



# 2023

# Draft Budget

November 21, 2022

Mississippi Valley Conservation Authority  
2023 Draft Budget  
Operating Program

| Expenditures                           | 2022 Budget        | YTD Actuals as of<br>September 30 2022         | YTD Actual % of<br>Budget - September<br>(75%)          | Total 2023         |
|--|--------------------|--|---|--------------------|
| <b>Corporate Services</b>              |                    |  |   |                    |
| Administration                         | \$617,108          | \$519,693                                      | 84.21%  | \$808,267          |
| Communications                         | \$54,500           | \$24,060                                       | 44.15%  | \$36,000           |
| Vehicles & Equipment                   | (\$7,886)          | \$9,679  | -122.74%  | (\$17,400)         |
| <b>Sub-total</b>                       | <b>\$663,722</b>   | <b>\$553,432</b>                               | <b>83.38%</b>   | <b>\$826,867</b>   |
| <b>Watershed Management</b>            |                    |  |   |                    |
| Information & Communications Tech.     | \$133,839          | \$65,072                                       | 48.62%  | \$80,445           |
| Technical Studies & Watershed Planning | \$1,212,686        | \$597,520                                      | 49.27%  | \$1,023,539        |
| Plan Review & Regulations              | \$918,505          | \$657,716                                      | 71.61%  | \$1,124,230        |
| <b>Sub-total</b>                       | <b>\$2,265,030</b> | <b>\$1,320,308</b>                             | <b>58.29%</b>   | <b>\$2,228,214</b> |
| <b>Flood and Erosion Control</b>       |                    |  |   |                    |
| Flood Forecasting & Warning            | \$311,505          | \$185,863                                      | 59.67%  | \$247,357          |
| O&M Flood Control Structures           | \$359,246          | \$281,703                                      | 78.42%  | \$162,996          |
| Prev. Maintenance of FCS               | \$141,697          | \$91,189                                       | 64.35%  | \$97,813           |
| <b>Sub-total</b>                       | <b>\$812,448</b>   | <b>\$558,755</b>                               | <b>68.77%</b>   | <b>\$508,167</b>   |
| <b>Conservation Services</b>           |                    |  |   |                    |
| Stewardship & Education                | \$236,511          | \$76,156                                       | 32.20%  | \$228,078          |
| Property Management                    | \$499,375          | \$376,852                                      | 75.46%  | \$649,711          |
| Visitor Services                       | \$94,789           | \$73,658                                       | 77.71%  | \$121,121          |
| <b>Sub-total</b>                       | <b>\$830,674</b>   | <b>\$526,666</b>                               | <b>63.40%</b>   | <b>\$998,911</b>   |
| <b>Total Operating</b>                 | <b>\$4,571,874</b> | <b>\$2,959,162</b>                             | <b>64.73%</b>   | <b>\$4,562,158</b> |
| <b>Revenues</b>                        | <b>2022 Budget</b> | <b>YTD Actuals as of<br/>September 30 2022</b> | <b>YTD Actual % of<br/>Budget - September<br/>(75%)</b> | <b>Total 2023</b>  |
| <b>Municipal Levy</b>                  |                    |  |   |                    |
| - General benefiting                   | \$2,777,096        | \$1,899,575                                    | 68.40%  | \$2,999,647        |
| - Special benefiting                   | \$63,870           | \$63,780                                       | 99.86%  | \$71,500           |
| <b>Sub-total</b>                       | <b>\$2,840,966</b> | <b>\$1,963,355</b>                             | <b>69.11%</b>   | <b>\$3,071,147</b> |
| Provincial Transfer Payment            | \$128,436          | \$0  | 0.00%   | \$128,436          |
| Special Grants                         | \$273,544          | \$145,852                                      | 53.32%  | \$275,225          |
| User Fees & Contract Revenue           | \$530,590          | \$503,790                                      | 94.95%  | \$605,890          |
| Operating Reserves                     | \$703,604          | \$250,808                                      | 35.65%  | \$198,121          |
| Special Reserves                       |                    | \$26,633                                       |   | \$138,070          |
| Other                                  | \$94,734           | \$68,724                                       | 72.54%  | \$145,269          |
| <b>Total Revenues</b>                  | <b>\$4,571,874</b> | <b>\$2,959,162</b>                             | <b>64.73%</b>   | <b>\$4,562,158</b> |
| <b>Surplus/(Deficit)</b>               | <b>(\$0)</b>       | <b>\$0</b>                                     |   | <b>(\$0)</b>       |

Mississippi Valley Conservation Authority  
2023 Draft Budget  
Capital Program

| Water & Erosion Control Infrastructure                |                  |                                     |  |                  |
|---|------------------|-------------------------------------|--|------------------|
| Expenditures  | 2022 Budget      | YTD Actuals as of September 30 2022 | YTD Actual % of Budget - September (75%) | Total 2023       |
| Water & Erosion Control Infrast                       | \$351,719        | \$1,071,667                         | 304.69%                                  | \$270,000        |
| Revenues  | 2022 Budget      | YTD Actuals as of September 30 2022 | YTD Actual % of Budget - September (75%) | Total 2023       |
| WECI Grant  | \$100,000        | \$372,259                           | 372.26%                                  | \$78,750         |
| Capital Levy  | \$176,719        | (\$592)                             | -0.33%                                   | \$11,250         |
| DMAF Grant  | \$75,000         | \$0                                 | 0.00%                                    | \$30,000         |
| Water Control Structure Reserve                       | \$0              | \$0                                 |  | \$150,000        |
| Special Reserves - Priority Projects (formerly Glen C | \$0              | \$0                                 |  | \$0              |
| Debt Financing  | \$0              | \$700,000                           |  | \$0              |
| <b>Total Revenue</b>                                  | <b>\$351,719</b> | <b>\$1,071,667</b>                  | <b>304.69%</b>                           | <b>\$270,000</b> |
| Administration Office                                 |                  |                                     |  |                  |
| Expenditures  | 2022 Budget      | YTD Actuals as of September 30 2022 | YTD Actual % of Budget - September (75%) | Total 2023       |
| HQ Building   | \$277,005        | \$138,502                           | 50.00%                                   | \$277,005        |
| WCS Annual Financing Charge                           | \$40,630         | \$14,755                            | 36.32%                                   | \$35,412         |
| LIDAR Repayment                                       | \$5,000          | \$0                                 | 0.00%                                    | \$0              |
| Revenues  | 2022 Budget      | YTD Actuals as of September 30 2022 | YTD Actual % of Budget - September (75%) | Total 2023       |
| Provincial Transfer Payment                           | \$0              | \$0                                 |  | \$0              |
| Capital Levy  | \$322,635        | \$153,257                           | 47.50%                                   | \$277,005        |
| Special Benefiting levy                               | \$0              | \$0                                 |  | \$0              |
| Special Reserves                                      | \$0              | \$0                                 |  | \$35,412         |
| Other   | \$0              | \$0                                 |  | \$0              |
| <b>Total Revenue</b>                                  | <b>\$322,635</b> | <b>\$153,257</b>                    | <b>47.50%</b>                            | <b>\$312,417</b> |
| Other Capital   |                  |                                     |  |                  |
| Expenditures  | 2022 Budget      | YTD Actuals as of September 30 2022 | YTD Actual % of Budget - September (75%) | Total 2023       |
| Other Capital   | \$349,507        | \$214,544                           | 61.38%                                   | \$798,750        |
| Revenues  | 2022 Budget      | YTD Actuals as of September 30 2022 | YTD Actual % of Budget - September (75%) | Total 2023       |
| Capital Levy  | \$89,352         | \$197,133                           | 220.63%                                  | \$326,213        |
| Special Reserves                                      | \$151,475        | \$0                                 | 0.00%                                    | \$425,750        |
| Other   | \$108,680        | \$17,410                            | 16.02%                                   | \$46,787         |
| <b>Total Revenues</b>                                 | <b>\$349,507</b> | <b>\$214,544</b>                    | <b>61.38%</b>                            | <b>\$798,750</b> |



Table 3a – 2022 Operating Levy (General Benefiting)

| Municipality           | 2022<br>Apportionment<br>% | 2022<br>Levy       | 2023<br>Apportionment<br>% | 2023<br>Levy       | Variance         |        |
|------------------------|----------------------------|--------------------|----------------------------|--------------------|------------------|--------|
| North Frontenac Tp     | 0.9363                     | \$26,001.95        | 0.9283                     | \$27,844.96        | \$1,843          | 7.09%  |
| Central Frontenac Tp   | 0.4390                     | \$12,191           | 0.4357                     | \$13,069.11        | \$878            | 7.20%  |
| Tay Valley Tp          | 0.6395                     | \$17,760           | 0.6295                     | \$18,883.16        | \$1,124          | 6.33%  |
| Beckwith Tp            | 0.6653                     | \$18,476           | 0.6784                     | \$20,349.71        | \$1,874          | 10.14% |
| Carleton Place         | 2.4563                     | \$68,214           | 2.5368                     | \$76,096.20        | \$7,882          | 11.56% |
| Drummond/North Elm Tp  | 0.4906                     | \$13,624           | 0.4880                     | \$14,638.23        | \$1,014          | 7.44%  |
| Lanark Highlands Tp    | 1.1338                     | \$31,487           | 1.1218                     | \$33,650.90        | \$2,164          | 6.87%  |
| Mississippi Mills      | 2.7152                     | \$75,404           | 2.7352                     | \$82,045.86        | \$6,642          | 8.81%  |
| Addington Highlands Tp | 0.1592                     | \$4,421            | 0.1578                     | \$4,734.65         | \$314            | 7.09%  |
| Ottawa                 | 90.3298                    | \$2,508,545        | 90.2534                    | \$2,707,284.54     | \$198,739        | 7.92%  |
| Greater Madawaska Tp   | 0.03510                    | \$975              | 0.0350                     | \$1,050.01         | \$75             | 7.72%  |
| <b>Total</b>           | <b>100</b>                 | <b>\$2,777,096</b> | <b>100</b>                 | <b>\$2,999,647</b> | <b>\$222,549</b> |        |

Table 3b – 2022 Capital Project Levy (General Benefiting)

| Municipality               | 2022<br>Apportionment<br>% | 2022<br>Levy     | 2023<br>Apportionment<br>% | 2023<br>Levy     | Variance        |       |
|----------------------------|----------------------------|------------------|----------------------------|------------------|-----------------|-------|
| North Frontenac Tp         | 0.9363                     | \$5,606          | 0.9283                     | \$5,891          | \$285           | 5.09% |
| Central Frontenac Tp       | 0.4390                     | \$2,628          | 0.4357                     | \$2,765          | \$137           | 5.20% |
| Tay Valley Tp              | 0.6395                     | \$3,829          | 0.6295                     | \$3,995          | \$166           | 4.34% |
| Beckwith Tp                | 0.6653                     | \$3,983          | 0.6784                     | \$4,305          | \$322           | 8.09% |
| Carleton Place             | 2.4563                     | \$14,706         | 2.5368                     | \$16,099         | \$1,393         | 9.48% |
| Drummond/North Elm Tp      | 0.4906                     | \$2,937          | 0.4880                     | \$3,097          | \$160           | 5.44% |
| Priority Projects (Former) | 1.1338                     | \$6,788          | 1.1218                     | \$7,119          | \$331           | 4.88% |
| Mississippi Mills          | 2.7152                     | \$16,256         | 2.7352                     | \$17,358         | \$1,102         | 6.78% |
| Addington Highlands Tp     | 0.1592                     | \$953            | 0.1578                     | \$1,002          | \$49            | 5.09% |
| Ottawa                     | 90.3298                    | \$540,810        | 90.2534                    | \$572,774        | \$31,964        | 5.91% |
| Greater Madawaska Tp       | 0.03510                    | \$210            | 0.0350                     | \$222            | \$12            | 5.71% |
| <b>Total</b>               | <b>100</b>                 | <b>\$598,706</b> | <b>100</b>                 | <b>\$634,628</b> | <b>\$35,922</b> |       |

Table 3c – 2022 Total Municipal Levy (General Benefiting)

| Municipality           | 2022<br>Apportionment<br>% | 2022<br>Levy       | 2023<br>Apportionment<br>% | 2023<br>Levy       | Variance         |        |
|------------------------|----------------------------|--------------------|----------------------------|--------------------|------------------|--------|
| North Frontenac Tp     | 0.9363                     | \$31,608           | 0.9283                     | \$33,736           | \$2,128          | 6.73%  |
| Central Frontenac Tp   | 0.4390                     | \$14,820           | 0.4357                     | \$15,834           | \$1,014          | 6.84%  |
| Tay Valley Tp          | 0.6395                     | \$21,588           | 0.6295                     | \$22,878           | \$1,290          | 5.98%  |
| Beckwith Tp            | 0.6653                     | \$22,459           | 0.6784                     | \$24,655           | \$2,196          | 9.78%  |
| Carleton Place         | 2.4563                     | \$82,920           | 2.5368                     | \$92,196           | \$9,276          | 11.19% |
| Drummond/North Elm Tp  | 0.4906                     | \$16,562           | 0.4880                     | \$17,735           | \$1,174          | 7.09%  |
| Lanark Highlands Tp    | 1.1338                     | \$38,275           | 1.1218                     | \$40,770           | \$2,496          | 6.52%  |
| Mississippi Mills      | 2.7152                     | \$91,660           | 2.7352                     | \$99,404           | \$7,744          | 8.45%  |
| Addington Highlands Tp | 0.1592                     | \$5,374            | 0.1578                     | \$5,736            | \$362            | 6.74%  |
| Ottawa                 | 90.3298                    | \$3,049,355        | 90.2534                    | \$3,280,058        | \$230,703        | 7.57%  |
| Greater Madawaska Tp   | 0.03510                    | \$1,185            | 0.0350                     | \$1,272            | \$87             | 7.36%  |
| <b>Total</b>           | <b>100</b>                 | <b>\$3,375,802</b> | <b>100</b>                 | <b>\$3,634,276</b> | <b>\$258,470</b> | 7.66%  |

Mississippi Valley Conservation Authority  
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**Administration**

**Programs and Services per CA Act**

Secretariate services to Board and Committees  
Financial management and accounting  
Human Resources (HR) management  
Workforce Plan Adjustments / Implementation  
Records management  
Inter-government and agency relations  
Corporate compliance management (e.g.MFIPPA)  
Corporate planning, policies, procedures  
Corporate Health and Safety  
Clerical support  
Professional development  
Professional/Membership dues  
Liability insurance

| Expenditures                                   | 2022 Budget    | YTD Actuals as of<br>September 30 2022 | YTD Actual % of<br>Budget - September<br>(75%) | Total 2023     |
|--|----------------|--|--|----------------|
| Wages/Benefits                                 | 436,808        | 375,792                                | 86.03%   | 627,926        |
| Staff Mileage/Expenses/Prof Development        | 8,500          | 1,931                                  | 22.72%   | 5,000          |
| Member Expenses & Allowances                   | 20,000         | 9,137                                  | 45.69%   | 18,000         |
| Mat/Sup/Equip/GenExp/BankChg/Postage/Courier   | 36,000         | 36,972                                 | 102.70%  | 40,000         |
| Insurance/Telephone                            | 35,000         | 37,841                                 | 108.12%  | 42,700         |
| Professional Services (Legal, Audit etc.)      | 30,000         | 25,115                                 | 83.72%   | 20,000         |
| Conservation Ontario Levy                      | 27,000         | 26,830                                 | 99.37%   | 28,000         |
| OH&S-Other Costs                               | 2,000          | 951                                    | 47.56%   | 4,000          |
| OH&S Shared Services (SNC)                     | 15,000         | 0                                      | 0.00%  | 7,500          |
| Human Resources Services                       | 25,000         | 5,123                                  | 20.49%   | 15,000         |
| Administrative Charges OMFCS                   | (18,200)       | 0                                      | 0.00%  |                |
| Contribution to Operating Reserve              |                |  |  | 141            |
| <b>Total</b>                                   | <b>617,108</b> | <b>519,693</b>                         | <b>84.21%</b>                                  | <b>808,267</b> |
| Revenues                                       | 2022 Budget    | YTD Actuals as of<br>September 30 2022 | YTD Actual % of<br>Budget - September<br>(75%) | Total 2023     |
| Provincial Grant                               |                |  |  | 0              |
| Municipal Levy                                 | 339,300        | 221,444                                | 65.27%   | 525,146        |
| Other - Interest                               | 25,000         | 36,808                                 | 147.23%  | 73,000         |
| Other - Rental Income                          | 0              | 0                                      |  | 4,500          |
| Other - Miscellaneous                          | 2,000          | 4,087                                  | 204.36%  | 5,000          |
| Other - Donations (General)                    | 0              | 6,546                                  |  | 2,500          |
| Other - Operating Reserve (WFP Implementation) | 250,808        | 250,808                                | 100.00%  | 198,121        |
| Other - Operating Reserve (General)            |                |  |  |                |
| <b>Total</b>                                   | <b>617,108</b> | <b>519,693</b>                         | <b>84.21%</b>                                  | <b>808,267</b> |

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## Communications

### Programs and Services per Sec. 21.1 1. i), ii) of the CA Act

Planning and use of multi-media  
     FFW and mandatory notifications  
     Posting of Corporate records  
     Promotion of programs and services  
 Public hearings/events coordination  
 Media and community relations  
 Indigenous engagement / land claims / TRC  
 Wayfinding signage  
 Design and translation services  
 Corporate branded clothing and supplies  
 Professional development

| Expenditures                                    | 2022 Budget   | YTD Actuals as of<br>September 30 2022 | YTD Actual % of<br>Budget - September<br>(75%) | Total 2023    |
|---|---------------|--|--|---------------|
| Wages/Benefits                                  | 0             | 0                                      |  | 0             |
| Mileage/Expenses/Professional Development       | 1,000         | 0                                      | 0.00%  | 0             |
| Printing  | 1,000         | 0                                      | 0.00%  | 500           |
| Materials/Supplies/Equipment/Gen Expenses       | 1,000         | 679                                    | 67.91%   | 500           |
| Advertising/Promotion (core program & services) | 5,500         | 0                                      | 0.00%  | 1,000         |
| Eko-Trekr App Annual Fee/Support                | 3,500         | 3,053                                  | 87.22%   | 3,500         |
| Comms Shared Services (RVCA)                    | 41,000        | 20,168                                 | 49.19%   | 30,000        |
| Website Expenses                                | 1,500         | 161                                    | 10.73%   | 500           |
|   |               |  |  | 0             |
| <b>Total</b>                                    | <b>54,500</b> | <b>24,060</b>                          | <b>44.15%</b>                                  | <b>36,000</b> |
|   |               |  |  |               |
| Revenues  | 2022 Budget   | YTD Actuals as of<br>September 30 2022 | YTD Actual % of<br>Budget - September<br>(75%) | Total 2023    |
| Provincial Grant                                |               |  |  | 0             |
| Municipal Levy                                  | 51,000        | 24,060                                 | 0  | 32,500        |
| MVCF - Contribution (Eco-Trekr)                 | 3,500         | 0                                      | 0.00%  | 3,500         |
|   |               |  |  |               |
|   |               |  |  | 0             |
| <b>Total</b>                                    | <b>51,000</b> | <b>24,060</b>                          | <b>47.18%</b>                                  | <b>36,000</b> |

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**Vehicles & Equipment**

**Programs and Services per Sec. 21.1 1. i) and ii) of the CA Act**

Vehicles and large equipment asset management (AM)

Planning, procurement, disposal

Prev. maintenance and repair

Licencing and insurance

Fuel

Small equipment and consumables

Inventory management

Workshop and Works Yard O&M

Professional development

| Expenditures                        | 2022 Budget    | YTD Actuals as of<br>September 30 2022 | YTD Actual % of<br>Budget - September<br>(75%) | Total 2023      |
|-------------------------------------|----------------|--|--|-----------------|
| Wages/Benefits                      | 11,514         | 10,064                                 | 87.41%   | 0               |
| Mileage/Expenses/Prof Development   | 3,600          | 272                                    | 7.55%  | 3,600           |
| Equipment Purchase - non-capital    | 3,000          | 1,192                                  | 39.75%   | 3,000           |
| Materials/Supplies/Fuel/Maintenance | 58,000         | 51,297                                 | 88.44%   | 61,000          |
| Insurance/Licensing                 | 13,000         | 14,382                                 | 110.63%  | 15,500          |
| General Expenses                    | 3,000          | 1,790                                  | 59.66%   | 3,500           |
| Vehicle/Equipment Charges           | (100,000)      | (69,318)                               | 69.32%   | (104,000)       |
|                                     |                |  |  |                 |
| <b>Total</b>                        | <b>(7,886)</b> | <b>9,679</b>                           | <b>-122.74%</b>                                | <b>(17,400)</b> |
|                                     |                |  |  |                 |
| Revenues                            | 2022 Budget    | YTD Actuals as of<br>September 30 2022 | YTD Actual % of<br>Budget - September<br>(75%) | Total 2023      |
| Provincial Grant                    |                |  |  | 0               |
| Municipal Levy                      | (7,886)        | 9,679                                  | -122.74%                                       | (17,400)        |
|                                     |                |  |  |                 |
| <b>Total</b>                        | <b>(7,886)</b> | <b>9,679</b>                           | <b>-122.74%</b>                                | <b>(17,400)</b> |



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**Information and Communications Technology**

**Programs and Services in support of CA Act**

ICT asset management (AM)  
 Planning, procurement, disposal  
 Network maintenance and repairs  
 Device maintenance and repairs  
 Peripheral maintenance and repairs  
 Consumables (e.g. inks/paper)  
 Storage management  
 Cyber security and risk management  
 Develop standards, policies, procedures  
 User training and support  
 Software licencing and updates  
 Contracted services (e.g. internet)  
 Data acquisition and management  
 Manage data requests/publication  
 Professional development  
 GIS Services

| Expenditures                                       | 2022 Budget    | YTD Actuals as of<br>September 30 2022 | YTD Actual % of<br>Budget - September<br>(75%) | Total 2023    |
|--|----------------|--|--|---------------|
| Wages/Benefits                                     | 21,539         | 16,215                                 | 75.28%   | 0             |
| Mileage/Expenses/Professional Development          | 2,000          | 159                                    | 7.94%  | 2,000         |
| Materials/Supplies/Gen Expenses                    | 3,150          | 3,478                                  | 110.41%  | 3,150         |
| Equipment Purchase, Repair & Mtce                  | 4,000          | 4,102                                  | 102.56%  | 4,500         |
| Software/Maintenance/IT Support                    | 48,150         | 34,742                                 | 72.15%   | 39,995        |
| High Speed Internet Access                         | 15,000         | 6,376                                  | 42.51%   | 7,800         |
| Data Acquisition - General /Transfer to Reserve    | 15,000         | 0                                      | 0.00%  | 8,000         |
| Electronic Document Management (CADIMS)            | 12,000         | 0                                      | 0.00%  | 10,000        |
| Data Management Automation                         | 13,000         | 0                                      | 0.00%  | 0             |
| Asset Management Study                             |                |  |  | 5,000         |
| <b>Total</b>                                       | <b>133,839</b> | <b>65,072</b>                          | <b>48.62%</b>                                  | <b>80,445</b> |
| Revenues   | 2022 Budget    | YTD Actuals as of<br>September 30 2022 | YTD Actual % of<br>Budget - September<br>(75%) | Total 2023    |
| Provincial Grant                                   |                |  |  | 0             |
| Municipal Levy                                     | 133,839        | 65,072                                 | 48.62%   | 80,445        |
| Other - CA Maps Program/Tech Fee for Info Products | 0              | 0                                      |  | 0             |
| <b>Total</b>                                       | <b>133,839</b> | <b>65,072</b>                          | <b>48.62%</b>                                  | <b>80,445</b> |



## Technical Studies & Watershed Planning

Programs and Services per 4.7.1 and 4.7.2 of Sec. 39 Policies Manual; and Clean Water Act; and MOUs

Watershed planning  
Data collection and review  
Trends/issues identification  
Priority and policy setting/reviews  
Programs development and review  
System monitoring and analysis  
Headwaters and coldwater streams  
Surface water quality (incl. algae)  
Aquatic and riparian habitats  
Aquatic and riparian species  
Watershed reporting  
Lake Reports  
Watershed Report Card  
Implementation Progress Reports  
Municipal policy and by-law reviews  
Community engagement (incl. PAC)  
Professional development  
City of Ottawa - Baseline Monitoring  
MECP - PWQMP  
MECP - PGWMP (cancelled by Board effective 2021)

| Expenditures   | 2022 Budget      | YTD Actuals as of<br>September 30 2022 | YTD Actual % of<br>Budget - September<br>(75%) | Total 2023          |
|--|------------------|--|--|---------------------|
| Wages/Benefits   | 825,978          | 482,643                                | 58.43%   | 718,169.31          |
| Mileage/Expenses/Professional Development                                | 25,000           | 7,090                                  | 28.36%   | 16,500.00           |
| Materials/Supplies/Gen Expenses  | 7,000            | 2,267                                  | 32.38%   | 3,600.00            |
| Lab Analysis (throughout watershed)                                      | 6,000            | 0                                      | 0.00%  | 6,000.00            |
| City of Ottawa Baseline Monitoring (mileage & lab fees only)             | 35,208           | 11,738                                 | 33.34%   | 36,500.00           |
| Poole Creek Subwatershed Study   | 12,000           | 30                                     | 0.25%  | 3,000.00            |
| Mississippi River Watershed Plan & Implementation                        | 30,000           | 0                                      | 0.00%  | 30,000.00           |
| Ice Monitoring Program Setup   | 3,500            | 1,575                                  | 44.99%   | 8,500.00            |
| Topo-bathymetric Data Collection Program                                 | 5,000            | 0                                      | 0.00%  | -                   |
| NDMP - Flood Risk Assessment   | 8,500            | 16,623                                 | 195.56%  | -                   |
| Lower Mississippi River Floodplain Mapping (2022 staff only shown above) | 0                | 57                                     | -  | -                   |
| Ottawa Floodplain Mapping Update (Carp)                                  | 10,000           | 1,917                                  | 19.17%   | 5,000.00            |
| Carp Erosion Control   | 25,000           | 32,915                                 | 131.66%  | -                   |
| MVCA Watershed Model/FFW   | 30,000           | 12,600                                 | 42.00%   | -                   |
| MVCA FPM Projects (Clyde)  | 100,000          | 0                                      | 0.00%  | 123,000.00          |
| Wetland Restoration Project (ECCC-CO)                                    | 8,000            | 5,619                                  | 70.24%   | -                   |
| CA Strategy (aka Land Cons/Acquisition) (ECCC-CO)                        | 66,500           | 22,446                                 | 33.75%   | 30,000.00           |
| Fundraising Campaign   | 15,000           | 0                                      | 0.00%  | 10,000.00           |
| FHIMP - Land Cover Update  |                  |  |  | 33,270.00           |
| <b>Total</b>   | <b>1,212,686</b> | <b>597,520</b>                         | <b>49.27%</b>                                  | <b>1,023,539.31</b> |
| Revenues   | 2022 Budget      | YTD Actuals as of<br>September 30 2022 | YTD Actual % of<br>Budget - September<br>(75%) | Total 2023          |
| Provincial Grant - Section 39  |                  |  |  | 128,436.00          |
| Municipal Levy   | 568,070          | 412,516                                | 72.62%   | 462,248.03          |
| Special Levy (Baseline Monitoring City of Ottawa)                        | 63,870           | 63,780                                 | 99.86%   | 71,500.00           |
| Special Reserves - Priority Projects (formerly Glen Cairn)               | 204,500          | 26,633                                 | 13.02%   | 138,070.00          |
| Student Grants   | 20,400           | 12,002                                 | 58.83%   | 14,235.28           |
| NDMP - Grant   | 16,399           | 39,373                                 | 240.09%  | -                   |
| DMAF Grant - 25%   |                  |  |  | 10,000.00           |
| WECI Grant - 25%   |                  |  |  | 26,250.00           |
| Other Grants   | 100,000          | 0                                      | 0.00%  | -                   |
| ECCC-CO Grant - Land Conservation Plan                                   |                  | 20,105                                 |  | 30,000.00           |
| ECCC-CO Grant - Wetland Project  |                  | 6,067                                  |  | -                   |
| MVCF - for fundraising campaign  | 15,000           | 0                                      | 0.00%  | 10,000.00           |
| MVCF - funds raised  | 0                | 0                                      |  | 20,000.00           |
| Other - City of Ottawa Contribution Carp FP Mapping                      | 0                | 0                                      |  | 35,000.00           |
| Other - City of Ottawa - Carp Erosion Control                            | 25,000           | 9,452                                  | 37.81%   | -                   |
| FHIMP - Clyde River FPM  |                  |  |  | 74,800.00           |
| Other - Professional Services / Staff Time                               | 10,000           | 2,594                                  | 25.94%   | -                   |
| Other - Deferred Revenue (Poole Creek/ Ottawa FP Mapping)                | 12,000           | 5,000                                  | 41.67%   | 3,000.00            |
| Operating Reserve  | 177,447          | 0                                      | 0.00%  | -                   |
| <b>Total</b>   | <b>1,212,686</b> | <b>597,520</b>                         | <b>49.27%</b>                                  | <b>1,023,539.31</b> |

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## Plan Review & Regulations

### Programs and Services per CA Act, and MOUs with MNRF and County

Comment on *Planning Act* applications and documents per legislated responsibilities and MNRF MOU

Natural hazards, shorelines, and wetlands per *Conservation Authorities Act*

Section 3.1 of PPS per MNRF delegated authority

Comprehensive planning documents per MNRF delegated authority

Advisory Services on *Planning Act* applications per municipal MOUs (fee for service)

stormwater

hydrology

environmental impacts

Professional development

Expert testimony

Public meetings

**Programs and Services per Section 28 of CA Act, and per Sec. 4.7.1 of Sec. 39 Policies Manual**

Document areas of flood inundation

Flood Plain mapping

Field work

Model development

Determine regulated limits

Public/municipal engagement

Approvals

Permit administration

Develop/review Sec. 28 policies and procedures

Respond to municipal, public, stakeholders queries

Preconsultation meetings

Review and process permit applications

Issue permits

Compliance management

Compliance monitoring/inspections

Respond to complaints

Investigate non-compliance

Enforcement / legal action

Professional development

**Contracted Services per MOUs for Septic Inspection/Reinspection**

Tay Valley - Septic Inspection/Reinspection program

North Frontenac - Re-inspection program

Central Frontenac - Re-inspection program

| Expenditures   | 2022 Budget    | YTD Actuals as of<br>September 30 2022 | YTD Actual % of<br>Budget - September<br>(75%) | Total 2023       |
|--|----------------|--|--|------------------|
| Wages/Benefits   | 779,005        | 568,650                                | 73.00%   | 974,730          |
| Mileage/Expenses/Professional Development              | 19,000         | 8,954                                  | 47.13%   | 15,000           |
| Materials/Supplies/Gen Expenses                        | 2,500          | 2,781                                  | 111.23%  | 2,500            |
| Legal Fees   | 17,000         | 4,630                                  | 27.23%   | 17,000           |
| Mississippi/Rideau Septic Program                      | 75,000         | 69,993                                 | 93.32%   | 75,000           |
| Advisory Services (RVCA)                               | 26,000         | 2,709                                  | 10.42%   | 25,000           |
| Consulting (Joint Fee Study RVCA, SNC)                 | 0              | 0                                      |  | 15,000           |
| <b>Total</b>   | <b>918,505</b> | <b>657,716</b>                         | <b>71.61%</b>                                  | <b>1,124,230</b> |
| Revenues   | 2022 Budget    | YTD Actuals as of<br>September 30 2022 | YTD Actual % of<br>Budget - September<br>(75%) | Total 2023       |
| Provincial Grant                                       |                |  |  | 0                |
| Municipal Levy   | 533,505        | 259,853                                | 48.71%   | 759,230          |
| User Fees - Plan Review                                | 190,000        | 253,327                                | 133.33%  | 190,000          |
| User Fees - Permit Processing Fees - Permits/PropClear | 115,000        | 90,395                                 | 78.60%   | 90,000           |
| User Fees - Mississippi/Rideau Septic Program          | 75,000         | 54,068                                 | 72.09%   | 75,000           |
| MVCF - Wetland Protection Fund                         | 0              | 0                                      |  | 10,000           |
| Career Launcher Funding (remaining claim from 2021)    | 5,000          | 74                                     | 1.48%  | 0                |
|  |                |  |  |                  |
|  |                |  |  |                  |
|  |                |  |  |                  |
|  |                |  |  |                  |
|  | <b>918,505</b> | <b>657,716</b>                         | <b>71.61%</b>                                  | <b>1,124,230</b> |

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**Flood Forecasting and Warning**

**Programs and Services per 4.4.1 of Sec. 39 Policies Manual; and MOUs**

Monitoring system design and implementation  
     water gauge network  
     meterological sites  
     snow course sites (incl. OPG sites)  
 Water Control System Design/Operations  
     Model development  
     Scenario analysis  
     Evaluation and priority setting  
 WISKI system design and implementation  
 WISKI contracted support services  
 Third-party data collection  
 Field equipment O&M and repair  
 365d/y systems monitoring and analyses  
 Predictive modeling and flood risk assessment  
 Water budget analysis  
 Liaison with other dam owners/operators  
 State of watershed advisories/alerts/warnings  
 Operate Emergency Communications Centre during Class 3 floods  
 Direct and support Low Water Response Team  
 Assist municipalities with emergency preparedness planning  
 Support Ottawa River Regulatory Committee/Secretariate  
 Professional development

| Expenditures                                   | 2022 Budget    | YTD Actuals as of<br>September 30 2022 | YTD Actual % of<br>Budget - September<br>(75%) | Total 2023     |
|--|----------------|--|--|----------------|
| Wages/Benefits                                 | 237,605        | 157,445                                | 66.26%   | 206,765        |
| Standby/On Call Pay                            | 2,500          | 2,484                                  | 99.35%   | 3,000          |
| Mileage/Expenses/Professional Development      | 23,500         | 7,018                                  | 29.86%   | 12,000         |
| Equip Rent Pur Repair & Mtce                   | 5,000          | 2,371                                  | 47.42%   | 5,000          |
| Utilities - Telephone & Hydro                  | 10,500         | 6,160                                  | 58.67%   | 9,000          |
| Communications - Radios & Pagers               | 4,700          | 3,517                                  | 74.82%   | 4,692          |
| Materials/Supplies/General Expenses            | 3,500          | 2,999                                  | 85.69%   | 900            |
| Low Water Response                             | 500            | 0                                      | 0.00%  | 500            |
| WISKI-Soda License and Maintenance Fees        | 22,200         | 3,870                                  | 17.43%   | 4,000          |
| Stream Gauges                                  | 1,500          | 0                                      | 0.00%  | 1,500          |
| <b>Total</b>                                   | <b>311,505</b> | <b>185,863</b>                         | <b>59.67%</b>                                  | <b>247,357</b> |
|  |                |  |  |                |
| Revenues                                       | 2022 Budget    | YTD Actuals as of<br>September 30 2022 | YTD Actual % of<br>Budget - September<br>(75%) | Total 2023     |
| Provincial Grant (Prov. TP Grant - Section 39) | 60,366         | 0                                      | 0.00%  |                |
| Municipal Levy                                 | 241,139        | 175,863                                | 72.93%   | 247,357        |
| CSJ - Wage Subsidy                             | 0              | 0                                      |  | -              |
| Other - Shared Contribution (WISKI)            | 10,000         | 10,000                                 | 100.00%  | -              |
| <b>Total</b>                                   | <b>311,505</b> | <b>185,863</b>                         | <b>59.67%</b>                                  | <b>247,357</b> |

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**Operation/Maintenance of Flood Control Structures**

**Programs and Services per 4.2.1 and 4.2.2 of Sec. 39 Policies Manual; and MOUs**

Set seasonal, weekly, and daily operating objectives for flow regulation and reservoirs  
Operate and maintain FCS and abutting channels, embankments, roadways  
Routine and seasonal inspection and minor repairs of FCS and safety equipment  
Contracted services for OPG (current contract expires December 31, 2021)  
Contracted services for MNRF (current contract expires March 31, 2021)  
On-call / After-hour services  
Professional development  
Insurance and taxes  
Utilities

| Expenditures                                   | 2022 Budget    | YTD Actuals as of<br>September 30 2022 | YTD Actual % of<br>Budget - September<br>(75%) | Total 2023        |
|--|----------------|--|--|-------------------|
| Wages/Benefits                                 | 270,546        | 201,950                                | 74.65%   | 63,496.11         |
| Mileage/Expenses/Professional Development      | 15,000         | 10,764                                 | 71.76%   | 26,600.00         |
| Administrative Charges                         | 18,200         | 0                                      | 0.00%  | -                 |
| Taxes/Insurance                                | 44,000         | 66,140                                 | 150.32%  | 69,000.00         |
| Materials/Supplies/Equipment/General Exp       | 4,500          | 1,089                                  | 24.20%   | 2,100.00          |
| Health & Safety Clothing & Equipment           | 4,000          | 1,760                                  | 44.01%   | 1,800.00          |
| Safety Inspections                             | 3,000          | 0                                      | 0.00%  | -                 |
| <b>Total</b>                                   | <b>359,246</b> | <b>281,703</b>                         | <b>78.42%</b>                                  | <b>162,996.11</b> |
| Revenues                                       | 2022 Budget    | YTD Actuals as of<br>September 30 2022 | YTD Actual % of<br>Budget - September<br>(75%) | Total 2023        |
| Provincial Grant (Prov. TP Grant - Section 39) | 68,070         | 0                                      | 0.00%  | -                 |
| Municipal Levy                                 | 239,586        | 254,653                                | 106.29%  | 111,406.11        |
| User Fees - OPG Contract                       | 44,000         | 19,320                                 | 43.91%   | 44,000.00         |
| Other - MNR Bancroft & Kemptville              | 7,590          | 7,730                                  | 101.84%  | 7,590.00          |
| <b>Total</b>                                   | <b>359,246</b> | <b>281,703</b>                         | <b>78.42%</b>                                  | <b>162,996.11</b> |

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**Preventative Maintenance of Flood Control Structures**

**Programs and Services per 4.2.3 of Sec. 39 Policies Manual**

Support preparation/update of Water Management Plan  
Prepare/update O&M manuals  
Annual update of Emergency Preparedness and Response Plans  
Develop/update Dam Safety Program  
Conduct and maintain FCS asset inventory  
Conduct annual safety and condition inspections  
Prepare Dam Safety Reviews  
Identify capital needs and priorities  
Conduct structural assessments  
Lifecycle repairs to extend life of assets  
Lifecycle replacement of signs, logs, and other asset components  
Professional development  
On-call / After-hour services

| Expenditures                              | 2022 Budget    | YTD Actuals as of<br>September 30 2022 | YTD Actual % of<br>Budget - September<br>(75%) | Total 2023       |
|---|----------------|--|--|------------------|
| Wages/Benefits                            | 121,697        | 85,274                                 | 70.07%   | 73,663.30        |
| Mileage/Expenses/Professional Development | 5,000          | 4,110                                  | 82.20%   | 9,550.00         |
| Materials/Supplies/Equipment              | 9,000          | 1,786                                  | 19.84%   | 9,600.00         |
| Stoplog Replacement                       | 6,000          | 19                                     | 0.32%  | 5,000.00         |
|   |                |  |  | -                |
| <b>Total</b>                              | <b>141,697</b> | <b>91,189</b>                          | <b>64.35%</b>                                  | <b>97,813.30</b> |
| Revenues                                  | 2022 Budget    | YTD Actuals as of<br>September 30 2022 | YTD Actual % of<br>Budget - September<br>(75%) | Total 2023       |
| Provincial Grant                          |                |  |  | -                |
| Municipal Levy                            | 70,849         | 91,189                                 | 128.71%  | 97,813.30        |
| Priority Projects (Formerly Glen Cairn)   | 70,849         | 0                                      | 0.00%  | -                |
|   |                |  |  |                  |
| <b>Total</b>                              | <b>141,697</b> | <b>91,189</b>                          | <b>64.35%</b>                                  | <b>97,813.30</b> |



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## Stewardship Services & Education

### Programs and Services (largely delivered through MOUs and grants)

Program Communications (planning and use of multi-media)

Stewardship Programs

Ottawa City Stream Watch (basic water and shoreline conditions by area residents)

Ottawa Rural Clean Water Program (subsidies to implement site enhancements and restorations)

ALUS program (subsidies focused on agricultural community for enhancements and restorations)

Water Rangers: basic water parameter testing by lake associations/stewards (e.g. temp, clarity, pH)

Lake Monitoring (formerly Watershed Watch): nutrient monitoring by lake associations/stewards

Ottawa Green Acres Program (tree planting program on marginal land within City of Ottawa)

Trees Ontario Reforestation Program (Forest Ontario planting program; delivered outside City of Ottawa)

Lanark County Forest Management

5-year Plans

Annual assessment and marking

Community Projects

Shoreline naturalization

Erosion control

Reforestation

Support to Lake Associations e.g. Lake Planning

Education & Outreach

Interpretive signage

EcoTreker maintenance and enhancements

Educational materials and liaison with schools

Event and program coordination

OPG - Spring Water Awareness Program

School Programming (suspended)

Summer camp (suspended)

Enviro-thon (suspended)

Children's Water Festival (to resume in 2022)

Fundraising / grant writing

Volunteer management

Professional development

| Expenditures   | 2022 Budget    | YTD Actuals as of<br>September 30 2022 | YTD Actual % of<br>Budget - September<br>(75%) | Total 2023        |
|--|----------------|--|--|-------------------|
| Wages/Benefits   | 87,611         | 43,900                                 | 50.11%   | 70,983.41         |
| Mileage/Expenses/Prof Development                      | 4,000          | 2,814                                  | 70.35%   | 4,000.00          |
| Mat&Sup/Equip/GExp/Promotion                           | 3,000          | 646                                    | 21.54%   | 2,500.00          |
| Ottawa Clean Water Prog - Mil/Exp/Grants/Comm Exp      | 3,500          | 18,233                                 | 520.93%  | 3,500.00          |
| County of Lanark Program                               | 6,000          | 5,838                                  | 97.29%   | 3,000.00          |
| Shoreline Naturalization & Other Watershed Stewardship | 9,000          | 4,286                                  | 47.62%   | -                 |
| ALUS Project Delivery -ECCC-CO                         | 101,900        | 0                                      | 0.00%  | 122,595.00        |
| Trees Canada Program (RVCA Partnership)                | 5,500          | 440                                    | 8.00%  | 5,500.00          |
| Publicity  | 1,000          | 0                                      | 0.00%  | 1,000.00          |
| Review of Education Program                            | 15,000         | 0                                      | 0.00%  | 15,000.00         |
| <b>Total</b>   | <b>236,511</b> | <b>76,156</b>                          | <b>32.20%</b>                                  | <b>228,078.41</b> |
| Revenues   | 2022 Budget    | YTD Actuals as of<br>September 30 2022 | YTD Actual % of<br>Budget - September<br>(75%) | Total 2023        |
| Provincial Grant                                       |                |  |  | -                 |
| Municipal Levy   | 105,111        | 1,678                                  | 1.60%  | 69,003.41         |
| ALUS Canada Grant (RVCA)                               | 60,000         | 24,354                                 | 40.59%   | -                 |
| ECCC-CO Grant - ALUS                                   | 41,900         | 31,492                                 | 75.16%   | 144,075.00        |
| User Fees - City of Ottawa RCWP                        | 3,000          | 11,446                                 | 381.53%  | 3,000.00          |
| User Fees - Lanark County                              | 6,000          | 6,967                                  | 116.12%  | 7,000.00          |
| User Fees - Trees                                      |                | 218                                    |  |                   |
| Other - Trees/TD Planting Program Grant                | 5,500          | 0                                      | 0.00%  | -                 |
| Other - Grant for Review of Education Program          | 5,000          | 0                                      | 0.00%  | 5,000.00          |
| MVCF - Grant /In-Kind for Review of Education Program  | 10,000         | 0                                      | 0.00%  | -                 |
| <b>Total</b>   | <b>236,511</b> | <b>76,156</b>                          | <b>32.20%</b>                                  | <b>228,078.41</b> |

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## Property Management

### Programs and Services per Sec. 21.1 1. ii) of CA Act

Property inventories, surveys, legal records  
Acquisitions and disposals  
Property taxes  
Property easements/agreements  
Asset planning  
    Site Master Plans  
    Asset condition assessments  
    Evaluation and priority setting  
    Capital planning  
Major Asset renewal/replacement  
    Project planning and approvals  
    Design and construction  
    Commissioning and warranties  
Operations and maintenance (passive recreational)  
    Roads, parking lots/machines  
    Regulatory signage (wayfinding, by-law related, notices)  
    Trails, boardwalks, bridges, railings  
    Toilets/outhouses/septic systems  
    Drinking water systems / UV  
    Playgrounds / equipment /seating  
    Fire suppression systems  
    HVAC, electrical, and plumbing  
    Structure, roofing, sheathing, glazing  
    Interior finishes and furniture  
Regulatory tests/inspections  
    AODA  
    Hazard trees  
    Play structures  
    Drinking water systems  
    Fire suppression systems  
Professional development  
Insurance and taxes  
Utilities

| Expenditures                                     | 2022 Budget    | YTD Actuals as of<br>September 30 2022 | YTD Actual % of<br>Budget - September<br>(75%) | Total 2023     |
|--|----------------|--|--|----------------|
| Wages/Benefits                                   | 211,375        | 166,608                                | 78.82%   | 399,061        |
| Mileage/Expenses/Professional Development        | 3,500          | 1,998                                  | 57.10%   | 4,500          |
| Insurance/General Expenses                       | 30,500         | 36,615                                 | 120.05%  | 45,750         |
| HQ Building                                      | 110,000        | 93,905                                 | 85.37%   | 84,700         |
| Mill of Kintail Conservation Area                | 63,000         | 43,745                                 | 69.44%   | 65,500         |
| Palmerston/Canonto Conservation Area             | 3,000          | 3,385                                  | 112.84%  | 1,950          |
| Morris Island Conservation Area                  | 16,000         | 10,643                                 | 66.52%   | 23,900         |
| Purdon Conservation Area                         | 4,000          | 3,136                                  | 78.39%   | 5,800          |
| K & P Trail Conservation Area                    | 10,000         | 8,097                                  | 80.97%   | 12,500         |
| CP - Roy Brown Park                              |                |  |  |                |
| Cedardale Properties                             | 1,000          | 995                                    | 99.50%   | 1,050          |
| Carp River Conservation Area - Site Enhancements | 5,000          | 0                                      | 0.00%  | 5,000          |
| COVID Response                                   | 42,000         | 7,724                                  | 18.39%   | 0              |
| <b>Total</b>                                     | <b>499,375</b> | <b>376,852</b>                         | <b>75.46%</b>                                  | <b>649,711</b> |
| Revenues   | 2022 Budget    | YTD Actuals as of<br>September 30 2022 | YTD Actual % of<br>Budget - September<br>(75%) | Total 2023     |
| Provincial Grant                                 |                |  |  | 0              |
| Municipal Levy                                   | 492,641        | 356,186                                | 72.30%   | 618,943        |
| MVCF - CRCA Fund                                 | 5,000          | 0                                      | 0.00%  | 5,000          |
| Other - CP Roy Brown Park                        |                |  |  | 0              |
| Other - K&P - Bucci Order \$30,000               | 0              | 0                                      |  | 0              |
| Parking Revenue - CAs                            |                | 16,651                                 |  | 20,000         |
| Donation Boxes - CAs                             |                | 2,121                                  |  | 4,000          |
| Other - Bell Canada - Annual Easement - K&P      | 1,734          | 1,895                                  | 109.26%  | 1,769          |
| <b>Total</b>                                     | <b>499,375</b> | <b>376,852</b>                         | <b>75.46%</b>                                  | <b>649,711</b> |

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**Visitor Services**

Visitor Services

**Programs and Services in support of Sec. 21.1 1. ii) of CA Act**

Program Communications (planning and use of multi-media)

Rentals management

Cloister

Picnic Shelter

Gate House

Grounds

Education Centre

Other

Museum Operations

Maintain and catalogue collections

Organize and display collection

Plan and execute special exhibits

Acquire temporary exhibits

Plan, stock, and manage gift shop

Fundraising / grant writing

Volunteer management

Professional development

| Expenditures                                      | 2022 Budget   | YTD Actuals as of<br>September 30 2022 | YTD Actual % of<br>Budget -<br>September (75%) | Total 2023     |
|---|---------------|--|--|----------------|
| Wages/Benefits                                    | 86,289        | 71,521                                 | 82.89%   | 111,871        |
| Mileage/Expenses/Professional Development         | 500           | 100                                    | 20.00%   | 600            |
| Utilities - Telephone                             | 5,000         | 1,753                                  | 35.05%   | 4,400          |
| Admin/BankChrgs/Equip/GShop/M&S/SpEvExp           | 2,000         | 284                                    | 14.22%   | 3,000          |
| Interior Maintenance                              | 1,000         | 0                                      | 0.00%  | 1,250          |
|   |               |  |  |                |
|   |               |  |  |                |
| <b>Total</b>                                      | <b>94,789</b> | <b>73,658</b>                          | <b>77.71%</b>                                  | <b>121,121</b> |
|   |               |  |  |                |
| Revenues  | 2022 Budget   | YTD Actuals as of<br>September 30 2022 | YTD Actual % of<br>Budget -<br>September (75%) | Total 2023     |
| Special Grant - Provincial Grant                  | 13,445        | 0                                      | 0.00%  | 13,445         |
| Municipal Levy                                    | 9,944         | 27,381                                 | 275.37%  | 12,956         |
| User Fees - MOK                                   | 40,000        | 31,623                                 | 79.06%   | 55,000         |
| Donations Received                                | 0             | 2,194                                  |  | 7,500          |
| Student Grants                                    | 4,000         | 0                                      | 0.00%  | 10,000         |
| Special Grant - Miss Mills Grant - MOK & Naismith | 12,400        | 12,460                                 | 100.48%  | 12,220         |
| Other Grants                                      | 0             | 0                                      |  | 10,000         |
| Other - Parking Meter - Morris Island CA          | 15,000        | 0                                      | 0.00%  | 0              |
|   |               |  |  |                |
| <b>Total</b>                                      | <b>94,789</b> | <b>73,658</b>                          | <b>77.71%</b>                                  | <b>121,121</b> |

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**Water & Erosion Control Infrastructure**

**Programs and Services related to WECl eligible capital projects**

Major Asset renewal/replacement  
Capital planning  
Project planning and approvals  
Design and construction  
Commissioning and training  
Professional development

| Expenditures                                   | 2022 Budget    | YTD Actuals as of<br>September 30 2022 | YTD Actual % of<br>Budget - September<br>(75%) | Total 2023        |
|--|----------------|--|--|-------------------|
| Farm Lake Dam - Safety Assessment              |                |  |  | -                 |
| <b>Capital Assets:</b>                         |                |  |  |                   |
| Lanark Dam                                     |                |  |  | -                 |
| Carleton Place Dam                             |                |  |  | 120,000.00        |
| Shab Lake Dam Final Design                     | 0              | 0                                      |  | -                 |
| Shab Lake Dam Construction                     | 0              | 786,645                                |  | -                 |
| Shab Lake Dam Public Safety Access (WECl/TWP)  | 50,000         | 0                                      | 0.00%  | -                 |
| Shab Lake Dam Commissioning & Inspections      |                |  |  | 50,000.00         |
| Widow Lake Dam (WECl)                          | 0              | 0                                      |  | -                 |
| Kash Lake Dam (DMAF/WECl)                      | 150,000        | 37,022                                 | 24.68%   | 100,000.00        |
| Dam Preventative Maintenance                   | 15,000         | 0                                      | 0.00%  | -                 |
| Contributions to WCS Reserve                   | 136,719        | 248,000                                | 181.39%  | -                 |
| <b>Total</b>                                   | <b>351,719</b> | <b>1,071,667</b>                       | <b>304.69%</b>                                 | <b>270,000.00</b> |
| Revenues                                       | 2022 Budget    | YTD Actuals as of<br>September 30 2022 | YTD Actual % of<br>Budget - September<br>(75%) | Total 2023        |
| WECl Grant                                     | 100,000        | 92,640                                 | 92.64%   | 78,750.00         |
| Municipal Levy - Capital                       | 176,719        | (592)                                  | -0.33%   | 11,250.00         |
| DMAF Grant                                     | 75,000         | 0                                      | 0.00%  | 30,000.00         |
| WCS Reserve                                    | 0              | 0                                      |  | 150,000.00        |
| Special Reserves - Glen Cairn Provincial Share |                | 0                                      |  | -                 |
| Deferred Revenue (WECl)                        |                | 279,619                                |  | -                 |
| Debt Financing                                 |                | 700,000                                |  | -                 |
| <b>Total</b>                                   | <b>351,719</b> | <b>1,071,667</b>                       | <b>304.69%</b>                                 | <b>270,000.00</b> |

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**Debt Repayment**

| Expenditures                 | 2022 Budget    | YTD Actuals as of<br>September 30 2022 | YTD Actual % of<br>Budget - September<br>(75%) | 2023 Budget    |
|------------------------------|----------------|--|--|----------------|
| <b>Capital Assets:</b>       |                |  |  |                |
| HQ Annual Financing Charge   | 277,005        | 138,502                                | 50.00%   | 277,005        |
| WCS Annual Financing Charge  | 40,630         | 14,755                                 | 36.32%   | 35,412         |
| LIDAR Repayment              | 5,000          | 0                                      | 0.00%  |                |
| <b>Grand Total</b>           | <b>322,635</b> | <b>153,257</b>                         | <b>47.50%</b>                                  | <b>312,417</b> |
|                              |                |  |  |                |
|                              |                |  |  |                |
|                              |                |  |  |                |
| Revenues                     | 2022 Budget    | YTD Actuals as of<br>September 30 2022 | YTD Actual % of<br>Budget - September<br>(75%) | 2023 Budget    |
| Provincial Grant             | 0              | 0                                      |  | 0              |
| Municipal Levy - Capital     | 322,635        | 153,257                                | 47.50%   | 277,005        |
| Special Reserves - Operating |                |  |  |                |
| Special Reserve - WCS        |                | 14,755                                 |  | 35,412         |
| <b>Grand Total</b>           | <b>322,635</b> | <b>168,012</b>                         | <b>52.08%</b>                                  | <b>312,417</b> |



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**Other Capital**

**Facilities Management**

Conservation Areas

Vehicles

Equipment

LIDAR - major data aquisition

| Expenditures  | 2022 Budget    | YTD Actuals as of<br>September 30<br>2022 | YTD Actual % of<br>Budget -<br>September (75%) | Total 2023        |
|---|----------------|---|--|-------------------|
| Conservation Area Signs (directional)               | 5,000          | 0   | 0.00%  | 0                 |
| Purdon Boardwalk                                    | 18,000         | 4,930                                     | 27.39%   | 18,000            |
| Vehicles  | 68,600         | 0   | 0.00%  | 70,000            |
| Equipment   |                | 0   |  | 12,500            |
| Computer Hardware                                   | 24,450         | 16,634                                    | 68.03%   | 30,000            |
| MOK - Workshop Building                             | 0              | 0   |  | 5,000             |
| MOK Washrooms                                       | 0              | 0   |  | 120,000           |
| MOK Roof/Eaves                                      | 10,000         | 2,669                                     | 26.69%   | 83,000            |
| K&P Trail   | 0              | 0   |  | 0                 |
| Morris Island                                       | 5,000          | 4,797                                     | 95.94%   | 5,000             |
| Guage Network                                       | 22,500         | 0   | 0.00%  | 24,750            |
| Ice Monitoring Equipment (Drone)                    |                |   |  | 6,000             |
| MVCA FFW System Model                               |                | 60,000                                    |  | 67,000            |
| HQ - Sewer & Water Connection                       | 0              | 0   |  | 357,500           |
| LIDAR   | 80,957         | 70,514                                    | 87.10%   | 0                 |
| ADCP (Topo-bathymetric Data Collection)             | 60,000         | 0   | 0.00%  | 0                 |
| Contributions to HQ Building Reserve                | 55,000         | 55,000                                    | 100.00%  | 0                 |
|   |                |   |  |                   |
|   | 349,507        | 214,544                                   | 61.38%   | 798,750           |
|   |                |   |  |                   |
| Revenues  | 2022 Budget    | YTD Actuals as of<br>September 30<br>2022 | YTD Actual % of<br>Budget -<br>September (75%) | Total 2023        |
| Provincial Grant                                    |                |   |  | -                 |
| Municipal Levy - Capital                            | 89,352         | 197,133                                   | 220.63%  | 326,212.52        |
| Other - Town of CP - Roy Brown Contr.               | 10,000         | 0   |  | -                 |
| Reserves - Vehicles & Equipment                     | 68,600         | 0   | 0.00%  | 76,000.00         |
| Reserves - Conservation Area                        | 5,500          | 0   | 0.00%  | 23,000.00         |
| Reserves -Information Technology                    | 7,600          | 0   | 0.00%  | -                 |
| Reserves - HQ Building                              | 0              | 0   |  | 235,000.00        |
| Reserves - WCS                                      | 22,500         | 0   | 0.00%  | -                 |
| Reserves- Priority Projects                         |                |   |  | 91,750.00         |
| Other - Def. Revenue - Miss Milll & Naismith (roof) | 0              | 0   |  | 5,693.00          |
| Other - Def. Revenue -RBC - Signs                   |                |   |  | 15,000.00         |
| Other - Def. Revenue -Enbridge - Purdon             | 0              | 0   |  | 5,000.00          |
| Reserves - Operating                                | 47,275         | 0   | 0.00%  | -                 |
| Other - Def. Revenue - MOK Washroom                 | 0              | 0   |  | 16,094.48         |
| Other - Partner Contributions LIDAR                 | 33,680         | 17,410                                    | 51.69%   | -                 |
| Other - Grants                                      | 60,000         | 0   | 0.00%  | -                 |
| MVCF - Purdon Donation                              | 5,000          | 0   | 0.00%  | 5,000.00          |
| <b>Total</b>  | <b>349,507</b> | <b>214,544</b>                            | <b>61.38%</b>                                  | <b>798,750.00</b> |

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**Reserve Investments**

|  | Dec 31 2021<br>Balance | 2022<br>Projected<br>Allocations<br>FROM<br>Reserves | 2022<br>Projected<br>Allocations<br>TO Reserves | Revised<br>Projected Dec<br>31 2022 Balance | 2023 Budget<br>Allocations<br>FROM<br>Reserves | 2023 Budget<br>Allocations<br>TO Reserves | Projected Dec<br>31 2023 Balance |
|--|------------------------|--|---|---|--|---|----------------------------------|
| <b>Category 1</b>                                |                        |  |   |   |  |   |                                  |
| Building (HQ) Reserve                            | 368,701                |  | 95,000  | 463,701                                     | 235,000  |   | 228,701                          |
| Conservation Areas Reserve                       | 127,128                | 0  |   | 127,128                                     | 23,000   |   | 104,128                          |
| Information and Communication Technology Reserve | 40,158                 | 0  | 15,000  | 55,158                                      |  |   | 55,158                           |
| Priority Projects (Formerly Glen Cairn)          | 438,836                | 26,633   |   | 412,203                                     |  |   | 412,203                          |
| Sick Pay (STD) Reserve                           | 73,843                 |  |   | 73,843                                      |  |   | 73,843                           |
| Vehicles & Equipment Reserve                     | 213,537                |  | 15,000  | 228,537                                     | 76,000   |   | 152,537                          |
| Water Control Structure Reserve - MVCA           | 364,391                | 0  | 248,000   | 612,391                                     | 150,000  | 20,000                                    | 482,391                          |
| <b>Other Reserves</b>                            |                        |  |   |   |  |   |                                  |
| Museum Building & Art Reserve                    | 6,760                  |  |   | 6,760                                       |  |   | 6,760                            |
| Operating Reserve                                | 1,496,074              | 250,808  |   | 1,245,266                                   | 198,121  |   | 1,047,145                        |
| <b>Total</b>                                     | <b>3,129,428</b>       | <b>277,441</b>                                       | <b>373,000</b>                                  | <b>3,224,987</b>                            | <b>682,121</b>                                 | <b>20,000</b>                             | <b>2,562,866</b>                 |