



2021

Budget

February 2021

Mississippi Valley Conservation Authority
2021 Draft Budget and 2020 YTD up to Dec. 31 2020 - UNAUDITED
Operating Program

Expenditures	2020 Budget	Year-To-Date as at: December 31, 2020 UNAUDITED	2021 Draft Budget
Corporate Services			
Administration	\$520,470	\$540,969	\$587,617
Communications	\$106,756	\$92,801	\$109,767
Vehicles & Equipment	(\$20,757)	(\$20,651)	(\$19,800)
Sub-total	\$606,469	\$613,119	\$677,585
Watershed Management			
Information & Communications Tech.	\$226,395	\$189,860	\$108,825
Technical Studies & Watershed Planning	\$334,814	\$291,357	\$952,056
Watershed Monitoring	\$209,651	\$209,846	\$0
Studies	\$131,655	\$114,911	\$0
Plan Review & Regulations	\$205,862	\$172,843	\$725,681
Section 28 Regulations	\$376,754	\$333,785	\$0
Sub-total	\$1,485,131	\$1,312,603	\$1,786,562
Flood and Erosion Control			
Flood Forecasting & Warning	\$252,304	\$250,545	\$244,151
O&M Flood Control Structures	\$313,939	\$301,834	\$321,494
Prev. Maintenance of FCS	\$139,336	\$128,561	\$114,208
Sub-total	\$705,579	\$680,940	\$679,853
Conservation Services			
Stewardship & Education	\$258,935	\$89,548	\$90,483
Property Management	\$335,083	\$352,538	\$470,241
Conservation Education	\$116,621	\$90,498	\$0
Visitor Services	\$138,623	\$113,824	\$86,939
Sub-total	\$849,262	\$646,407	\$647,662
Total Operating	\$3,646,441	\$3,253,070	\$3,791,662
Revenues	2020 Budget	Year-To-Date as at: December 31, 2020 UNAUDITED	2021 Draft Budget
Municipal Levy			
- General benefiting	\$2,588,714	\$2,257,171	\$2,679,317
- Special benefiting	\$61,500	\$36,352	\$62,000
Sub-total	\$2,650,214	\$2,293,523	\$2,741,317
Provincial Transfer Payment	\$128,438	\$128,436	\$128,438
Special Grants	\$25,161	\$37,318	\$25,419
User Fees & Contract Revenue	\$412,000	\$490,259	\$403,500
Special Reserves	\$115,368	\$84,281	\$146,703
Other	\$315,260	\$219,254	\$346,285
Total Revenues	\$3,646,441	\$3,253,070	\$3,791,662
Surplus/(Deficit)	\$0	\$0	\$0

Mississippi Valley Conservation Authority
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 Capital Program

Water & Erosion Control Infrastructure			
Expenditures	2020 Budget	Year-To-Date as at: December 31, 2020 UNAUDITED	2021 Budget
Water & Erosion Control Infrac	\$858,340	\$97,927	\$1,565,000
Revenues	2020 Budget	Year-To-Date as at: December 31, 2020 UNAUDITED	2021 Budget
WECI Grant	\$396,000	\$12,500	\$775,000
General Benefiting levy	\$26,340	\$26,340	\$25,000
Special Benefiting levy	\$0	\$0	\$0
Deferred Revenue - WECI	\$0	\$3,433	\$0
Water Control Structure Reserve	\$40,000	\$0	\$0
Special Reserves - Glen Cairn Provincial Share	\$396,000	\$55,654	\$15,000
Debt Financing	\$0	\$0	\$750,000
Total Revenue	\$858,340	\$97,927	\$1,565,000

Administration Office			
Expenditures	2020 Budget	Year-To-Date as at: December 31, 2020 UNAUDITED	2021 Budget
HQ Building	\$277,005	\$277,005	\$277,005
Revenues	2020 Budget	Year-To-Date as at: December 31, 2020 UNAUDITED	2021 Budget
Provincial Transfer Payment	\$0	\$0	\$0
General Benefiting levy	\$277,005	\$277,005	\$277,005
Special Benefiting levy	\$0	\$0	\$0
Special Reserves	\$0	\$0	\$0
Other	\$0	\$0	\$0
Total Revenue	\$277,005	\$277,005	\$277,005

Other Capital			
Expenditures	2020 Budget	Year-To-Date as at: December 31, 2020 UNAUDITED	2021 Budget
Other Capital	\$144,500	\$35,066	\$485,100
Revenues	2020 Budget	Year-To-Date as at: December 31, 2020 UNAUDITED	2021 Budget
General Benefiting levy	\$125,500	\$27,980	\$167,600
Special Reserves	\$14,000	\$5,967	\$135,000
Other	\$5,000	\$1,119	\$165,000
Total Revenues	\$144,500	\$35,066	\$467,600

Mississippi Valley Conservation Authority
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Table 3a – 2021 Operating Levy (General Benefiting)

Municipality	2020 Apportionment %	2020 Levy	Variance	2021 Apportionment %	2021 Levy	Variance
North Frontenac Tp	0.9541	\$24,699	\$571	0.9396	\$25,175	\$476
Central Frontenac Tp	0.4421	\$11,445	\$324	0.4394	\$11,773	\$328
Tay Valley Tp	0.6555	\$16,969	\$413	0.6446	\$17,271	\$302
Beckwith Tp	0.6490	\$16,801	\$606	0.6545	\$17,536	\$735
Carleton Place	2.4197	\$62,639	\$3,204	2.4254	\$64,984	\$2,345
Drummond/North Elm Tp	0.4961	\$12,843	\$364	0.4919	\$13,180	\$337
Lanark Highlands Tp	1.1393	\$29,493	\$1,173	1.137	\$30,464	\$971
Mississippi Mills	2.6369	\$68,262	\$2,292	2.6859	\$71,964	\$3,702
Addington Highlands Tp	0.1611	\$4,170	\$141	0.1603	\$4,295	\$125
Ottawa	90.4106	\$2,340,472	\$78,758	90.3864	\$2,421,738	\$81,266
Greater Madawaska Tp	0.03560	\$922	\$24	0.03510	\$940	\$19
Total	100	\$2,588,714	\$87,869	100	\$2,679,317	\$90,606

Table 3b – 2020 Capital Project Levy (General Benefiting)

Municipality	2020 Apportionment %	2020 Levy	Variance	2021 Apportionment %	2021 Levy	Variance
North Frontenac Tp	0.9541	\$5,187	\$102	0.9396	\$5,312	\$125
Central Frontenac Tp	0.4421	\$2,403	\$59	0.4394	\$2,484	\$81
Tay Valley Tp	0.6555	\$3,563	\$74	0.6446	\$3,644	\$81
Beckwith Tp	0.6490	\$3,528	\$115	0.6545	\$3,700	\$172
Carleton Place	2.4197	\$13,154	\$629	2.4254	\$13,712	\$558
Drummond/North Elm Tp	0.4961	\$2,697	\$67	0.4919	\$2,781	\$84
Lanark Highlands Tp	1.1393	\$6,193	\$225	1.137	\$6,428	\$235
Mississippi Mills	2.6369	\$14,334	\$432	2.6859	\$15,185	\$850
Addington Highlands Tp	0.1611	\$876	\$27	0.1603	\$906	\$31
Ottawa	90.4106	\$491,477	\$14,864	90.3864	\$511,000	\$19,522
Greater Madawaska Tp	0.03560	\$194	\$5	0.03510	\$198	\$5
Total	100	\$543,606	\$16,599	100	\$565,350	\$21,745

Table 3c – 2020 Total Municipal Levy (General Benefiting)

Municipality	2020 Apportionment %	2020 Levy	Variance	2021 Apportionment %	2021 Levy	Variance
North Frontenac Tp	0.9541	\$29,885	\$672	0.9396	\$30,487	\$601
Central Frontenac Tp	0.4421	\$13,848	\$383	0.4394	\$14,257	\$409
Tay Valley Tp	0.6555	\$20,532	\$488	0.6446	\$20,915	\$383
Beckwith Tp	0.6490	\$20,329	\$721	0.6545	\$21,236	\$908
Carleton Place	2.4197	\$75,793	\$3,833	2.4254	\$78,696	\$2,903
Drummond/North Elm Tp	0.4961	\$15,539	\$430	0.4919	\$15,961	\$421
Lanark Highlands Tp	1.1393	\$35,687	\$1,400	1.137	\$36,892	\$1,205
Mississippi Mills	2.6369	\$82,596	\$2,724	2.6859	\$87,149	\$4,552
Addington Highlands Tp	0.1611	\$5,046	\$168	0.1603	\$5,201	\$155
Ottawa	90.4106	\$2,831,949	\$93,622	90.3864	\$2,932,738	\$100,788
Greater Madawaska Tp	0.03560	\$1,115	\$28	0.03510	\$1,139	\$24
Total	100	\$3,132,320	\$104,470	100	\$3,244,667	\$112,350

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Administration

Programs and Services per CA Act

Secretariate services to Board and Committees
Financial management and accounting
Human Resources (HR) management
Records management
Inter-government and agency relations
Corporate compliance management (e.g.MFIPPA)
Corporate planning, policies, procedures
Corporate Health and Safety
Clerical support
Professional development
Professional/Membership dues
Liability insurance

Expenditures	2020 Budget	Year-To-Date as at: December 31, 2020 UNAUDITED	2021 Draft Budget
Wages/Benefits	348,670	377,406	408,117
Staff Mileage/Expenses/Prof Development	8,500	3,989	8,500
Member Expenses & Allowances	42,000	11,253	42,000
Mat/Sup/Equip/GenExp/BankChg/Postage/Courier	35,000	35,544	35,000
Insurance/Telephone	31,000	24,120	31,700
Professional Services (Legal/ Audit/ etc.)	12,000	55,109	47,000
Conservation Ontario Levy	27,000	26,821	26,500
OH&S-Wages/Ben/Exp/Other Costs (.1 FTE included above)	4,500	6,476	7,000
Consulting Fees/Human Resources	10,000	18,450	0
Consulting Fees/Asset Management Plan/FCM AM	20,000	0	0
Administrative Charges OMFCS	(18,200)	(18,200)	(18,200)
Total	520,470	540,969	587,617

Revenues	2020 Budget	Year-To-Date as at: December 31, 2020 UNAUDITED	2021 Draft Budget
Provincial Grant			
Municipal Levy	470,470	510,149	506,068
Special Levy			
Other - Interest	28,000	25,211	34,500
Other - Rental Income	0	400	
Other - FCM AM Project/Participants	20,000	2,625	0
Other - Miscellaneous	2,000	939	2,450
Other - Donations (General)		1,645	0
Other - Temporary Emergency Wage Subsidy	0	0	0
Other - Operating Reserve	0	0	44,599
Total	520,470	540,969	587,617

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Communications

Programs and Services per Sec. 21.1 1. i), ii) of the CA Act

Planning and use of multi-media
FFW and mandatory notifications
Posting of Corporate records
Promotion of programs and services
Public hearings/events coordination
Media and community relations
Indigenous engagement / land claims / TRC
Wayfinding and interpretive signage/information
Translation, design, fabrication, publication services
Corporate branded clothing and supplies
Professional development

Expenditures	2020 Budget	Year-To-Date as at: December 31, 2020 UNAUDITED	2021 Draft Budget
Wages/Benefits	73,256	70,650	87,267
Mileage/Expenses/Professional Development	7,000	5,249	3,000
Printing	5,000	766	2,500
Materials/Supplies/Equipment/Gen Expenses	6,500	2,661	5,000
Advertising/Publicity	2,000	529	2,000
Eko-Trekr App Development	0	168	0
Eko-Trekr App Annual Fee/Support	3,000	0	3,500
Carp River CA Development	0	5,524	
Website Updates	0	7,254	3,000
Signs - Roy Brown Park	10,000	0	3,500
Total	106,756	92,801	109,767

Revenues	2020 Budget	Year-To-Date as at: December 31, 2020 UNAUDITED	2021 Draft Budget
Provincial Grant			
Municipal Levy	98,756	87,108	104,767
Special Levy			
MVCF	3,000	5,693	
Special Grant - Enbridge	5,000	0	5,000
Total	106,756	92,801	109,767

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Information and Communications Technology

Programs and Services in support of CA Act

ICT asset management (AM)
Planning, procurement, disposal
Network maintenance and repairs
Device maintenance and repairs
Peripheral maintenance and repairs
Consummables (e.g. inks/paper)
Storage management
Cyber security and risk management
Develop standards, policies, proceedings
User training and support
Software licencing and updates
Contracted services (e.g. internet)
Data acquisition and management
Manage data requests/publication
Professional development
GIS Services

Expenditures	2020 Budget	Year-To-Date as at: December 31, 2020 UNAUDITED	2021 Draft Budget
Wages/Benefits	130,395	127,811	20,375
Mileage/Expenses/Professional Development	3,000	479	2,000
Materials/Supplies/Gen Expenses	3,600	3,066	3,150
Equipment Purchase, Repair & Mtce	4,000	254	4,000
Software/Maintenance/IT Support	36,500	34,234	36,500
High Speed Internet Access	3,200	4,832	7,800
Data Acquisition - General /Transfer to Reserve	15,700	7,809	15,000
Electronic Document Management (CADIMS)	10,000	10,000	10,000
Cyber Security Support	0		0
Data Management Automation	20,000		10,000
COVID-19 Reponse	0	1,374	0
Capital Assets:			
Computer Hardware	0	0	0
Total	226,395	189,860	108,825
Revenues	2020 Budget	Year-To-Date as at: December 31, 2020 UNAUDITED	2021 Draft Budget
Provincial Grant			
Municipal Levy	210,695	189,860	108,825
Special Levy	0	0	0
Special Reserves - IT Reserve	15,700		0
Insurance Claim - Cyber Support	0	0	0
Other - CA Maps Program/Tech Fee for Info Products	0	0	0
Total	226,395	189,860	108,825

Technical Studies & Watershed Planning

Programs and Services per 4.7.1 and 4.7.2 of Sec. 39 Policies Manual; and Clean Water Act; and MOUs

Watershed planning
Data collection and review
Trends/issues identification
Priority and policy setting/reviews
Programs development and review
System monitoring and analysis
Headwaters and coldwater streams
Surface water quality (incl. algae)
Aquatic and riparian habitats
Aquatic and riparian species
Watershed reporting
Lake Reports
Watershed Report Card
Implementation Progress Reports
Municipal policy and by-law reviews
Community engagement (incl. PAC)
Professional development
City of Ottawa - Baseline Monitoring
MECP - PWQMP
MECP - PGWMP (cancelled by Board effective 2021)

Expenditures	2020 Budget	Year-To-Date as at: December 31, 2020 UNAUDITED	2021 Draft Budget
Wages/Benefits	294,314	281,255	601,556
Mileage/Expenses/Professional Development	9,000	2,377	25,000
Materials/Supplies/Gen Expenses	3,000	1,440	7,000
Lab Analysis (throughout watershed)	0	0	6,000
City of Ottawa Baseline Monitoring (incl. mileage and lab fees)	0	0	62,000
Poole Creek Subwatershed Study	0	0	12,000
Mississippi River Watershed Plan & Implementation	20,000	6,285	25,000
Carp River Study (Ottawa University)	8,500	0	8,500
Ottawa Floodplain Mapping Update	0	0	5,000
Carp Erosion Control	0	0	200,000
Total	334,814	291,357	952,056

Revenues	2020 Budget	Year-To-Date as at: December 31, 2020 UNAUDITED	2021 Draft Budget
Provincial Grant			
Municipal Levy	304,814	271,357	584,271
Special Levy (Baseline Monitoring City of Ottawa)	0	0	62,000
Special Reserves - Glen Cairn Provincial Share	20,000	20,000	25,000
Other - City of Ottawa Contribution FP Mapping	0	0	48,785
Other - City of Ottawa - Carp Erosion Control	0	0	200,000
Other - Carp River Donations (DR)	0	0	0
Other - Mississippi Lake Association	0	0	0
Other - Mitacs (C.R. Geom. Assessment & Ottawa Univ.)	0	0	0
Other - Deferred Revenue (Poole Creek)	0	0	12,000
Operating Reserve	10,000	0	20,000
Total	334,814	291,357	952,056

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Flood Forecasting and Warning

Programs and Services per 4.4.1 of Sec. 39 Policies Manual; and MOUs	
Monitoring system design and implementation	
water gauge network	
meterological sites	
snow course sites (incl. OPG sites)	
Water Control System Design/Operations	
Model development	
Scenario analysis	
Evaluation and priority setting	
WISKI system design and implementation	
WISKI contracted support services	
Third-party data collection	
Field equipment O&M and repair	
365d/y systems monitoring and analyses	
Predictive modeling and flood risk assessment	
Water budget analysis	
Liaison with other dam owners/operators	
State of watershed advisories/alerts/warnings	
Operate Emergency Communications Centre during Class 3 floods	
Direct and support Low Water Response Team	
Assist municipalities with emergency preparedness planning	
Support Ottawa River Regulatory Committee/Secretariate	
Professional development	

Expenditures	2020 Budget	Year-To-Date as at: December 31, 2020 UNAUDITED	2021 Draft Budget
Wages/Benefits	183,404	198,462	174,876
Standby/On Call Pay	1,500	2,979	2,500
Mileage/Expenses/Professional Development	22,000	13,452	23,500
Equip Rent Pur Repair & Mtce	17,000	11,036	5,000
Utilities - Telephone & Hydro	13,000	8,510	10,000
Communications - Radios & Pagers	4,700	4,298	4,700
Materials/Supplies/General Expenses	3,500	509	3,500
Low Water Response	0	0	500
2019 Flood Response	0	0	0
WISKI-Soda License and Maintenance Fees	5,700	7,482	18,075
Stream Gauges	1,500	3,815	1,500
Total	252,304	250,545	244,151

Revenues	2020 Budget	Year-To-Date as at: December 31, 2020 UNAUDITED	2021 Draft Budget
Provincial Grant (Prov. TP Grant - Section 39)	60,368	60,366	60,368
Municipal Levy	176,936	162,545	173,783
Special Levy	0	0	0
Other - Low Water Grant	0	0	0
CSJ - Wage Subsidy	0	5,436	0
Career Launcher Funding (WISKI)	15,000	15,000	0
Other - Shared Contribution (WISKI)	0	7,199	10,000
Total	252,304	250,545	244,151

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Operation/Maintenance of Flood Control Structures

Programs and Services per 4.2.1 and 4.2.2 of Sec. 39 Policies Manual; and MOUs

Set seasonal, weekly, and daily operating objectives for flow regulation and reservoirs
Operate and maintain FCS and abutting channels, embankments, roadways
Routine and seasonal inspection and minor repairs of FCS and safety equipment
Contracted services for OPG (current contract expires December 31, 2021)
Contracted services for MNRF (current contract expires March 31, 2021)
On-call / After-hour services
Professional development
Insurance and taxes
Utilities

Expenditures	2020 Budget	Year-To-Date as at: December 31, 2020 UNAUDITED	2021 Draft Budget
Wages/Benefits	234,239	226,268	234,594
Mileage/Expenses/Professional Development	15,000	20,137	15,000
Administrative Charges	18,200	18,200	18,200
Taxes/Insurance	38,000	32,051	42,200
Materials/Supplies/Equipment/General Exp	4,500	1,191	4,500
Health & Safety Expenses	4,000	3,134	4,000
Safety Inspections	0	0	3,000
COVID-19 Response	0	853	0
Total	313,939	301,834	321,494
Revenues	2020 Budget	Year-To-Date as at: December 31, 2020 UNAUDITED	2021 Draft Budget
Provincial Grant (Prov. TP Grant - Section 39)	68,070	68,070	68,070
Municipal Levy	197,744	177,520	203,574
Special Levy	0		0
User Fees - OPG Contract	41,000	47,019	42,500
Other - MNR Bancroft & Kemptville	7,125	9,225	7,350
WCS Reserve - Glen Cairn Prov Share	0	0	0
Total	313,939	301,834	321,494

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Stewardship Services & Education

Programs and Services (largely delivered through MOUs and grants)

Stewardship planning and implementation
Ottawa City Stream Watch
Ottawa Rural Clean Water Program
Ottawa Green Acres Program
Lake Monitoring (formerly Watershed Watch): Lake nutrient level monitoring and outreach to lake stewards on the health of their lake
Water Rangers: Engaging lake stewards with Water Rangers kits to conduct their own basic lake condition monitoring
Trees Ontario Reforestation Program
Support to Lake Associations / Lake Planning
Lanark County Forest Management
5-year Plans
Annual assessment and marking
Community Partner Projects
Shoreline naturalization
Erosion control
Reforestation
Education Programs
OPG - Spring Water Awareness Program
School Programming (suspended)
Summer camp (suspended)
Enviro-Thon (cancelled in 2019)

Expenditures	2020 Budget	Year-To-Date as at: December 31, 2020 UNAUDITED	2021 Draft Budget
Wages/Benefits	73,735	48,013	58,483
Mileage/Expenses/Prof Development	2,000	911	4,000
Mat&Sup/Equip/GExp/Promotion/Bat Boxes	1,000	12	3,000
Ottawa Clean Water Prog - Mil/Exp/Grants/Comm Exp	3,500	0	3,500
County of Lanark Program	6,000	3,413	6,000
Shoreline Naturalization & Other Watershed Stewardship	3,000	2,109	9,000
Carp Erosion Control	164,200	29,945	0
Trees Canada Program (RVCA Partnership)	5,500	5,106	5,500
Publicity	0	0	1,000
COVID Response	0	38	0
Total	258,935	89,548	90,483

Revenues	2020 Budget	Year-To-Date as at: December 31, 2020 UNAUDITED	2021 Draft Budget
Provincial Grant			
Municipal Levy	85,735	40,183	75,983
Special Levy	0	0	0
User Fees - City of Ottawa RCWP	3,000	1,375	3,000
User Fees - Lanark County	6,000	8,083	6,000
Other - City of Ottawa - Carp Erosion Control	164,200	33,928	0
Other - OWF Grant - Fish Habitat Wolf Grove Creek	0	0	0
Other - Trees/TD Planting Program Grant	0	5,500	5,500
Other - Tree Planting Initiative	0	478	0
Total	258,935	89,548	90,483

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Property Management			
Programs and Services per Sec. 21.1 1. ii) of CA Act			
Property inventories, surveys, legal records			
Acquisitions and disposals			
Property taxes			
Property easements/agreements			
Asset planning			
Site Master Plans			
Asset condition assessments			
Evaluation and priority setting			
Capital planning			
Major Asset renewal/replacement			
Project planning and approvals			
Design and construction			
Commissioning and warranties			
Operations and maintenance			
Roads, parking lots/machines			
Directional and information signs			
Trails, boardwalks, bridges, railings			
Toilets/outhouses/septic systems			
Drinking water systems / UV			
Playgrounds / equipment /seating			
Fire suppression systems			
HVAC, electrical, and plumbing			
Structure, roofing, sheathing, glazing			
Interior finishes and furniture			
Regulatory tests/inspections			
AODA			
Hazard trees			
Play structures			
Drinking water systems			
Fire suppression systems			
Professional development			
Insurance and taxes			
Utilities			
Expenditures	2020 Budget	Year-To-Date as at: December 31, 2020 UNAUDITED	2021 Draft Budget
Wages/Benefits	105,883	126,229	199,241
Mileage/Expenses/Professional Development	3,500	108	3,500
Insurance/General Expenses	30,500	19,840	30,500
HQ Building	100,000	105,537	100,000
Mill of Kintail Conservation Area	63,000	56,024	63,000
Palmerston/Canonto Conservation Area	3,000	4,490	3,000
Morris Island Conservation Area	16,000	13,121	16,000
Purdon Conservation Area	4,000	4,002	4,000
K & P Trail Conservation Area	8,000	4,273	8,000
Cedardale Properties	1,200	969	1,000
COVID Response	0	17,945	42,000
Total	335,083	352,538	470,241
Revenues	2020 Budget	Year-To-Date as at: December 31, 2020 UNAUDITED	2021 Draft Budget
Provincial Grant			
Municipal Levy	333,433	350,927	468,541
Special Levy	0	0	0
PLT & CPRA Wage Subsidy	0	0	0
Other - K&P - Bucci Order \$30,000	0	0	0
Other - Bell Canada - Annual Easement - K&P	1,650	1,612	1,700
Other - Canadian Wildlife Services	0	0	0
Total	335,083	352,538	470,241

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Visitor Services

Programs and Services in support of Sec. 21.1 1. ii) of CA Act	
Rentals Coordination	
Cloister	
Picnic Shelter	
Gate House	
Grounds	
Other	
Museum Operations	
Maintain and catalogue collections	
Organize and display collection	
Plan and execute special exhibits	
Acquire temporary exhibits	
Plan, stock, and manage gift shop	
Special Events	
Plan, design, implement events	
Volunteer management	
Professional development	

Expenditures	2020 Budget	Year-To-Date as at: December 31, 2020 UNAUDITED	2021 Draft Budget
Wages/Benefits	122,623	110,139	74,439
Mileage/Expenses/Professional Development	1,000	154	500
Utilities - Telephone	5,000	1,759	5,000
Publicity	1,000	0	1,000
Signage	1,000	0	1,000
Admin/BankChrgs/Equip/GShop/M&S/SpEvExp/Sculpture	6,000	1,153	4,000
Interior Maintenance	2,000	620	1,000
Mississippi Mills Annual Grant Expense	0	0	0
Night Sky Program (discontinued program)	0	0	0
Total	138,623	113,824	86,939

Revenues	2020 Budget	Year-To-Date as at: December 31, 2020 UNAUDITED	2021 Draft Budget
Special Grant - Provincial Grant	13,445	13,445	13,445
Municipal Levy	75,462	2,510	15,520
Special Levy	0	0	0
User Fees - Conservation Areas	32,000	48,489	37,000
Donations Received	0	6,866	0
Special Grant - Miss Mills Grant - MOK & Naismith	11,716	11,974	11,974
Special Grant - Canadian Heritage Emergency Fund	0	11,899	0
Other - Parking Meter - Morris Island CA	6,000	18,642	9,000
Other -Tait McKenzie Sculpture Donations	0	0	0
Total	138,623	113,824	86,939

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Water & Erosion Control Infrastructure

Programs and Services related to WECI eligible capital projects

Major Asset renewal/replacement
Capital planning
Project planning and approvals
Design and construction
Commissioning and training
Professional development

Expenditures	2020 Budget	Year-To-Date as at: December 31, 2020 UNAUDITED	2021 Draft Budget
Wages/Benefits	26,340	27,592	0
Dam Operation Guidelines and OMS Manuals	0	0	0
Mazinaw Lake Dam Gate	0	3,650	0
Widow Lake Dam Retrofit Design	0	0	0
Farm Lake Dam - Safety Assessment	40,000	0	0
Capital Assets:	0	0	0
Shab Lake Dam Design Study	0	0	0
Mazinaw Lake Dam Gantry	0	0	0
Lanark Dam	0	0	0
Carleton Place Dam	0	0	0
Shab Lake Dam Final Design	0	23,466	0
Shab Lake Dam Construction	692,000	3,561	1,500,000
Widow Lake Dam	0	0	0
Kash Lake Dam	100,000	39,657	50,000
Dam Preventative Maintenance	0	0	15,000
Contributions to WCS Reserve	0	0	0
Debt Repayment	0	0	0
Total	858,340	97,927	1,565,000
Revenues	2020 Budget	Year-To-Date as at: December 31, 2020 UNAUDITED	2021 Draft Budget
WECI Grant	396,000	12,500	775,000
Municipal Levy - General	26,340	26,340	25,000
Deferred Revenue (WECI)	0	3,433	0
WCS Reserve	40,000	0	0
Special Reserves - Glen Cairn Provincial Share	396,000	55,654	15,000
Debt Financing	0	0	750,000
Total	858,340	97,927	1,565,000

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Debt Repayment

Objectives:
 - facilitate construction of new Administration Office

Budget Highlights:
 - continue with annual financing plan

Expenditures	2020 Budget	Year-To-Date as at: December 31, 2020 UNAUDITED	2021 Budget
Capital Assets:			
Member Costs			
Advertising			
Borrowing Costs			
Official Opening Charges			
Professional Consulting Fees & Disb			
Project Management			
Permits/Approvals/Other			
Furniture & Equipment Allowance			
Moving Expenses			
Land Costs			
HQ Construction Cost			
Sub-Total	0	0	0
HQ Annual Financing Charge	277,005	277,005	277,005
WCS Annual Financing Charge			0
LIDAR Repayment			0
Grand Total	277,005	277,005	277,005
Revenues	2020 Budget	Year-To-Date as at: December 31, 2020 UNAUDITED	2021 Budget
Provincial Grant	0	0	0
Municipal Levy - General benefit	277,005	277,005	277,005
Municipal Contributions 2009-2013	0	0	0
Loan	0	0	0
Other	0	0	0
Other - Deposit Returned	0	0	0
Other - Turn Lane Cont C.Place/Southwell	0	0	0
Grand Total	277,005	277,005	277,005

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Other Capital

Facilities Management	
	Conservation Areas
	Vehicles
	Equipment
	LIDAR - major data aquisition

Expenditures	2020 Budget	Year-To-Date as at: December 31, 2020 UNAUDITED	2021 Draft Budget
Conservation Area Signs (directional)			
Morris Island Bridge Decking			
CP Trail - Phase 1			
CP Trail - Phase 3	10,000	0	0
K&P (railing replacement)	40,000	18,924	0
Purdon Boardwalk	2,000	0	12,500
Vehicles	35,500	0	68,600
Equipment	34,000	5,967	0
Computer Hardware	15,000	0	15,000
MOK - Workshop Building	8,000	9,056	0
MOK Washrooms	0	1,119	0
MOK			9,000
K&P Trail			50,000
Morris Island			0
CP Trail			20,000
Gauge & Communication Network			60,000
HQ - Sewer & Water Connection	0	0	0
LIDAR			250,000
Total	144,500	35,066	485,100
Revenues	2020 Budget	Year-To-Date as at: December 31, 2020 UNAUDITED	2021 Draft Budget
Provincial Grant			
Municipal Levy - General	125,500	27,980	167,600
Other - Town of CP - Roy Brown Contr.	5,000	0	10,000
Reserves - Vehicles & Equipment	14,000	5,967	
Reserves - Conservation Area			10,000
Reserves - WCS			17,500
Reserves - Operating			125,000
Other - Def. Revenue - MOK Washroom		1,119	
Other - Grants			155,000
Total	144,500	35,066	485,100

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Reserve Investments							
	Dec 31 2019 Balance	2020 Budget Allocations FROM Reserves	2020 Budget Allocations TO Reserves	Projected Dec 31 2020 Balance	2021 Budget Allocations FROM Reserves	2021 Budget Allocations TO Reserves	Projected Dec 31 2021 Balance
Capital Reserves							
HQ Building Reserve	338,701	0		338,701		30,000	368,701
Information Technology Reserve	32,000	0		32,000			32,000
Vehicles & Equipment Reserve	95,403	5,967		89,437			89,437
Water Control Structure Reserve - MVCA	208,885	0	89,761	298,646	17,500	65,745	346,891
Conservation Areas Reserve	17,000	0	25,000	42,000	10,000		32,000
Other Reserves							
Museum Building & Art Reserve	4,398	0	2,353	6,751			6,751
Sick Leave Reserve	73,843	0		73,843			73,843
Water Control Structure Reserve - Glen Cairn - Prov	578,771	139,935		438,836	97,104		341,732
Operating Reserve	918,969			918,969	189,599		729,370
Total	2,267,970	145,902	117,114	2,239,183	314,203	95,745	2,020,725

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Watershed Monitoring - 2021 See Technical Studies & Watershed Planning

Objectives:

- to implement a comprehensive, integrated and coordinated monitoring program that fulfills the watershed monitoring and reporting needs of MVCA while furthering the interests of municipal, provincial and federal partners
- raise awareness of lake/watercourse sensitivity to nutrient enrichment and encourage stewardship efforts
- implement objectives of monitoring strategy
- support enhanced monitoring on Mississippi Lake

Strategic Priorities:

- assess monitoring data to provide information to support the Plan Advisory and Regulations Programs, to track changes in the watershed due to the cumulative impact of development, climatic changes etc. and to enable reporting on watershed conditions
- continued conversion of sampling data to digital format for use in GIS and web access and work in coordination with eastern conservation authorities.

Budget Highlights:

- Continue water quality monitoring on lakes through the Watershed Watch program
- Continue partnership with Lake Stewards
- Conduct benthic and fish community sampling in subwatersheds
- Continue utilizing WISKI for storage of water chemistry data
- Use WISKI for storage of biological monitoring data
- Continue collecting stream temperature data on cold water streams
- Continue monitoring surface water and ground water quality monitoring stations under the Provincial Monitoring Network
- Produce Integrated Monitoring Report for 2019 season
- Sample 13 City of Ottawa Baseline sites

Expenditures	2020 Budget	Year-To-Date as at: December 31, 2020 UNAUDITED	2021 Draft Budget
Wages/Benefits	153,931	161,073	0
Mileage/Expenses/Professional Development	18,000	10,710	0
Materials/Supplies/Equip/Gen Expenses	4,000	4,780	0
Lab Analysis (throughout watershed)	6,000	20,068	0
City of Ottawa Baseline Monitoring (incl. mileage and lab fees)	27,720	13,215	0
Poole Creek Subwatershed Study		0	0
Total	209,651	209,846	0
Revenues	2020 Budget	Year-To-Date as at: December 31, 2020 UNAUDITED	2021 Draft Budget
Provincial Grant			
Municipal Levy	148,151	151,393	0
Special Levy (Baseline Monitoring City of Ottawa)	61,500	36,352	0
CSJ - Wage Subsidy	0	5,436	0
Other - City of Ottawa - Baseline Monitoring	0	0	0
Other - RVCA Work Share Agreement 2020	0	16,666	0
Total	209,651	209,846	0

Studies - 2021 See Technical Studies & Watershed Planning

Objectives:

- complete surveys and studies required to fulfil MVC watershed management objectives

Budget Highlights:

- continue the program to update Floodplain Mapping in the City of Ottawa
- complete update to floodplain maps for the lower Mississippi River watershed
- complete flood depth maps and lower return period floodline maps
- conduct Carp River Floodplain mapping study

Expenditures	2020 Budget	Year-To-Date as at: December 31, 2020 UNAUDITED	2021 Draft Budget
Wages/Benefits	122,655	103,229	0
Mileage/Expenses/Professional Development	0	407	0
Ottawa Floodplain Mapping Update	1,000	9,163	0
Carp River - Floodplain Mapping Study	8,000	2,113	0
			0
Casey Creek	0	0	0
Huntley Creek	0	0	0
Constance Creek	0	0	0
Total	131,655	114,911	0
Revenues	2020 Budget	Year-To-Date as at: December 31, 2020 UNAUDITED	2021 Draft Budget
Provincial Grant			
Municipal Levy	82,870	66,126	0
Special Levy	0	0	0
Other - City of Ottawa Contribution	48,785	48,785	0
Other - National Disaster Mitigation Program	0	0	0
Operating Reserve	0	0	0
Total	131,655	114,911	0

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Regulations - 2021 See Plan Review & Regulations

Programs and Services per Section 28 of CA Act, and per Sec. 4.7.1 of Sec. 39 Policies Manual

- Permit administration
- Develop/review Sec. 28 policies and procedures to municipal, public, stakeholders queries
- Respond Preconsultation meetings
- Review and process permit applications
- Issue permits
- Compliance management
- Compliance monitoring/inspections
- Respond to complaints Investigate non-compliance Enforcement / legal action Professional development

Contracted Services per MOUs for Septic Inspection/Reinspection

- Tay Valley Septic Inspection/Reinspection program
- North Frontenac Re-inspection program
- Central Frontenac Re-inspection program

Expenditures	2020 Budget	Year-To-Date as at: December 31, 2020 UNAUDITED	2021 Draft Budget
Wages/Benefits	246,754	225,676	0
Mileage/Expenses/Professional Development	10,000	10,029	0
Materials/Supplies/Gen Expenses	2,000	1,782	0
Legal Fees	17,000	7,970	0
Mississippi/Rideau Septic Program	75,000	64,254	0
Advisory Services	26,000	24,017	0
COVID Response	0	58	0
Total	376,754	333,785	0
Revenues	2020 Budget	Year-To-Date as at: December 31, 2020 UNAUDITED	2021 Draft Budget
Provincial Grant			
Municipal Levy	211,754	126,711	0
Special Levy			
User Fees - Permit Processing Fees - Permits/PropClear	80,000	110,241	0
User Fees - Mississippi/Rideau Septic Program	75,000	88,863	0
MRSSO - Work Sharing Agreement	0	0	0
MVCF - Wetland Protection Fund	10,000	7,970	0
PLT Wage Subsidy	0	0	0
Operating Reserve -			
Total	376,754	333,785	0

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Education - Currently Suspended

Objectives:

- to provide an environmental stewardship ethic through conservation based education programs and community outreach initiatives

Strategic Priorities:

- deliver Ontario curriculum based outdoor education program
- provide conservation based summer day camps
- carry out MVCA flood safety mandate with Spring Water Awareness Program (SWAP)
- promote Ontario curriculum based in-school environmental education opportunities
- create additional outdoor education opportunities for significant sites within the watershed
- increase communications with educators and public through social media presence

Budget Highlights:

- increased participation in environmental education professional development
- creation of new outdoor education opportunities and community initiatives
- provision of busing grants (MVCF) to bolster outdoor education bookings in winter
- maintain delivery of SWAP
- support Enviro-Thon (*event cancelled by School Board for 2019*)

Expenditures	2020 Budget	Year-To-Date as at: December 31, 2020 UNAUDITED
Wages/Benefits	105,621	86,966
Mileage/Expenses/Professional Development	3,000	659
Materials/Supplies/Equipment/General Exp	2,000	0
Publicity	1,000	0
Busing Program (winter)	2,000	0
Enviro-Thon	1,500	0
Childrens Water Festival	1,500	0
Watershed Road Show Initiative	0	2,873
Total	116,621	90,498
Revenues	2020 Budget	Year-To-Date as at: December 31, 2020 UNAUDITED
Provincial Grant		
Municipal Levy	72,121	88,591
Special Levy	0	0
User Fees - Education Program	40,000	1,906
Other - MVCF - Busing	2,000	0
Other - OPG SWAP Grant	2,500	0
Other - Envirothon	0	0
Total	116,621	90,498