b>Total</b>	<b>\$470,000</b>	<b>\$891,850</b>
Revenues	2023 Budget	2024 Budget
Municipal Levy - Capital	\$159,000	\$86,850
Reserve Funds	\$311,000	\$90,000
Reserves - Vehicles & Equipment	\$76,000	\$45,000
Reserves -Information Technology	\$0	\$45,000
Reserves - HQ Building	\$235,000	
Provincial and Federal Grants		
Fees for Service		
Other Revenue		\$715,000
Financing - HQ Sewer		\$715,000
<b>Total</b>	<b>\$470,000</b>	<b>\$891,850</b>

**Category 1 Capital: Tech Studies**

Expenditures	2023 Budget	2024 Budget
Guage Network	\$24,750	\$36,000
Trimble System		\$20,000
Ice Monitoring Equipment (Drone)	\$6,000	\$0
MVCA FFW System Model	\$67,000	\$75,000
DRAPE		\$18,375
Total	\$97,750	\$149,375
Revenues	2023 Budget	2024 Budget
Municipal Levy - Capital	\$6,000	\$124,375
Reserve Funds	\$91,750	\$25,000
Reserves- Priority Projects	\$91,750	\$25,000
Provincial and Federal Grants		
Fees for Service		
Other Revenue	\$0	\$0
Total	\$97,750	\$149,375



**Category 1 Capital: Debt Repayment**

Expenditures	2023 Budget	2024 Budget
HQ Annual Financing Charge	\$277,005	\$277,005
WCS Annual Financing Charge	\$35,412	\$35,412
Water/Sewer Annual Finance Charge		\$32,505
Total	\$312,417	\$344,922
Revenues	2023 Budget	2024 Budget
Municipal Levy - Capital	\$277,005	\$309,510
Reserve Funds	\$35,412	\$35,412
Special Reserve - WCS	\$35,412	\$35,412
Provincial and Federal Grants		
Fees for Service		
Other Revenue		
Total	\$312,417	\$344,922

**Category 3 Capital**

Expenditures	2023 Budget	2024 Budget
MOK Museum & Gatehouse Stone work	\$83,000	\$25,000
Gatehouse - veranda joists & flooring	\$0	\$5,000
Contributions to Category 3 Capital Reserve	\$0	\$0
Total	\$83,000	\$30,000
Revenues	2023 Budget	2024 Budget
Municipal Levy - Capital Category 3	\$83,000	\$13,835
Reserve Funds		\$16,165
Reserves- Category 3		\$16,165
Provincial and Federal Grants		
Self Generated Revenue		
Other Revenue		
Total	\$83,000	\$30,000